



Minutes of the meeting of Senate held on May 14, 2014 at 2:30 p.m. in the Moot Court (Chancellor Day Hall, 3644 Peel Street.)

PRESENT

Algieri, Stefano
 Arezki, Amine
 Bader, Darine
 Beheshti, Jamshid
 Bell, Graham
 Bouchard, Adam
 Breitner, Leslie
 Butler, Cameron
 Carrier, Serge
 Cooke, Rosemary
 Costopoulos, Andre
 Covo, David
 Cuello, Claudio
 Dedek, Helge
 Di Grappa, Michael
 Di Paola, Antonia
 Dinel, Haley
 Dumont, Marie-Josée
 Ferguson, Sean
 Ferrie, Frank
 Ghoshdastidar, Jim
 Goldstein, Rose

Grant, Martin
 Green, Garth
 Grütter, Peter
 Harman, Christopher
 Harpp, David
 Heath, Nancy
 Hébert, Terence
 Hill, Reghan
 Hurtubise, Jacques
 Ismail, Ashraf
 Jonsson, Wilbur
 Jutras, Daniel (*Chair*)
 Kalil, Alex
 Kreiswirth, Martin
 Kucij, Maya
 Labeau, Fabrice
 Lach, Lucyna
 Larson, Katie
 Lennox, Bruce
 Lu, Catherine
 Madramootoo, Chandra
 Martone, Lydia
 Masi, Anthony

Michaud, Mark
 Mooney, Jonathan
 Ngadi, Michael
 Pekeles, Gary
 Potter, Judith
 Richard, Marc
 Saroyan, Alenoush
 Schloss, Melvin
 Shaughnessy, Honora
 Sheridan, Kathleen
 Snider, Laurie
 Stewart-Kanigan, Claire
 Stromvik, Martina
 Stropfle, Stephen
 (*Secretary*)
 Thordardottir, Elin
 Weinstein, Marc
 White, Lydia
 Yalovsky, Morty
 Zorychta, Edith
 Zuroff, David

REGRETS: Ellen Aitken, Paul Allison, Daniel Bernard, Guillaume Blais, Daniel Boyer, Renzo Cecere, Stuart Cobbett, Colleen Cook, Brian Cowan, John Di Giulian, Elaine Doucette, Gregory Dudek, Ollivier Dyens, David Eidelman, Jim Engle-Warnick, Gwenyth Epstein, Suzanne Fortier, Daniel Gagnier, Kalle Gehring, Yasmeen Gholmieh, Allan Hepburn, Natalie Hiles, Alvin Kuate Defo, Ruth Kuzaitis, David Lametti, Gillian Lane-Mercier, Darius-Lucian Lazarus, Christopher Manfredi, Olivier Marcil, Timothy Moore, Jim Nicell, Derek Nystrom, Andrea Pejovic, Cynthia Price, Dilson Rassier, Nigel Roulet, Joey Shea, Ada Sinacore, Arnold Steinberg, Farzan Subhani, Peter Todd, Christina Wolfson, Stephen Yue, Ji Zhang.

SECTION I

1. Approval of Senator Jutras as Chair of the May 14, 2014 Senate Meeting

In the Principal's absence, the Secretary-General convened the meeting asking Senate to approve item 2 of the Report of the Steering Committee (Recommendation of Senator Jutras as Chair of Senate for the May 14, 2014 Meeting).

On a motion duly proposed and seconded, Senate approved Senator Jutras as Chair of Senate for the May 14, 2014 meeting.

2. Welcoming Remarks

The Chair began by welcoming everyone to the Moot Court and to the last Senate meeting of the 2013-2014 governance year. He reminded Senators that the meeting was being held in the Moot Court as a pilot initiative as per the recommendations from the Ad Hoc Committee on the Enhancement of Senate Meetings. The Chair also explained that the Secretariat would distribute a survey to assess Senators' experience with the room.

The Chair noted that Principal Fortier was unable to attend the Senate meeting as she was called to participate in a government relations meeting in Ottawa, which included the presidents of U15 universities and Prime Minister Harper.

3. Memorial tribute: Professor Emerita Kathleen Glass

Senator Cuello read the following memorial tribute, which Senate subsequently unanimously approved:

It is with sadness that the McGill Faculty of Medicine shares news of the death of Kathleen Glass, Professor Emerita of the Department of Human Genetics and the Department of Pediatrics, as well as Associate Member of the McGill Centre for Studies in Aging. Kathleen, who passed away on April 12, 2014, served as Director of the Biomedical Ethics Unit at McGill University and as Clinical Ethicist at the Montreal Children's Hospital of the MUHC.

Originally from Illinois, Kathy completed her master's degree in political science at the University of Chicago. She relocated to Montreal with her husband in the mid-1970s and went on to complete her LLB and BCL degrees at McGill in 1980 and 1981, respectively. After practicing law for several years, she pursued doctoral studies at McGill's Centre for Medicine Ethics and Law in 1992, as well as at Harvard. A rich career in Medical Ethics at McGill followed.

Kathy's research related to clinical trials to which she contributed many landmark papers. Her most influential work addressed the risk of suicide in patients taking psychoactive medications and the need for "equipoise" in clinical trials. She participated in countless committees, helping to pave the way for the development of guiding principles in medical

research and clinical treatments. In June 2011, she was very honoured to receive the Lifetime Achievement Award from the Canadian Bioethics Society.

Kathy is remembered for her personal integrity and fairness. She took pleasure in her achievements, but still greater pleasure in the achievements of those around her. A respected teacher and mentor, she kindled a passion for research ethics. As Jonathan Kimmelman of McGill's Biomedical Ethics Unit describes: she nurtured "a recognition of the way that science, method, law and ethics constitute not separately contended arenas, but an integrated whole. She also fostered an intellectually cosmopolitan environment, where dissenting voices were welcomed, and then softly disabused of their dissent... Our universe will be smaller and a little less inviting without the presence of this gentle, inquisitive, selfless and righteous woman."

Kathleen Glass will be missed by the McGill Faculty of Medicine and all who knew her for this, and for her many major contributions as a scholar and academic leader

4. Business Arising

The Chair noted that data on gender bias in grading and on anonymous grading, which had been used by the Academic Policy Committee in its 455th Report, had been appended to the April 23, 2014 Senate meeting minutes. He asked if Senators had any additional questions arising out of the information provided. No questions were raised.

5. Report of the Steering Committee

(13:14-09)

Senate received the Report of the Steering Committee (13-14:09).

Item 1. Approval of Minutes of Senate – April 23, 2014.

Item 2. Recommendation of Senator Jutras as Chair of Senate for the May 14, 2014 Meeting. Senate approved this item at the beginning of the meeting (see above).

Item 3. Speaking rights. Upon approval of the report, speaking rights were granted to Mr. Robert Couvrette (Associate Vice-Principal, University Services) for item IIB1 (Update on McGill's Potential Acquisition of the Royal Victoria Hospital Site) and Ms. Kathleen Massey (University Registrar and Executive Director, Enrolment Services) for item IIB7 (Academic Calendar of Dates 2017-2018).

Item 4. Approval of the Agenda

On a motion duly proposed and seconded, Senate approved the Steering Report.

6. Principal's Remarks

The Chair shared the following remarks on behalf of Principal Fortier:

Dear Senators:

I regret that I cannot be here today, as I was called to participate in a meeting with Prime Minister Harper and U15 university presidents in Ottawa. I will inform you of any important outcomes.

As this is the last Senate meeting of the 2013-2014 governance year, I would like to thank all Senators for your service and contributions. The work you do overseeing the University's academic policies is invaluable in helping McGill continue to excel and to overcome whatever challenges we face.

In the 'Kudos' that have been circulated to you, I have included the names of all Senators for whom this is the last meeting in their current term. Thank you to all these Senators for their service. I would like to extend particular gratitude to Senators Bernard, Covo, Wolfson, Mooney and Shea for the important work they have done while serving on Senate Steering Committee.

On the government relations side, as you know, Yves Bolduc was named Quebec's new Minister of Education. He has been given responsibility for the entire portfolio, including primary, secondary, and tertiary education, as well as research.

Last Friday, principals/rectors from Quebec's so-called "Charter" universities met with him. This was an introductory meeting in which we offered him our support and our desire to work with him in an open, collegial way. In turn, the Minister expressed his appreciation for Quebec universities and his wish to work with us to build on our strengths.

Quebec's finances are challenging. Until a budget is tabled there remain several uncertainties, including investments in universities. Given that the Bureau de coopération interuniversitaire, formerly CREPUQ, no longer has an advocacy mandate, McGill needs to work even more closely with other universities on joint advocacy initiatives.

We are fast-approaching spring convocation. Convocation begins on May 27, with the ceremony for the School of Continuing Studies. All ceremonies will take place on lower campus, except for the two ceremonies for the Faculty of Agricultural and Environmental Sciences, which will be held at Macdonald Campus on June 2. I warmly encourage all Senators to participate in these joyful occasions.

I want to conclude with some selected kudos:

Congratulations to Professor Alan Evans and Dr. Nahum Sonenberg. They will receive over \$3.7 million for brain research, with a goal to develop new diagnostics, treatment

and prevention strategies. Prime Minister Harper announced this funding at a ceremony at McGill on May 1.

I would also like to recognize the work of Teaching and Learning Services and a group of professors who have been the lead actors behind McGill's first Massive Open Online Course. The "Food for Thought" MOOC finished last week to great reviews. Over 25,000 people from more than 150 countries participated in the course. The completion rate was 7% — slightly higher than the typical 5% MOOC completion rate. McGill's second MOOC, a course on Natural Disasters, will launch on May 28.

You might have read in the news that McGill Redmen player and medical student Laurent Duvernay-Tardif was chosen in the National Football League Draft last Saturday when he was picked by the Kansas City Chiefs. If Laurent plays in the NFL, he will be the third McGill athlete in the history of the university to do so.

Lastly, VP Goldstein asked me to inform Senators that the "McGill's Answer for Cancer" team will once again participate in the CIBC Run for the Cure this fall. McGill staff, faculty, and especially students are encouraged to join the team, and VP Goldstein will lead biweekly training sessions, starting May 20. For more information, please contact the Research and International Relations office.

If you have questions or comments regarding my remarks, please direct them to Provost Masi or Dean Jutras who will pass them along to me. I will respond to them upon my return.

Sincerely,
Professor Suzanne Fortier

In the subsequent discussion, Senator Mooney referred Senators to an article in the *Journal de Québec*, which asserted that McGill, and other universities, had refused to sign a *convention de réinvestissement* with the former provincial government, and asked that the administration clarify its position. The Provost replied that McGill was not alone in refusing to sign a reinvestment agreement as no other university in the province had concluded such an arrangement. He added that the *convention générale* and preamble sections of the agreement included controversial language which universities opposed. Moreover, even if universities would have signed the agreement, it would have no bearing on future budget allocations given the change in government resulting from the April 7, 2014 elections.

SECTION II

Part "A" – Questions and Motions by Members

1. None

Part "B" – Motions and Reports from Organs of University Government

Open Session

1. Update on McGill's Potential Acquisition of the Royal Victoria Hospital Site (D13-64)

The Chair called on Senator Di Grappa to present this item for information. Senator Di Grappa explained that the Royal Victoria Hospital (RVH) site will be vacated in the coming years following the Hospital's move to the Glenn yards. He noted that the proximity of the site and space constraints at McGill made the RVH a desirable location for McGill, but indicated that repurposing of the site would require McGill to collaborate with other partners. Senator Di Grappa cautioned that certain conditions would have to be met for McGill to take over the site, some of which included a funding model that would be based on equal contributions from McGill, and the provincial and federal governments (one-third of the funding from each).

Senator Di Grappa explained that acquiring the RVH site would provide a long-term solution to the University's space deficit of 700,000 square feet and allow the provincial government to find a suitable use for the otherwise vacant and costly site. He highlighted that McGill's vision for the space would greatly benefit Montreal as it would increase the availability of green spaces and create greater pedestrian access to the Mount Royal. Furthermore, acquiring the site would allow the University to consolidate units that are currently housed in older buildings, which could be sold in order to generate revenue and provide a solution to some of the University's deferred maintenance challenges. Regarding timelines, Senator Di Grappa explained that the University hopes to start construction in 2017, which would mark the 150th anniversary of Confederation and the 375th anniversary of the founding of Montreal, and begin the second phase of building in 2021, to coincide with McGill's bicentennial anniversary.

Senators were very supportive of the University's vision for the site and encouraged the University to actively pursue this rare opportunity.

Senator Ferrie asked how McGill's funding of the project would be financed. Senator Di Grappa reiterated that older buildings with significant deferred maintenance problems on the periphery of campus would be sold to generate some of the required revenue. In addition, the University is contemplating the launch of a campaign to raise funds for the project.

Senator Lu asked what conditions would have to be met for McGill to acquire the site and what the estimated cost of the project would be. Senator Di Grappa replied that some of the conditions include acquiring the site for free and receiving adequate funding from the provincial and federal governments to cover approximately two-thirds of the project's costs. He elaborated that, in current dollars, the project's estimated cost is approximately \$700 million. Senator Ismail

inquired as to who would be responsible for any increases to expenses. Senator Di Grappa clarified that it is too early to determine this; however, the University intends to undertake extensive feasibility studies to reduce cost-related liabilities.

Senator Covo asked whether the provincial government recognizes the 700,000 square feet space deficit. Senator Di Grappa replied that this figure is recognized by the provincial government and that compensation for this amount of space deficit would be the equivalent of one-third of the project's estimated cost. Senator Bouchard asked why the University faced a space deficit if approximately 70% of classrooms are used 70% of the time, as reported to Senate earlier in the year. Senator Di Grappa explained that the classroom usage rate is comparable to rates at sister universities, but that the growth in the overall size of the University community over the years is the source of the space deficit.

Senator Michaud asked if this project would affect other initiatives, such as the Quartier de l'Innovation (QI), and inquired whether the space deficit could be addressed by expanding the QI. Senator Di Grappa clarified that the QI and RVH are entirely different projects with different purposes.

2. Appointment of Assessors under the *Policy on Harassment, Sexual Harassment and Discrimination Prohibited by Law* (D13-65)

Senator White presented this item for Senate's approval. She explained that in accordance with the *Policy on Harassment, Sexual Harassment and Discrimination Prohibited by Law*, Senate is required to appoint harassment assessors for three year terms.

On a motion duly proposed and seconded, Senate approved the appointment of the following individuals as assessors under the Policy on Harassment, Sexual Harassment and Discrimination Prohibited by Law:

- i) Prof. Robert Leckey, Faculty of Law, for a three year term ending August 31, 2017;*
- ii) Ms. Adrienne Piggott, Information System Resources, for a three year term ending August 31, 2017.*
- iii) Mr. Andrew Staples, Institute of Islamic Studies, whose term is to be extended to August 31, 2016.*

3. Renewal of Licence Agreement with Copibec

The Provost verbally informed Senate that the University intends to renew its licence agreement with the *Société québécoise de gestion collective des droits de reproduction* (Copibec), to take effect June 1, 2014, pending approval by the Board of Governors on May 22, 2014. He highlighted that McGill initially expressed concern over copyright costs, but the new agreement reduces such costs by nearly 30%. The Provost explained that the savings will help fund an internal Copyright Office which will serve an advisory role to faculty members seeking clarifications on their obligations under the copyright law and the licensing agreement.

Senator Mooney asked whether cost savings will be passed on to students and inquired why the University intends to renew the licence agreement with Copibec when it had initially intended to find an alternative. The Provost replied that cost savings would be used to fund an internal Copyright Office. The Office would allow the University to plan for the future, as we are currently in a transition phase. Regarding the renewal, the Provost explained that although the University had not initially intended to renew its licence agreement with Copibec, the 30% discount was significant.

4. Report of the Ad Hoc Committee to Review the Composition of Senate (D13-66)

The Chair of the Ad Hoc Committee to Review the Composition of Senate, the Provost, presented this report for Senate's approval. He explained that through its work, the Committee determined that McGill's Senate is well balanced, comparable to the size of other Senates in the U15, and is generally consistent with Senate representation at sister universities. Therefore, the Committee sought to maintain this balance by implementing modest adjustments to reflect any significant changes in the demographics of the University community in the past 15-20 years. The Provost added that the Committee had enumerated a set of principles to guide its deliberations on the composition of Senate, and identified a set of questions on which it had consulted the University community.

Based on its analysis and on the feedback received from the University community, the Committee recommended slight changes to the representation of the following Faculties: Agricultural and Environmental Sciences (reduction of 1 member), Education (reduction of 2 members), Arts (an additional member), Engineering (an additional member), Continuing Studies (an additional member), and an additional three faculty members-at-large to be elected by and from all faculty University-wide. Regarding student representation, the Committee recommended that the Post-Graduate Students' Society be allocated an additional Senate seat. The Committee also recommended that the University Registrar and Executive Director of Enrolment Services, as well as the Director of Teaching and Learning Services be added as ex officio members. Regarding administrative and support staff members of Senate, the Committee recommended that all administrative and support staff should be eligible to serve on Senate, regardless of whether they are unionized. Overall, the size of Senate would increase slightly, from 107 to 113 members.

The Committee also recommended developing a provision governing prolonged absenteeism for future appointments to Senate whereby if a Senator does not attend three consecutive meetings of Senate, or five meetings in a governance year, s/he shall ipso facto forfeit his/her seat. The Provost indicated that following Senate's approval, any amendments to the University Statutes, and to the Senate Rules of Procedure would be presented to Senate for approval in Fall 2014.

Discussion focused primarily on the addition of three faculty members-at-large. Senator Lu indicated that with the recommended changes, the three largest Faculties (Arts, Medicine and Science) would have a total of 32 seats on Senate, which is more than half of all the seats allocated to elected faculty members. She asked whether the proposed addition of three faculty members-at-large Senators could be allocated to other, smaller Faculties. Senator Pেকেles agreed with the suggestion adding that allegiance to one's Faculty could cause large Faculties to dominate the election of these additional Senators. Senator Grant supported the notion of faculty

members-at-large Senators and highlighted that for elections to the Board of Governors, candidates present statements and excellent candidates are elected regardless of their Faculty affiliation. The Provost clarified that the Committee intended these seats to allow for representation of interdisciplinary units. He also explained that the Senate Nominating Committee would develop electoral procedures, based on those employed for faculty representation to the Board of Governors, which would be presented to Senate for approval in Fall 2014.

Some Senators expressed concern with permitting unionized administrative and support staff to serve on Senate. For example, Senator Cooke questioned whether it would be possible to effectively bar unions from endorsing specific candidates during the election of administrative and support staff members of Senate. The Provost indicated that the Senate Nominating Committee would study the issue and would develop electoral procedures, which would be presented to Senate for approval in Fall 2014. Senator White noted that procedures for filling administrative and support staff seats, which were vacated before the normal end of term, as presented in recommendation #6, should be clarified.

Regarding prolonged absenteeism, Senator Bell suggested that the provision be amended to allow for Senators to provide reason as to why they are unable to attend several meetings. Senator Mooney asked whether the provision would apply to all Senators, or strictly to elected members. The Provost indicated that it would apply only to the latter.

On a motion duly proposed and seconded, the Senate approved the Report of the Ad Hoc Committee to Review the Composition of Senate and the implementation of the recommendations contained therein.

Senate also approved a revision to the provision governing prolonged absenteeism as follows (underlined text denotes amended language): “If a Senator does not attend three consecutive meetings of Senate, or five meetings in a governance year, without sufficient reason, s/he shall ipso facto forfeit his/her seat.”

5. 456th Report of the Academic Policy Committee

(D13-67)

The Provost presented this report for Senate’s approval. He noted that the following items required Senate’s approval:

- The creation of three Professional Development Certificates in:
 - Aviation Management Consulting,
 - Digital Content and Community Management, and
 - Management Consulting.
- The endorsement of principles on graduate supervision.
- The creation of a McGill Structural Biology Centre.
- The relocation of the School of Information Studies from the Faculty of Education to the Faculty of Arts.

Regarding the recommendations on graduate supervision, the Provost explained that Senate's endorsement of the principles, rather than approval of the recommendations, presented in the report was sought. He added that final recommendations would be presented for Senate's approval in Fall 2014. Discussion focused on the title of the "supervisory committees." Senators agreed to closely examine the language used in the final recommendations to be presented to Senate in the next governance year.

*On a motion duly proposed and seconded, the Senate approved the creation of a Professional Development Certificate in Aviation Management Consulting.
Senate also approved the creation of a Professional Development Certificate in Digital Content and Community Management.*

Senate further approved the creation of a Professional Development Certificate in Management Consulting.

Senate endorsed the principles on graduate supervision.

Senate further approved, and recommended that the Board of Governors also approve, the creation of a McGill Structural Biology Centre/Centre de Biologie Structurale.

Senate also approved the relocation of the School of Information Studies from the Faculty of Education to the Faculty of Arts.

6. Report of the Senate Nominating Committee

(D13-68)

The Provost presented this report for Senate's approval. He explained that the report contained recommendations to fill vacancies on an Advisory Committee for the Possible Reappointment of the Trenholme Dean of Libraries, an Advisory Committee for the Selection of the Dean of Science, an Advisory Committee for the Selection of the Dean of Graduate and Postdoctoral Studies, as well as various Senate Standing Committees and Committees Arising from the University Regulations.

On a motion duly proposed and seconded, the Senate approved the recommendations contained in the Report of the Senate Nominating Committee (D13-60) to appoint representatives of Senate and alternate representatives to an Advisory Committee for the Possible Reappointment of the Trenholme Dean of Libraries.

Senate also approved the recommendations contained in the Report of the Senate Nominating Committee (D13-60) to appoint representatives of Senate and alternate representatives to an Advisory Committee for the Selection of the Dean of Science.

Senate further approved the recommendations contained in the Report of the Senate Nominating Committee (D13-60) to appoint representatives of Senate and alternate representatives to an Advisory Committee for the Selection of the Dean of Graduate and Postdoctoral Studies.

Senate also approved the recommendations contained in the Report of the Senate Nominating Committee (D13-60) to fill vacancies on various Senate Standing Committees and Committees Arising from the University Regulations.

7. Academic Calendar of Dates 2017-2018 (D13-69)

The University Registrar and Executive Director (Enrolment Services), Ms. Kathleen Massey, presented this item for Senate's approval. She explained that the calendar of dates fulfills required teaching days for accreditation purposes and includes an extended winter break. She also provided a clarification to the documentation presented, noting that Monday, April 16, 2018 would not be used as a make-up day.

Senator Ferrie suggested that Thursdays be designated by a "TH" rather than an "R." Ms. Massey accepted the suggestion.

Senator Bouchard noted that there are four less lecture days in Fall 2017 as compared to Winter 2018 and inquired whether a Fall Reading Week would be possible. Ms. Massey explained that the possibility of adding a Fall Reading Week was considered by the Committee on Enrolment and Student Affairs, but an extended winter break was favoured; nonetheless, a Fall Reading Week would be considered for 2018-2019.

Senator Ismail noted that classes end the day before exams begin in winter 2018. Ms. Massey explained that classes which end towards the beginning of exam period will be scheduled towards the end of the exam period to allow students to prepare for these exams.

On a motion duly proposed and seconded, Senate approved the Academic Calendar of Dates for 2017-2018.

8. Interim Report of an Ad Hoc Committee to Review the Charter of Students' Rights Verbal Report

Senator Costopoulos informed Senate of the progress made by the Ad Hoc Committee to Review the Charter of Students' Rights. He explained that the Committee met once, concluded that the Charter requires simplification and clarification, and intends to hold consultation sessions with the University community beginning in Fall 2014.

9. Report from the Board of Governors to Senate (D13-70)

Senator Kalil presented this report for Senate's information. He explained that the report provided an overview of the February 27, 2014 and April 29, 2014 meetings of the Board of Governors, as well as the March 27, 2014 meeting of the Executive Committee. He highlighted that: the Board of Governors had appointed Chancellor Steinberg as Chancellor Emeritus, effective July 1, 2014; the Board of Governors had approved a ten-year lease with the Students' Society of McGill University, effective June 1, 2014; and that the Board of Governors had approved the proposed University budget for FY2015 on April 29, 2014.

10. Annual Report on the *Policy on Safe Disclosure* (D13-71)

The Secretary-General presented this item for Senate's information, noting that one confidential report was filed with the Secretary-General in accordance with the process established by the *Policy on Safe Disclosure*.

11. Senate Calendar of Dates 2014-2015 (D13-72)

The Secretary-General informed Senate that the 2014-2015 Senate meeting dates had been circulated.

12. Other Business

The Secretary-General clarified that the proposed revisions to the Statutes presented in D13-66 served as a notice of motion, which would be presented to Senate at its September 2014 meeting.

No further business was raised. There being no other business to deal with, on a motion duly proposed and seconded, the meeting adjourned at 4:55 p.m.

The complete documents, including presentations at Senate, are kept as part of the official minutes.