



# Memorandum

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**TO:** Senate

**FROM:** Denis Mondou, Chair of the Senate Committee on Physical Development

**SUBJECT:** Annual Report of the Senate Committee on Physical Development

**DATE:** December 7, 2022

**DOCUMENT #:** D22-26

**ACTION REQUIRED:**  INFORMATION  APPROVAL/DECISION

**ISSUE** The Annual Report of the Senate Committee on Physical Development is presented for information.

**BACKGROUND & RATIONALE** The Senate Committee on Physical Development (SCPD) has been active since 1971. It currently operates with Terms of Reference that were last reviewed by Senate on November 16, 2022. The Terms of Reference of SCPD require that the Committee report annually to Senate.

The report on activities of the Committee over the 2021-2022 session is attached (Appendix A), along with the 2021-2022 list of members (Appendix B), and the Terms of Reference of the Committee (Appendix C).

**PRIOR CONSULTATION** Members of the Senate Committee on Physical Development.

**SUSTAINABILITY CONSIDERATIONS** The Committee has a sustainable framework in place to fulfill its mandate. The Executive Director of the Office of Sustainability is a member of the Committee.

**IMPACT OF DECISION AND NEXT STEPS** The Committee will continue regular meetings and will report on its deliberations to Senate and the Building and Property Committee.

**MOTION OR RESOLUTION FOR APPROVAL** This item is presented for information.

**APPENDICES** Appendix A: SCPD Annual Report 2021-2022  
 Appendix B: SCPD Membership 2021-2022  
 Appendix C: Revised SCPD Terms of Reference



## Senate Committee on Physical Development Annual Report 2021-2022

### ACTIVITIES DURING THE 2021-2022 ACADEMIC YEAR

The Committee held four (4) meetings during the 2021-2022 session. This report summarizes the major projects and initiatives that were reviewed during this period. The Committee approved revisions to their Terms of Reference on May 9, 2022. Attached to this report is the membership list for 2021-2022, and the revised Terms of Reference which were approved by Senate on November 16, 2022, as Appendices B and C, respectively.

### Major Projects and Initiatives

- **Energy Master Plan:** The Energy Master Plan is part of McGill's commitment to achieve carbon neutrality by 2040. The initiative seeks to reduce emissions at the source through strategies such as decarbonizing heating systems and installing smart energy grids for waste heat recovery. Current projects include Macdonald Stewart and Raymond Buildings at Macdonald Campus and the conversion of a boiler at the Downtown Campus powerhouse to electric. Future projects include heat recovery geothermal systems.
- **Pollack Hall Renovation:** The 600-seat concert hall and teaching space has not been renovated since opening in 1975. A \$20.5 million project, partially funded by a donor, has been launched to enhance user's experience, modernize equipment and improve accessibility.
- **McGill Space Institute Expansion (3550 University):** An \$8 million donor-funded project has been launched to expand 3550 University to support the centre focused on interdisciplinary space research.
- **University Capital Priority Working Group:** The University Capital Priority Working Group has been mandated by the Provost and Vice-Principal (Academic) and the Vice-Principal (Administration and Finance) to recommend capital priorities as they relate to the University's strategic orientations and spending plan. This process of review, assessment and prioritization will create a stable, multi-year outlook for projects.
- **Directive on the Allocation of University Space:** Campus Planning and Development has been mandated to advise the Provost and Vice-Principal (Academic) and the Vice-Principal (Administration and Finance) on the allocation of space resources. The directive provides a framework for requesting, reviewing and approving space allocations while creating a clear process for the allocation of space.
- **New Models of Work:** The way that McGill uses workspace has a significant impact on the physical development of the campuses. The New Models of Work team is exploring this topic focusing on change management and healthy work environments. The multifaceted process has included a pilot project, benchmarking, literature review and a dialogue with the users of the space. The initiative will ultimately yield recommendations and a final report to inform policies.
- **Bike Infrastructure:** Improved bike infrastructure has been identified as a key element to reach the University's sustainability targets. After completing an inventory of current infrastructure, improvements have been proposed for bike parking (outdoor, covered and indoor), bike repair stations and end-of-trip facilities.



**SENATE COMMITTEE ON PHYSICAL DEVELOPMENT (SCPD)  
MEMBERSHIP (2021-22)**

Associate Vice-Principal (Facilities Management and Ancillary Services) or delegate: Mr. Denis Mondou

Provost or Delegate: Dr. Leigh Yetter (Senior Director, Strategy and Operations)

Associate Vice-Principal (Macdonald Campus): Professor Anja Geitmann

Gault Nature Reserve: Ms. Maria Babiak (Gault Executive Committee Member)

Trenholme Dean of Libraries or delegate: Ms. Diane Koen (Senior Director, Planning and Resources)

Executive Director, Sustainability: Mr. Francois Miller

Eight Representatives of Senate:

Professor Angela Campbell (LAW / Associate Provost (Equity and Academic Policies) – 2022

Mr. Mark Michaud (Director of Administration, MANAGEMENT) – 2022

Professor Christopher Ragan (Economics, ARTS) – 2022

Professor Eric Galbraith (Earth & Planetary Sciences, SCIENCE) – 2023

Professor Benoît Côté (Natural Resource Sciences, AES) – 2023

Professor Alba Guarné (Biochemistry, MEDICINE) – 2024

Professor Nik Luka (Architecture/Urban Planning, ENGINEERING) – 2024

Professor Judith Mandl (Physiology, FMHS) – 2024

Four student members:

Undergraduate: Risann Wright

Undergraduate: Unfilled

Graduate: Matthew Adair

Macdonald Campus: Nikulas Dworek

Secretary: Adam Dudeck



**Senate Committee on Physical Development**  
**TERMS OF REFERENCE**  
As approved by Senate - May 2009  
Date of Last Approved Revision - November 16, 2022

**Purpose:**

To advise on the University's physical development in terms of its impact on the University's academic mission and strategic academic priorities.

**Specific Areas of Responsibility**

The Committee shall:

1. Review, with respect to the University's academic mission, the long-term physical development needs of the University.
2. Receive and review reports on the status of planned and ongoing major physical development initiatives impacting the University's academic mission.
3. Receive and consider reports on faculty, student and academic staff concerns and priorities related to campus planning and physical development.
4. Appoint subcommittees and workgroups that may assist the Committee in carrying out its mandate, and to dissolve them as necessary.
5. Receive and consider reports on the use, for academic purposes, of facilities, including those not located on the main campuses, and to receive and review reports on such facilities and provide input and comment, whenever necessary, to the Associate Vice-Principal (Facilities Management and Ancillary Services).
6. Report on the Committee's activities to Senate, at least once a year, and submit said report, on behalf of Senate, to the Board of Governors' Building and Property Committee.
7. The Committee shall meet at least four times per year.

**Composition**

- The Associate Vice-Principal (Facilities Management and Ancillary Services) *Chair*
- The Provost and Vice-Principal (Academic) or delegate
- The Associate Vice-Principal (Macdonald Campus)
- The Director of the Gault Nature Reserve
- The Trenholme Director of Libraries or delegate
- The Executive Director (Office of Sustainability)
- Eight representatives of Senate, approved by Senate on the recommendation of Senate Nominating Committee
- Two undergraduate students
- One graduate student
- One student representative of Macdonald Campus
- 2 resource persons appointed by the Chair of the Committee
- 1 secretary appointed by the Chair of the Committee

**Quorum:**

A quorum for the purpose of any meeting shall be a majority of members of the Committee