Overall Objective: To enhance academic and clinical partnerships to close the gap between research knowledge and its implementation in clinical practice.

Sub Goals	Action plans	
Priority Goal 1: To address knowledge needs of health and rehabilitation research users – including patient groups		
Outreach visits to clinical sites affiliated with McGill (acute care, rehab, community-based sites)	Identify clinical managers at McGill and U de M-affiliated sites and maintain an Outreach Contact List	
	 Schedule two outreach visits with each site: Visit #1 (30 mins): Introduction Visit #2 (1 hour): Barriers & facilitators; Learning needs assessment 	
Work with clinicians to implement and audit use of best practices	Conduct needs assessment and action plan at MUHC (Allied Health Division) to advocate for the implementation of a knowledge broker (KB)	
	Facilitate the implementation of a KB at MUHC	
Evidence-based workshops	KT workshop for clinicians	
	Identify content areas for developing workshops (based on learning needs identified at outreach visits and faculty expertise)	
	How-To workshop for creating e-learning modules and journal clubs	
Priority Goal 2: Promote and facilitate the trans	lation of research knowledge into clinical practice	
Bi-annual ES grant competitions June 15/Dec 15	Grant competitions Advertisement/outreach Application assistance Grant review process Support for ES funded projects	
	 a) Review account balances (4x/year) b) Financial questions (Liaison with SPOT Accounts Admin) c) In-kind resources at SPOT Annual Interactive Day a) Invite academic/clinical community within and outside Quebec b) Keynote speaker 	
	c) Feedback form for improvements	

ES-funded projects dissemination through presentations, the website and peer-reviewed publications	 Grant recipients are encouraged to publish study findings and present at conferences a) ES Foundation acknowledged on all communications related to their project b) All publications/presentations on file for ES Foundation c) Publications, presentation titles and posters posted on KT website
Implement use of Outcome Evaluation Framework to evaluate impact of ES funded projects	 Create Outcome Evaluation Framework and include in proposal guidelines Collect outcome data on the first 18 ES funded projects Publish database findings
KT website: redesign and launch	 Static content: migration of KT website to SPOT website a) Tracking features b) New format c) French translation d) RSS feed Dynamic content: hire web developer to redesign wiki feature of website a) Discussion groups b) Q & A forum c) Communities of Practice d) "Virtual hospital": case-based online learning e) Online training module for KT website use Update website content monthly Usability testing of KT website with clinicians and faculty
Priority Goal 3: To integrate ongoing ES activitie	es with other related activities in the School and other departments
Integrate ES activities with SPOT-related academic activities (Clinical Placements, Masters Prof. Projects, Graduate courses)	KT Graduate course (POTH 680) KT module POTH 612 KT lecture POTH 401 KT lecture POTH 617 Systematic Reviews workshop
Coordinate with Curriculum Committee to develop a systematic process of assessing and documenting students' and clinicians' practice behaviors	Plan process with OT and PT directors at SPOT
Collaborate with other departments in Faculty of Medicine on KT-related projects	Encourage Participatory Action Research group to present their KT research activities at Interactive Day

Promote existing web-based KT tools such as Burn Engine, CP-Engine, Childhood Disability LINK, Stroke Engine, Montreal Stroke Network	Add these resources to KT website	
Priority Goal 4: To further establish expertise in KT rehabilitation research at the School through ES activities		
KT Publications related to faculty expertise and ES activities	 Scoping review: Application of social constructivism in KT interventions for health professionals Commentary: Structure and process of ES Report: Barriers and facilitators to EBP (Diana Dawes) 	
Market the School as a leader in KT research/training	 KT Website a) List KT courses offered through SPOT b) List faculty members/other McGill researchers involved in KT research c) Post the Knowledge to Action model on the LCD screens at the School, with clinical examples of how each step is applied in a KT intervention d) ES promotional materials e) Collaborate with KT Canada f) Encourage students to attend annual KT Summer Institute 	
Post-doctoral funding for KT research	Seek approval from ES Committee and ES Foundation Determine guidelines for funding (amount, funding period, etc.)	
Priority Goal 5: ES activities promoting sustainability of KT efforts		
Summary of recent ES activities (ES binder; annual reports to Foundation and SPOT)	ES foundation meetings: end of January Financial statements: April 30/October 31 SPOT Annual reports	
Prepare and submit a KT team grant Develop a concept map to guide activities of the ES committee	Discuss a timeline for developing and submitting KT team grant Concept map will be included in Commentary publication	