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Financial statements of  
The Royal Institution for the  
Advancement of Learning /  
McGill University

April 30, 2017

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## Independent Auditor's Report

To the Trustees of The Royal Institution for the Advancement of Learning  
and the Board of Governors of McGill University

We have audited the accompanying financial statements of The Royal Institution for the Advancement of Learning / McGill University, which comprise the balance sheet as at April 30, 2017, and the statements of revenue and expenses, changes in net assets and cash flows for the year then ended, and a summary of significant accounting policies and other explanatory information.

### Management's Responsibility for the Financial Statements

Management is responsible for the preparation and fair presentation of these financial statements in accordance with Canadian accounting standards for not-for-profit organizations, and for such internal control as management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

### Auditor's Responsibility

Our responsibility is to express an opinion on these financial statements based on our audit. We conducted our audit in accordance with Canadian generally accepted auditing standards. Those standards require that we comply with ethical requirements and plan and perform the audit to obtain reasonable assurance about whether the financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of accounting estimates made by management, as well as evaluating the overall presentation of the financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

### Opinion

In our opinion, the financial statements present fairly, in all material respects, the financial position of The Royal Institution for the Advancement of Learning / McGill University as at April 30, 2017, and the results of its operations and its cash flows for the year then ended, in accordance with Canadian accounting standards for not-for-profit organizations.

October 5, 2017

<sup>1</sup> CPA auditor, CA, public accountancy permit No. A125888

# The Royal Institution for the Advancement of Learning / McGill University

## Statement of revenue and expenses

Year ended April 30, 2017

(In thousands of dollars)

	Notes	2017	2016
		\$	\$
<b>Revenue</b>			
Grants			
Federal		206,590	217,172
Provincial		411,356	443,577
United States		6,440	7,302
Other sources		36,352	9,074
Contracts		17,363	21,133
Tuition and fees		294,314	274,322
Sales of goods and services		145,176	140,246
Gifts and bequests		65,663	54,151
Foreign exchange gain		2,657	791
Investment and interest income	15	60,934	45,065
		<b>1,246,845</b>	<b>1,212,833</b>
<b>Expenses</b>			
Salaries			
Academic		334,749	318,773
Administrative and support		238,610	232,092
Benefits		105,295	107,008
Student aid		111,502	106,022
Students		37,384	37,318
		<b>827,540</b>	<b>801,213</b>
Non-salary			
Material, supplies and publications		41,898	43,661
Contributions to partner institutions		51,222	40,668
Contract services		25,259	22,642
Professional fees		22,857	20,681
Travel		27,460	26,030
Cost of goods sold		19,361	17,193
Building occupancy costs		27,242	27,971
Energy		19,304	18,253
Other non-salary expenses		39,641	44,867
Hardware and software maintenance		10,451	8,294
Amortization of capital assets		115,475	113,432
Interest		35,038	39,248
Bank charges		1,327	1,175
		<b>436,535</b>	<b>424,115</b>
		<b>1,264,075</b>	<b>1,225,328</b>
Deficiency of revenue over expenses before the undernoted items		<b>(17,230)</b>	<b>(12,495)</b>
Gain on sale of land and buildings		—	23,151
<b>Deficiency of revenue over expenses</b>		<b>(17,230)</b>	<b>10,656</b>

The accompanying notes are an integral part of the financial statements.

**The Royal Institution for the Advancement of Learning / McGill University**

**Statement of changes in net assets**

Year ended April 30, 2017

(In thousands of dollars)

	Unrestricted	Internally restricted	Externally restricted	Invested in capital assets	Endowments	Total
	\$	\$	\$	\$	\$	\$
Net assets (deficiency), April 30, 2015	(357,996)	69,184	—	267,560	1,400,600	1,379,348
Excess (deficiency) of revenue over expenses	59,085	2,233	12,784	(63,446)	—	10,656
Post-employment benefit remeasurement*	(6,636)	—	—	—	—	(6,636)
Pension liability remeasurement*	(20,217)	—	—	—	—	(20,217)
Endowment contributions and gifts in kind	—	—	—	387	32,995	33,382
Investment income items reported as direct decrease in net assets	—	—	—	—	(37,494)	(37,494)
Net change in internally restricted net assets	4,325	694	137	(4,594)	(562)	—
Investment in capital assets	(42,649)	—	(14,411)	57,060	—	—
Other transfers	4,030	2,525	1,490	1,431	(9,476)	—
<b>Net assets (deficiency), April 30, 2016</b>	<b>(360,058)</b>	<b>74,636</b>	<b>—</b>	<b>258,398</b>	<b>1,386,063</b>	<b>1,359,039</b>
(Deficiency) excess of revenue over expenses	<b>35,162</b>	<b>4,639</b>	<b>14,689</b>	<b>(71,720)</b>	<b>—</b>	<b>(17,230)</b>
Pension liability remeasurement*	<b>8,295</b>	<b>—</b>	<b>—</b>	<b>—</b>	<b>—</b>	<b>8,295</b>
Endowment contributions and gifts in kind	<b>—</b>	<b>—</b>	<b>—</b>	<b>731</b>	<b>31,279</b>	<b>32,010</b>
Investment income items reported as direct increase in net assets	<b>—</b>	<b>—</b>	<b>—</b>	<b>—</b>	<b>156,285</b>	<b>156,285</b>
Net change in internally restricted net assets	<b>8,858</b>	<b>(4,967)</b>	<b>—</b>	<b>(2,870)</b>	<b>(1,021)</b>	<b>—</b>
Investment in capital assets	<b>(45,743)</b>	<b>—</b>	<b>(25,403)</b>	<b>71,146</b>	<b>—</b>	<b>—</b>
Other transfers	<b>(11,090)</b>	<b>10,201</b>	<b>10,714</b>	<b>454</b>	<b>(10,279)</b>	<b>—</b>
<b>Net assets (deficiency), April 30, 2017</b>	<b>(364,576)</b>	<b>84,509</b>	<b>—</b>	<b>256,139</b>	<b>1,562,327</b>	<b>1,538,399</b>

\* As at April 30, 2017, the cumulated post-employment benefit remeasurement is \$14,947 (\$14,947 as at April 30, 2016) and the cumulated pension liability remeasurement is \$57,916 (\$66,211 as at April 30, 2016).

The accompanying notes are an integral part of the financial statements.

# The Royal Institution for the Advancement of Learning / McGill University

## Balance sheet

As at April 30, 2017

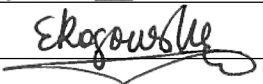
(In thousands of dollars)

	Notes	2017 \$	2016 \$
<b>Assets</b>			
Current assets			
Cash and cash equivalents		15,493	45,575
Short-term investments	17	26,392	37,536
Receivables	3	370,585	401,585
Prepaid expenses		7,109	4,919
Inventory		1,476	1,478
		<b>421,055</b>	491,093
Marketable securities	17	1,789,659	1,608,473
Grants and contracts related to research receivable		63,698	75,099
Capital grants receivable	4	730,511	713,100
Loans receivable	5	7,112	8,675
Capital assets	6	1,410,764	1,374,372
		<b>4,422,799</b>	4,270,812
<b>Liabilities</b>			
Current liabilities			
Bank indebtedness	7	106,654	94,893
Accounts payable and accrued liabilities	8	198,698	189,710
Unearned revenue		23,124	23,236
Current portion of long-term debt	11	113,832	129,933
		<b>442,308</b>	437,772
Deferred contributions	9	506,858	490,441
Deferred capital contributions	10	876,492	858,748
Long-term debt	11	873,407	911,199
Accrued pension liability	12	70,846	100,689
Post-employment benefit obligation	12	114,489	112,924
		<b>2,884,400</b>	2,911,773
Commitments and contingent liabilities	19 and 20		
<b>Net assets (deficiency)</b>			
Invested in capital assets		256,139	258,398
Externally restricted for endowment purposes	13	1,562,327	1,386,063
Internally restricted	14	84,509	74,636
Unrestricted		(364,576)	(360,058)
		<b>1,538,399</b>	1,359,039
		<b>4,422,799</b>	4,270,812

The accompanying notes are an integral part of the financial statements.

Approved by the Board of Governors

 \_\_\_\_\_, Governor

 \_\_\_\_\_, Secretary - General

# The Royal Institution for the Advancement of Learning / McGill University

## Statement of cash flows

Year ended April 30, 2017

(In thousands of dollars)

	Notes	2017 \$	2016 \$
<b>Operating activities</b>			
(Deficiency) excess of revenue over expenses		(17,230)	10,656
Adjustments for:			
Amortization of capital assets		115,475	113,432
Amortization of bond discount		213	180
Amortization of deferred contributions	9	(371,893)	(354,825)
Amortization of deferred capital contributions	10	(57,249)	(57,838)
Change in fair value of investments	15	(3,293)	6,202
Change in fair value of derivative financial instruments	15	808	2,032
Change in pension liability		(21,548)	(16,209)
Change in post-retirement benefit obligation		1,565	1,920
Gain on sale of land and buildings		—	(23,151)
		<b>(353,152)</b>	<b>(317,601)</b>
Net change in non-cash working capital items	16	(15,153)	5,699
Decrease (increase) in government grant receivable		12,172	(1,786)
Decrease (increase) in grants and contracts related to research receivable		14,800	(74,476)
Increase in deferred contributions		388,310	433,035
		<b>46,977</b>	<b>44,871</b>
<b>Investing activities</b>			
Decrease (increase) in short-term investments		11,144	(20,402)
Acquisition of capital assets		(132,008)	(147,204)
Proceeds from sale of land and buildings		—	23,151
Purchase of marketable securities		(606,948)	(1,486,451)
Proceeds from sale of marketable securities		428,247	1,355,565
Change in loans receivable		1,563	1,511
		<b>(298,002)</b>	<b>(273,830)</b>
<b>Financing activities</b>			
Change in bank indebtedness		11,761	(31,347)
Investment income reported as direct increase (decrease) in net assets		156,285	(37,494)
Endowment contributions		32,010	33,382
Issuance of long-term debt		75,830	224,000
Bond issuance costs		(3)	(1,084)
Repayment of long-term debt		(129,933)	(63,011)
Deferred capital contributions		74,993	77,825
		<b>220,943</b>	<b>202,271</b>
Decrease in cash and cash equivalents		(30,082)	(26,688)
Cash and cash equivalents, beginning of year		45,575	72,263
<b>Cash and cash equivalents, end of year</b>		<b>15,493</b>	<b>45,575</b>

### Non-cash transactions

Capital assets additions amounting to \$19,859, included in accounts payable, have no cash flow impact.

The accompanying notes are an integral part of the financial statements.

# The Royal Institution for the Advancement of Learning / McGill University

## Notes to the financial statements

April 30, 2017

(In thousands of dollars)

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### 1. Status and nature of activities

The Corporation with the legal name "Governors, Principal and Fellows of McGill College" ("McGill College") was incorporated in 1821 under Royal Charter and is a university with the power of conferring degrees. The Royal Institution for the Advancement of Learning ("The Royal Institution") was incorporated in 1802 and holds all property acquired by, transferred or bequeathed to McGill College and assumes all debt incurred by McGill College. Together, these two corporations constitute the entity known as McGill University ("McGill" or the "University"). McGill's operations include all of the activities of its teaching and research units such as the Montreal Neurological Institute, Macdonald Campus in Sainte-Anne-de-Bellevue and the Morgan Arboretum.

McGill is a not-for-profit organization dedicated to providing post-secondary education and to conducting research and is exempt from tax under the provisions of the *Canadian Income Tax Act*.

### 2. Significant accounting policies

The financial statements of the University have been prepared in accordance with Canadian accounting standards for not-for-profit organizations ("ASNPO") using the deferral method and include the following significant accounting policies:

#### *Consolidation*

The net results of not-for-profit organizations affiliated with McGill are not reported in these financial statements, as those organizations are not under the control of McGill.

#### *Revenue recognition*

The University follows the deferral method of accounting for restricted contributions, which includes gifts and bequests, grants and contracts. Under the deferral method, amounts that are restricted are recorded as deferred contributions and are recognized as revenue when the related expense is incurred. Where contributions relate to capital assets, the revenue is recognized on the same basis as the amortization of the asset acquired. Unrestricted contributions are recognized as revenue when received. Endowment contributions are recognized as a direct increase in net assets in the year in which they are received. Pledged donations are not recognized until received.

Interest and dividend revenue is recorded on an accrual basis. Realized gains and losses on sales of investments are recorded when securities are sold based on the cost. Unrealized gains and losses related to the change in fair value are recorded as investment income. To the extent that investment income is restricted, it is included in the deferred contributions account and recognized when the related expense is incurred, except for the excess of amounts made available for spending and unrealized gains and losses on externally restricted endowments, which are recorded as a direct increase or decrease to endowments.

Tuition and fees are recognized as revenue in the year during which the course sessions are held.

Sales of goods and services are recognized at the point of sale or when the service has been provided.

Gifts in kind are recorded at their fair value on receipt or at a nominal value when fair value cannot be reasonably determined. The value of gifts in kind in 2017 is \$731 (\$387 in 2016). The value of contributed volunteer hours is not recognized in these financial statements.

Government operating grants are recorded in the period for which they are granted.

Research grants are recorded based on the deferral method and are recognized as revenue in the year in which related expenses are recognized.



## 2. Significant accounting policies (continued)

### *Financial instruments*

Financial assets and financial liabilities are initially recognized at fair value when the University becomes a party to the contractual provisions of the financial instrument. Subsequently, all financial instruments are measured at amortized cost, except for investments and derivative financial instruments, which are measured at fair value at the balance sheet date. The fair value of listed shares is based on the latest closing price and the fair value quote received from the bank counterparty is used as a proxy for the fair value of derivative financial instruments. The fair value of the non-publicly traded investment funds is based on fair value confirmation received from the fund manager with whom those instruments are negotiated. Fair value fluctuations, including interest earned, interest accrued, gains and losses realized on disposal and unrealized gains and losses are included in investment income.

Transaction costs related to financial instruments measured at fair value subsequent to initial measurement are expensed as incurred. Transaction costs related to the other financial instruments are added to the carrying value of the asset or netted against the carrying value of the liability, and are then recognized over the expected life of the instrument using the straight-line method. Any premium or discount related to an instrument measured at amortized cost is amortized over the expected life of the item using the straight-line method and recognized in the statement of revenue and expenses as interest income or expense.

With respect to financial assets measured at cost or amortized cost, the University recognizes in the statement of revenue and expenses an impairment loss, if any, when it determines that a significant adverse change has occurred during the period in the expected timing or amount of future cash flows. When the extent of impairment of a previously written-down asset decreases and the decrease can be related to an event occurring after the impairment was recognized, the previously recognized impairment loss shall be reversed in the statement of revenue and expenses in the period the reversal occurs.

### *Foreign exchange*

Monetary assets and liabilities and other assets accounted for at fair value denominated in foreign currencies are translated into Canadian dollars using foreign exchange rates at the balance sheet date. Revenue and expense items are translated into Canadian dollars at the rates of exchange prevailing at the date of the transaction. The gain or loss resulting from translation is included in the statement of revenue and expenses.

### *Cash and cash equivalents*

Cash and cash equivalents consist of cash on hand and highly liquid investment instruments, which mature within 90 days or less from the date of acquisition.

### *Student loans*

Student loans are due within one year after graduation and do not bear interest up until that time. After their due date, interest is charged based on the prevailing rates when the loan agreements were signed. A provision is recorded for estimated uncollectible amounts.

### *Inventory*

Inventory, including books and supplies, is valued at the lower of cost (calculated using the first-in, first-out method) and net realizable value. The amount expensed as cost of goods sold during the year was \$19 million (\$17 million in 2016).

## 2. Significant accounting policies (continued)

### *Capital assets*

Capital assets are recorded at cost. Constructed assets do not include interest incurred during construction. Contributed capital assets are recorded at appraised fair value at the date of contribution when fair value can be reasonably estimated; otherwise, they are recorded at a nominal amount. Amortization of assets under development commences when development is completed. The amortization rates are calculated on a straight-line basis over the estimated useful lives in years of various asset categories as follows:

Land improvements	10 or 20 years
Buildings	20 to 50 years
Major renovations	20 to 40 years
Leasehold improvements	Over term of lease, to a maximum of 10 years
Equipment	3 to 20 years
Rolling stock	5 years
Library materials	10 years
Intangible assets (primarily software)	3 to 5 years

### *Net assets*

Balances invested in capital assets represent net assets that are not available for other purposes because they have been invested in capital assets.

Endowments must be used in accordance with the various purposes established by donors, with endowment principal maintained intact over time in accordance with McGill's endowment policy.

Internally restricted net assets are funds set aside for specific purposes as determined by the Board of Governors from time to time.

### *Employee future benefits*

The University has a defined contribution pension plan, which has a defined benefit component that provides a minimum level of pension benefits for eligible plan members. The University also has certain post-employment benefits plans and a legacy defined benefit pension plan.

The University uses the immediate recognition approach regarding the accounting for the pension plan and the post-employment benefit plan. The cost of providing defined pension benefits and post-employment benefit plans other than pensions is determined by independent actuaries. The University has chosen to evaluate the accrued benefit obligations by using the actuarial valuation for funding purposes. The actuarial valuation performed every three years is based on the projected benefit method prorated on service (which incorporates management's best estimate of future salary levels, other cost escalation, retirement ages of employees and other actuarial factors). The most recent actuarial evaluation for funding purposes was dated December 31, 2015.

For the purpose of calculating the expected return on plan assets, those assets are valued at fair value.

# The Royal Institution for the Advancement of Learning / McGill University

## Notes to the financial statements

April 30, 2017

(In thousands of dollars)

### 2. Significant accounting policies (continued)

#### *Employee future benefits (continued)*

The University uses the immediate recognition approach by which the University recognizes:

- in the statement of financial position, the accrued benefit obligations, reduced by the fair value of plan assets and adjusted for any valuation allowance (either the defined benefit asset or the accrued benefit obligation);
- in the statement of revenue and expenses, the cost of the plan for the year; and
- in the statement of changes in net assets, revaluations and other items arising in particular from the difference between the actual return on plan assets and the return calculated using the discount rate determined from actuarial gains and losses, past services, settlement, compression and asset ceiling for defined benefit.

#### *Use of estimates*

The preparation of financial statements requires management to make estimates and assumptions that affect the amounts of assets and liabilities, the disclosure of contingent assets and liabilities, and the amounts of revenue and expenses reported in the financial statements. In particular, significant estimates are made regarding valuation of receivables, fair values of non-publicly traded investments and financial instruments, estimated useful lives of capital assets, provisions for contingencies, pay equity and employee future benefits. Actual results may ultimately differ from these estimates.

### 3. Receivables

	2017	2016
	\$	\$
Operating, net of provision for doubtful accounts of \$2,081 (\$2,112 as at April 30, 2016)	<b>33,443</b>	32,140
Student loans, net of provision for doubtful accounts of \$515 (\$564 as at April 30, 2016)	<b>4,712</b>	4,371
Investment income	<b>2,785</b>	2,447
Government operating grants	<b>23,204</b>	41,176
Grants and contracts related to research – short-term	<b>188,151</b>	191,550
Capital grants receivable – short-term	<b>118,290</b>	129,901
	<b>370,585</b>	401,585

### 4. Capital grants receivable

Capital grants receivable relate to capital grants approved by Ministère de l'Éducation et de l'Enseignement supérieur ("MEES"), but funded through long-term debt issued in McGill's name or not yet funded. These amounts are due immediately; however, only a portion of their collection is expected within the next fiscal year and the remainder are presented as long-term.

# The Royal Institution for the Advancement of Learning / McGill University

## Notes to the financial statements

April 30, 2017

(In thousands of dollars)

### 5. Loans receivable

Loans receivable bear interest at rates varying from 3.013% to 4.125% (3.013% to 4.125% as at April 30, 2016), with maturities up to seven years.

### 6. Capital assets

	2017			2016
	Cost	Accumulated amortization	Net book value	Net book value
	\$	\$	\$	\$
Land	28,685	—	28,685	28,685
Land improvements	53,739	17,685	36,054	34,873
Buildings	630,722	356,780	273,942	282,207
Major renovations	999,049	297,836	701,213	689,387
Leasehold improvements	12,933	2,261	10,672	11,336
Equipment	472,681	266,646	206,035	202,752
Rolling stock	1,014	640	374	393
Library materials	171,247	93,566	77,681	73,203
Intangible assets	8,931	5,190	3,741	2,393
	<b>2,379,001</b>	<b>1,040,604</b>	<b>1,338,397</b>	1,325,229
Assets under development	72,367	—	72,367	49,143
	<b>2,451,368</b>	<b>1,040,604</b>	<b>1,410,764</b>	1,374,372

### 7. Bank indebtedness

In accordance with MEES regulations, McGill's Board of Governors has approved maximum borrowings of \$300 million (\$300 million as at April 30, 2016), under short-term credit facilities, of which \$84 million has been used as at April 30, 2017 (\$85 million as at April 30, 2016). Also included in bank indebtedness are short-term borrowings from Financement-Québec related to capital project amounting to \$23 million (\$10 million in 2016). Unsecured and uncommitted operating lines of credit, totalling \$350 million (\$350 million as at April 30, 2016), are available to McGill and are normally drawn through bankers' acceptances for periods of up to one year. The lines of credit bear interest at the prime rate or banker's acceptance rate. The prime rate averaged 2.70% for the year (2.73% in 2016). Through the use of bankers' acceptances, the average cost of borrowing for the year was 1.01% (1.03% as at April 30, 2016). The banker's acceptance rate in effect as at April 30, 2017, was 0.93% (0.99% as at April 30, 2016). Bankers' acceptances outstanding at year-end bear interest at rates ranging from 0.91% to 0.95% (0.98% to 0.99% as at April 30, 2016).

### 8. Accounts payable and accrued liabilities

Accounts payable and accrued liabilities include \$7,476 (\$7,340 as at April 30, 2016) of government remittances.

# The Royal Institution for the Advancement of Learning / McGill University

## Notes to the financial statements

April 30, 2017

(In thousands of dollars)

### 9. Deferred contributions

Deferred contributions represent the unspent portion of funds received for restricted purposes other than capital asset purchases, which are included under deferred capital contributions in Note 10.

	2017	2016
	\$	\$
Balance, beginning of year	490,441	412,231
Restricted funds received during the year	349,299	397,600
Gifts and bequests	39,011	35,435
Amortization of deferred contributions	(371,893)	(354,825)
Balance, end of year	<b>506,858</b>	490,441

The balance at the end of the year is composed of:

	2017	2016
	\$	\$
Federal grants	207,986	221,658
Provincial grants	115,617	69,996
United States grants	4,451	4,803
Other grant sponsors	59,235	90,387
Contracts	15,574	13,059
Gifts and bequests	79,029	69,715
Endowment income	20,003	16,004
Investment income	4,963	4,819
	<b>506,858</b>	490,441

### 10. Deferred capital contributions

Deferred capital contributions represent the unamortized amount of donations and grants received for the purchase of capital assets. The amortization of deferred capital contributions is recorded as grant revenue in the statement of revenue and expenses. The deferred capital contributions balance consists of the following:

	2017	2016
	\$	\$
Balance, beginning of year	858,748	838,761
Deferred capital contributions received	74,993	77,825
Amortization of deferred capital contributions	(57,249)	(57,838)
Balance, end of year	<b>876,492</b>	858,748
Represented by		
Net deferred contributions – MEES	459,157	455,331
Net deferred contributions – Other provincial	149,068	136,667
Net deferred contributions – Federal	128,932	121,848
Net deferred contributions – Gifts donations	127,556	132,852
Net deferred contributions – Specific grant agreements	11,779	12,050
Balance, end of year	<b>876,492</b>	858,748

The Royal Institution for the Advancement of Learning / McGill University

Notes to the financial statements

April 30, 2017

(In thousands of dollars)

11. Long-term debt

	2017	2016
	\$	\$
Government of Quebec debt		
Notes (i)		
3.601%, matured June 2, 2016	—	5,958
2.820%, matured June 2, 2016	—	19,868
2.849%, matured December 1, 2016	—	55,200
1.928%, matured April 25, 2017	—	5,479
2.323%, due December 1, 2017	53,240	55,902
2.472%, due December 1, 2017	15,925	17,340
2.213%, due June 1, 2018	143,752	154,564
2.112%, due June 1, 2018	2,673	3,255
2.406%, due December 1, 2018	13,561	14,671
2.413%, due May 29, 2019	184,315	195,877
4.125%, due August 24, 2020	2,768	3,393
1.709%, due March 1, 2022	8,181	9,000
2.947%, due September 1, 2022	7,674	8,941
2.947%, due September 1, 2022	7,373	8,591
3.013%, due September 28, 2022	5,907	6,793
1.639%, due March 1, 2023	5,149	—
2.949%, due March 1, 2025	42,220	47,360
2.408%, due September 1, 2026	52,440	—
2.149%, due September 1, 2026	18,241	—
4.991%, due June 1, 2034	18,000	19,000
3.680%, due June 1, 2034	48,300	50,400
3.161%, due June 1, 2034	52,800	55,000
Total	<b>682,519</b>	736,592
McGill Senior Unsecured Debentures (ii),		
6.150% Series "A", mature on September 22, 2042	150,000	150,000
3.975% Series "B", mature on January 29, 2056	160,000	160,000
Other	62	92
Bond discounts and issuance costs	(5,342)	(5,552)
Total long-term debt	<b>987,239</b>	1,041,132
Current portion	<b>(113,832)</b>	(129,933)
	<b>873,407</b>	911,199

# The Royal Institution for the Advancement of Learning / McGill University

## Notes to the financial statements

April 30, 2017

(In thousands of dollars)

### 11. Long-term debt (continued)

- (i) Notes are secured by the Government of Quebec, and regular interest and capital repayments are made by the Government on McGill's behalf. Interest on the notes is paid semi-annually and capital repayments are due on each note's anniversary date. Capital repayments due annually and lump-sum payments due at maturity are as follows:

	Annual payment	Lump-sum payment
	\$	\$
2.323%, due December 1, 2017	53,240	—
2.472%, due December 1, 2017	15,925	—
2.213%, due June 1, 2018	10,812	132,940
2.112%, due June 1, 2018	582	2,091
2.406%, due December 1, 2018	1,110	12,451
2.413%, due May 29, 2019	11,562	161,191
4.125%, due August 24, 2020*	651	—
1.709%, due March 1, 2022	819	4,905
2.947%, due September 1, 2022*	1,305	—
2.947%, due September 1, 2022*	1,279	—
3.013%, due September 28, 2022*	913	—
1.639%, due March 1, 2023	808	1,109
2.949%, due March 1, 2025	5,140	6,240
2.408%, due September 1, 2026	2,760	27,600
2.149%, due September 1, 2026	1,626	3,607
4.991%, due June 1, 2034	1,000	1,000
3.680%, due June 1, 2034	2,100	12,600
3.161%, due June 1, 2034	2,200	15,400

\* Annual payments vary from year to year.

- (ii) In September 2002, McGill issued \$150 million of unsecured debentures. Unlike MEES notes, McGill will be required to repay these obligations from resources generated by McGill. Semi-annual interest payments are paid by McGill.

In January 2016, McGill issued \$160 million of unsecured debentures. Unlike MEES notes, McGill will be required to repay these obligations from resources generated by McGill. Semi-annual interest payments are paid by McGill.

Repayments of the principal due in each of the next five years are as follows:

	\$
2018	113,832
2019	179,770
2020	182,043
2021	20,980
2022	24,447

# The Royal Institution for the Advancement of Learning / McGill University

## Notes to the financial statements

April 30, 2017

(In thousands of dollars)

### 12. Employee future benefits

#### *Pension plans*

The University has a defined contribution pension plan (the "Plan"), which has a defined benefit component that provides a minimum level of pension benefits for eligible plan members. Employee contributions are accumulated together with employer contributions and invested in the Plan's accumulation fund. Upon an employee's retirement, the accumulated amount is available for the purchase of a retirement annuity to be underwritten by a provider of the retiree's choice. Prior to January 1, 2011, employees were able to obtain a McGill annuity upon retirement.

The University measures its accrued benefit obligations and fair value of the plan assets for accounting purposes as at April 30 of each year. The most recent actuarial valuation of the pension plans for funding purposes was as at December 31, 2015, and the next required valuation will be as at December 31, 2018.

#### *Post-employment obligations*

The University provides post-employment benefits other than pension benefits to eligible retired employees, including health and dental care. The present value of these commitments as at April 30, 2017, is estimated at \$114.5 million (\$112.9 million as at April 30, 2016). These amounts are recorded as liabilities.

#### *Pension plan defined contribution plan*

The University has a defined contribution pension plan offered to basically all employees. The University contributes to the Plan up to a maximum of 10.8% of the employees' basic earnings depending on the age of the employee.

The significant information about the University's Plan is as follows:

	2017	2016
	\$	\$
Cash payments recognized	<b>57,731</b>	52,530
Benefit costs	<b>21,565</b>	20,826
Accrued pension liability		
Defined benefit cost		
Current service cost	<b>7,382</b>	7,420
Interest cost on accrued benefit obligation	<b>3,538</b>	4,307
	<b>10,920</b>	11,727

The information about the University's accrued pension liability is as follows:

	2017	2016
	\$	\$
Accrued benefit obligations	<b>338,387</b>	352,161
Fair value of plan assets	<b>267,541</b>	251,472
Plan deficit	<b>70,846</b>	100,689
Accrued pension liability	<b>70,846</b>	100,689



## 12. Employee future benefits (continued)

### *Pension plan defined contribution plan (continued)*

Based on the fair value of Plan assets, the assets of the Plan are composed of:

	2017	2016
	%	%
Cash equivalents	1.9	3.0
Alternative assets	9.2	12.6
Equity	39.4	30.8
Fixed income	49.5	53.6

The significant assumptions used are as follows:

	2017	2016
	%	%
Discount rate		
Active	5.75	5.75
Retirees	3.90	3.90
Price inflation allowance	3.00	3.00

### *Post-employment benefit obligation – unfunded benefits*

	2017	2016
	\$	\$
Balance, beginning of year	112,924	104,368
Current service cost	1,144	1,082
Interest cost on accrued benefit obligation	5,077	5,265
Benefits paid	(4,656)	(4,427)
Net actuarial loss	—	6,636
Balance, end of year	114,489	112,924

The significant assumptions used are as follows (weighted average):

	2017	2016
	%	%
Post-employment benefit obligation as at year-end		
Discount rate – active	5.75	5.75
Retirees	3.90	3.90
Rate of compensation increase – Academics	5.70	5.70
Rate of compensation increase – Non-academics	3.00	3.00
Health care cost trend rates		
Current trend rate	5.50	5.70
Ultimate trend rate	5.00	5.00
Year of ultimate trend rate	2019	2019

# The Royal Institution for the Advancement of Learning / McGill University

## Notes to the financial statements

April 30, 2017

(In thousands of dollars)

### 13. Externally restricted for endowment purposes

	2017	2016
	\$	\$
Faculty endowments	610,914	548,710
Student aid	476,444	423,741
Research endowments	125,884	107,655
Emerging priorities	23,996	18,453
Library endowments	27,173	24,821
Student services	10,542	8,792
Annuities	4,289	4,003
Accumulated income	283,085	249,888
	<b>1,562,327</b>	<b>1,386,063</b>

Endowments consist of externally restricted donations received by the University. The endowment principal is required to be maintained intact over time subject to the University's capital preservation investment and disbursement policy. The investment income generated from endowments must be used in accordance with the various purposes established by the donors. The University ensures, as part of its fiduciary responsibilities, that all funds received with a restricted purpose are expended for the purpose for which they are provided.

Investment income on endowments, which comprises interest, dividends and realized and unrealized gains and losses, is recorded in the statement of revenue and expenses when this income is available for spending at the discretion of the University or is available for spending as conditions have been met. A policy has been established by the University with the objective of protecting the real value of endowments by limiting the amount of income made available for spending and requiring reinvestment of income not made available. The amount made available for spending is set by authorization of the Board of Governors at 4.25% plus an additional 0.25% from Fiscal year 2016 to Fiscal year 2019 of the average fair value of the endowments of the past three years. The excess of actual income over the amount made available for spending is recorded as a direct increase in endowment funds. In the event that the actual income is less than the amount made available for spending or the income is negative, the shortfall is taken from the accumulated reinvested income and is recorded as a direct decrease in net assets. In accordance with the policy, the unspent portion of the amount made available for spending is capitalized and recorded as a direct increase in endowment funds. For individual endowment funds without sufficient accumulated reinvested income, endowment capital may be encroached upon. These amounts are expected to be recovered by future net investment income.

In addition, the Board of Governors has approved a charge of 1.1% (0.9% in 2016) of the fair value of investments to cover internal and external investment management costs. As these costs are recorded in the operating and restricted funds, this amount is included in the interfund transfers each year.

### 14. Internally restricted net assets

	2017	2016
	\$	\$
Self-financing teaching and research	30,427	26,720
Professor start-up funds	9,436	9,191
Other	44,646	38,725
	<b>84,509</b>	<b>74,636</b>

**15. Investment and interest income**

	2017	2016
	\$	\$
Change in fair value of investments	3,293	(6,202)
Change in fair value of derivative financial instruments	(808)	(2,032)
Investment and interest income	58,449	53,299
	<b>60,934</b>	<b>45,065</b>

**16. Net change in non-cash working capital items**

	2017	2016
	\$	\$
Receivables (operating, student loans and investment income)	(1,982)	(3,035)
Prepaid expenses	(2,190)	(1,070)
Inventory	2	391
Accounts payable and accrued liabilities	(10,871)	8,313
Unearned revenue	(112)	1,100
	<b>(15,153)</b>	<b>5,699</b>

**17. Financial instruments**

*Financial risks*

McGill is subject to market risk, which is the risk that the value of a financial instrument will fluctuate as a result of changes in market prices, whether those changes are caused by factors specific to the individual security or its issuer or factors affecting all securities traded in the market. The concentration of risk is minimized because of McGill's diversification of its investment portfolio.

The University has foreign currency risk arising from its foreign-denominated marketable securities. As at April 30, 2017, McGill's foreign-denominated marketable securities had a fair value of \$1.04 billion (CAN\$882 million as at April 30, 2016), the most significant of which were US dollar-denominated marketable securities of \$744 million (CAN\$656 million as at April 30, 2016).

The University has interest rate risk from the impact of interest rate changes on McGill's cash flows for variable rate debt and financial position for the impact of changes in interest rates on the fair value of fixed-income marketable securities.

McGill is exposed to credit risk from its debtors. A significant portion of McGill's receivables is due from governments, which are believed to be at low risk of default. For the remaining receivables, the concentration of risk is minimized because of McGill's large and diverse base of counterparties and investments.

McGill's objective is to have sufficient liquidity to meet its liabilities when due. McGill monitors its cash balances and cash flows generated from operations to meet its requirements. As at April 30, 2017, the most significant financial liabilities are bank indebtedness, accounts payable and accrued liabilities and long-term debt.

## 17. Financial instruments (continued)

### *Derivatives*

As approved by the Investment Committee of the Board, McGill has forward contracts outstanding of US\$298 million with a forward rate of 1.3668 as at April 30, 2017 (US\$281 million with a forward rate of 1.3366 as at April 30, 2016 that matured on June 15, 2016). As at April 30, 2017, the fair value of these contracts was an unrealized loss of \$16.7 million, which was recorded in marketable securities (an unrealized gain of \$23.6 million as at April 30, 2016).

In October 2003, McGill entered into an agreement with RBC Dominion Securities ("RBCDS") whereby it invested in a US\$13 million US dollar-denominated bond maturing in 2029. Under this agreement, the bond principal and the semi-annual interest payments due to McGill were swapped with RBCDS in exchange for RBCDS paying McGill \$85.7 million in 2029. The fair value of the bond and the swap agreement is \$64.3 million (\$62.5 million as at April 30, 2016) and is included in marketable securities.

The US dollar-denominated investment outstanding will result (at maturity) in the forfeiture of the interest receivable in exchange for a fixed amount of proceeds. As at April 30, 2017, the fair value of the swap is \$38.6 million (\$38.2 million as at April 30, 2016).

The future value of this investment, including accumulated growth to the year 2042, is planned to be used to redeem the \$150 million of outstanding senior debentures.

The University entered into bond forward contracts amounting to \$207 million with a settlement date of May 17, 2017. As at April 30, 2017, the fair value of the forwards is an unrealized loss of \$10.2 million which has been included in marketable securities (an unrealized loss of \$7.8 million as at April 30, 2016).

### *Marketable securities*

The marketable securities portfolio comprises the following types of investments:

	<b>2017</b>	2016
	%	%
Canadian equity	<b>13</b>	13
U.S. equity	<b>22</b>	17
Non-North American equity	<b>18</b>	16
Canadian fixed income	<b>15</b>	14
U.S. fixed income	<b>2</b>	4
Hedge funds	<b>13</b>	16
Alternate strategies, including private equity and other	<b>17</b>	20
	<b>100</b>	100

Short-term investments consist of highly liquid fixed-income securities maturing within one year and bearing interest rates ranging from 0.48% to 5.65% (0.47% to 5.10% as at April 30, 2016).

## 18. Pledges

Outstanding donation pledges as at April 30, 2017, amounted to \$179.0 million (\$141.8 million as at April 30, 2016). These have not been recognized in the financial statements.

# The Royal Institution for the Advancement of Learning / McGill University

## Notes to the financial statements

April 30, 2017

(In thousands of dollars)

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### 19. Commitments

#### *Operating leases*

The future minimum lease payments under existing operating leases due in the forthcoming years are as follows:

	\$
2018	8,143
2019	7,911
2020	4,805
2021	4,826
2022	4,673
2023 and thereafter	19,464
	<u>49,822</u>

#### *Construction in progress*

McGill has undertaken the construction of several new buildings and, as a result, has commitments totalling \$77.3 million. These commitments are expected to be met in the normal course of operations.

#### *Private equity and private real estate funding commitments*

As part of its investment activities, McGill places some of its endowment investments through private equity and private real estate funds. McGill is committed to invest an additional \$112.7 million within the next four years in accordance with its arrangements with these funds.

### 20. Contingent liabilities

#### *Litigation*

In the normal course of its activities, McGill is party to various legal proceedings, including claims related to labour laws and the *Civil Code of Quebec*. Although it is not possible to determine the ultimate outcome of such proceedings initiated and ongoing as at April 30, 2017, management is of the opinion that they will be resolved without material effect on McGill's financial position. Any amount McGill may be required to pay will be charged to operations in the year of settlement; if the amount can be estimated and is considered likely to occur, it will be provided for in accrued liabilities.

In the normal course of McGill's building construction projects, various claims secured by construction hypothecs have been made by building contractors to secure payments. Such hypothecs are related to the buildings constructed or under construction.

### 21. Subsequent event

The University received approval from MEES on July 12, 2017 to conclude the acquisition of a building for an amount of \$32.5 million. In order to finance the acquisition, the University entered, on August 30, 2017, into a 10 year loan agreement of \$25 million, with a 20 year amortization period. The loan bears interest at the bankers' acceptance rate plus 0.73% with a 10 year interest rate swap for an all-in rate of 2.84%.

**22. Comparative figures**

Certain comparative figures have been reclassified to conform to the current year's presentation.