## Provost Office

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| TO: | Senate |
| :--- | :--- |
| FROM: | Lydia White, Associate Provost (Policies, Procedures and Equity) |
| SUBJECT: |  <br> Discrimination Prohibited by Law - 2011-2012 |
| DATE: | September 20, 2012 |
| DOCUMENT\#: | D12-07 |
| ACTION <br> REQUIRED: | $\boxtimes$ INFORMATION $\square$ APPROVAL/DECISION |

ISSUE:
The 2011-2012 Annual Report of the Policy on Harassment, Sexual Harassment \& Discrimination Prohibited by Law is presented for information.

| BACKGROUND | The Policy on Harassment, Sexual Harassment \& Discrimination Prohibited <br> by Law calls for the Provost to report annually to Senate on the application of <br> RATIONALE: |
| :--- | :--- |
|  | The Policy. |
| This report covers educational activities as well as the work of the harassment <br> assessors appointed under the Policy. |  |
| MOTION OR <br> RESOLUTION <br> FOR APPROVAL: | $\mathrm{n} / \mathrm{a}$ |
| PRIOR | $\mathrm{n} / \mathrm{a}$ |
| CONSULTATION: | N/A |
| NEXT STEPS: | Appendix A: 2011-12 Annual Report: Policy on Harassment, Sexual <br> APPENDICES: |

## 2011-2012 ANNUAL REPORT POLICY ON HARASSMENT, SEXUAL HARASSMENT AND DISCRIMINATION PROHIBITED BY LAW

## 1. Introduction

The Policy on Harassment, Sexual Harassment and Discrimination Prohibited by Law (henceforth, 'the Policy’) came into force in April 2006. It calls for the Provost to report annually to Senate on the application of the Policy. The 2011-2012 report covers the period June $1^{\text {st }} 2011$ to May $31^{\text {st }} 2012$, the sixth year in which the Policy has been in effect.

The objectives of the Policy include promotion of awareness (through education and other proactive efforts) about equity issues, particularly as they relate to harassment and discrimination, within the University community, as well as the provision of procedures to address complaints of harassment, sexual harassment and discrimination prohibited by law.

## 2. Promotion of Awareness

The promotion of awareness on equity-related matters is part of the mandate of the Social Equity and Diversity Education (SEDE) Office, which is committed to fostering a fair and inclusive environment that respects the dignity of each member of the McGill Community. SEDE has engaged in a number of activities in 2011-12 which relate to the objectives of the Policy. These include training and workshops on topics in diversity and discrimination, public events, special consultations, and more. More information is available in Appendix 1, and from the SEDE website at http://www.mcgill.ca/equity_diversity/.
In addition, a new website relating to the Policy was initiated in 2012 and is still being developed. The intention is that this website should promote awareness, and make the procedures for submitting complaints more transparent and easier to find. The website can be found at http://www.mcgill.ca/harass/.

## 3. Handling of Complaints

Harassment complaints are handled by 8 assessors, appointed by Senate (see Appendix 2). The following tables provide statistical information on the handling of complaints under the Policy for the six years since the Policy has been in operation.

### 3.1 Grounds of Enquiry/Complaint

In 2011-2012, there were 24 enquiries/complaints, representing a drop over previous years. Table 1 shows that, as in previous years, the largest number of enquiries and complaints concerned harassment.

Table 1: Grounds of Enquiry/Complaint

| Grounds | 11/12 | 10/11 | 09/10 | 08/09 | 07/08 | 06/07 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Discrimination | $\begin{gathered} 5 \\ (21 \%) \end{gathered}$ | $\begin{gathered} 5 \\ (12 \%) \end{gathered}$ | $\begin{gathered} 6 \\ (17 \%) \end{gathered}$ | $\begin{gathered} 1 \\ (4 \%) \end{gathered}$ | $\begin{gathered} 6 \\ (14 \%) \end{gathered}$ | $\begin{gathered} 1 \\ (2 \%) \end{gathered}$ |
| Harassment | $\begin{gathered} 15 \\ (62.5 \%) \end{gathered}$ | $\begin{gathered} 20 \\ (46.5 \%) \end{gathered}$ | $\begin{gathered} 24 \\ (61 \%) \end{gathered}$ | $\begin{gathered} 15 \\ (58 \%) \end{gathered}$ | $\begin{gathered} 18 \\ (41 \%) \end{gathered}$ | $\begin{gathered} 39 \\ (60 \%) \end{gathered}$ |
| Sexual <br> Harassment | $\begin{gathered} 1 \\ (4 \%) \end{gathered}$ | $\begin{gathered} 4 \\ (9 \%) \\ \hline \end{gathered}$ | $\begin{gathered} 7 \\ (19.5 \%) \end{gathered}$ | $\begin{gathered} 10 \\ (38 \%) \end{gathered}$ | $\begin{gathered} 12 \\ (27 \%) \end{gathered}$ | $\begin{gathered} 18 \\ (28 \%) \end{gathered}$ |
| Mixed | $\begin{gathered} 3 \\ (12.5 \%) \end{gathered}$ | $\begin{gathered} 14 \\ (32.5 \%) \end{gathered}$ | $\begin{gathered} 2 \\ (5.5 \%) \end{gathered}$ | - | $\begin{gathered} 8 \\ (18 \%) \end{gathered}$ | $\begin{gathered} 7 \\ (11 \%) \end{gathered}$ |
| Total | 24 | 43 | 39 | 26 | 44 | 65 |

### 3.2 The Parties

The parties involved as potential complainants and respondents are shown in Tables 2, 3 and 4. Complainants are fairly evenly distributed across the categories; the majority of respondents (50\%) in 2011-12 are academic staff. This year, in contrast to previous years, the majority of complainants are male.

Table 2: Status of the Parties

|  | Complainant |  |  |  |  |  | Respondent |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 11/12 | 10/11 | 09/10 | 08/09 | 07/08 | 06/07 | 11/12 | 10/11 | 09/10 | 08/09 | 07/08 | 06/07 |
| Undergrad <br> Student | $\begin{gathered} 5 \\ (21 \%) \end{gathered}$ | $\begin{gathered} 8 \\ (18.5 \%) \end{gathered}$ | $\begin{gathered} 5 \\ (11 \%) \end{gathered}$ | $\begin{gathered} 10 \\ (38 \%) \end{gathered}$ | $\begin{gathered} 12 \\ (27 \%) \end{gathered}$ | $\begin{gathered} 23 \\ (35 \%) \end{gathered}$ | $\begin{gathered} 2 \\ (8.5 \%) \end{gathered}$ | $\begin{gathered} 4 \\ (10 \%) \end{gathered}$ | $\begin{gathered} 2 \\ (5 \%) \end{gathered}$ | $\begin{gathered} 5 \\ (19 \%) \end{gathered}$ | $\begin{gathered} 13 \\ (30 \%) \end{gathered}$ | $\begin{gathered} 22 \\ (34 \%) \end{gathered}$ |
| Graduate <br> Student | $\begin{gathered} 8 \\ (33 \%) \end{gathered}$ | $\begin{gathered} 9 \\ (21 \%) \end{gathered}$ | $\begin{gathered} 8 \\ (22 \%) \end{gathered}$ | $\begin{gathered} 3 \\ (11 \%) \end{gathered}$ | $\begin{gathered} 10 \\ (23 \%) \end{gathered}$ | $\begin{gathered} 3 \\ (5 \%) \end{gathered}$ | $\begin{gathered} \hline 4 \\ (16.5 \%) \end{gathered}$ | $\begin{gathered} \hline 3 \\ (7 \%) \end{gathered}$ | $\begin{gathered} 4 \\ (11 \%) \end{gathered}$ | $\begin{gathered} \hline 2 \\ (8 \%) \end{gathered}$ | $\begin{gathered} \hline 4 \\ (9 \%) \end{gathered}$ | - |
| Academic <br> Staff | $\begin{gathered} 5 \\ (21 \%) \end{gathered}$ | $\begin{gathered} 3 \\ (7 \%) \end{gathered}$ | $\begin{gathered} 4 \\ (10 \%) \end{gathered}$ | $\begin{gathered} 2 \\ (8 \%) \end{gathered}$ | $\begin{gathered} 9 \\ (21 \%) \end{gathered}$ | $\begin{gathered} 19 \\ (29 \%) \end{gathered}$ | $\begin{gathered} 12 \\ (50 \%) \end{gathered}$ | $\begin{gathered} 13 \\ (30 \%) \end{gathered}$ | $\begin{gathered} 15 \\ (42 \%) \end{gathered}$ | $\begin{gathered} 12 \\ (46 \%) \end{gathered}$ | $\begin{gathered} 13 \\ (30 \%) \end{gathered}$ | $\begin{gathered} 19 \\ (29 \%) \end{gathered}$ |
| Admin/ Support | $\begin{gathered} 5 \\ (21 \%) \end{gathered}$ | $\begin{gathered} 21 \\ (49 \%) \end{gathered}$ | $\begin{gathered} 13 \\ (33 \%) \end{gathered}$ | $\begin{gathered} 9 \\ (35 \%) \end{gathered}$ | $\begin{gathered} 12 \\ (27 \%) \end{gathered}$ | $\begin{gathered} 16 \\ (25 \%) \end{gathered}$ | $\begin{array}{\|c\|} \hline 3 \\ (12.5 \%) \end{array}$ | $\begin{gathered} 16 \\ (37 \%) \end{gathered}$ | $\begin{gathered} 10 \\ (28 \%) \end{gathered}$ | $\begin{gathered} 6 \\ (23 \%) \end{gathered}$ | $\begin{gathered} 13 \\ (30 \%) \end{gathered}$ | $\begin{gathered} 20 \\ (31 \%) \end{gathered}$ |
| Other | $\begin{gathered} 1 \\ (4 \%) \end{gathered}$ | $\begin{gathered} 2 \\ (4.5 \%) \end{gathered}$ | $\begin{gathered} 9 \\ (25 \%) \end{gathered}$ | $\begin{gathered} 2 \\ (8 \%) \end{gathered}$ | $\begin{gathered} 1 \\ (2 \%) \end{gathered}$ | $\begin{gathered} 4 \\ (6 \%) \end{gathered}$ | $\begin{gathered} 3 \\ (12.5 \%) \end{gathered}$ | $\begin{gathered} 7 \\ (16 \%) \end{gathered}$ | $\begin{gathered} 5 \\ (14 \%) \end{gathered}$ | $\begin{gathered} 1 \\ (4 \%) \end{gathered}$ | $\begin{gathered} 1 \\ (2 \%) \end{gathered}$ | $\begin{gathered} 4 \\ (6 \%) \end{gathered}$ |
| Total | 24 | 43 | 39 | 26 | 44 | 65 | 24 | 43 | 36 | 26 | 44 | 65 |

Table 3: Party by Party

| Complainant | Respondent | 11/12 | 10/11 | 09/10 | 08/09 | 07/08 | 06/07 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| UG student | Undergrad student | 2 | 3 | 3 | 5 | 7 | 14 |
|  | Grad student | 1 | 1 | - | - | 1 | - |
|  | Academic staff | 1 | 1 | 2 | 5 | 1 | 5 |
|  | Admin/Support |  | 1 | - | - | 3 | 4 |
|  | Other | 1 | 2 | - | - | - | - |
| Grad student | Undergrad student | - | 1 | - | - | - | - |
|  | Grad student | 2 | 2 | 2 | 2 | 2 | - |
|  | Academic staff | 5 | 5 | 6 | 1 | 7 | 3 |
|  | Admin/Support | - | - | - | - | 1 | - |
|  | Other | 1 | 1 | 1 | - | - | - |
| Academic staff | Undergrad student | - | - | - | - | 6 | 8 |
|  | Grad student | 1 | - | - | - | 1 | - |
|  | Academic staff | 4 | - | 3 | 2 | 2 | 11 |
|  | Admin/Support | - | - | - | - | - | - |
|  | Other | - | 3 | - | - | - | - |
| Admin/Support Staff | Undergrad student | - | - | - | - | - | - |
|  | Grad student | - | - | 2 | - | - | - |
|  | Academic staff | 2 | 6 | 1 | 3 | 3 | - |
|  | Admin/Support | 3 | 15 | 10 | 6 | 9 | 16 |
|  | Other | - | - | - | - | - | - |
| Other | Undergrad student | - | - | - | - | 1 | 4 |
|  | Grad student | - | - | 1 | - | - | - |
|  | Academic staff | - | 1 | 3 | 1 | - | - |
|  | Admin/Support | - | - | 1 | - | - | - |
|  | Other | 1 | 1 | 4 | 1 | - | - |
| Total |  | 24 | 43 | 39 | 26 | 44 | 65 |

Table 4: Gender of Complainants and Respondents

|  | 11/12 |  | $\mathbf{1 0 / 1 1}$ |  | 09/10 |  |
| :--- | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Complainant | Respondent | Complainant | Respondent | Complainant | Respondent |
| Female | 9 | 4 | 30 | 9 | 30 | 24 |
| Male | 15 | 13 | 13 | 28 | 9 | 11 |
| Unknown | - | 7 | - | 6 | - | 4 |
| Total | 24 | 24 | 43 | 43 | 39 | 39 |

### 3.3 Outcomes

The following are possible outcomes of an inquiry or a complaint:
i. complainant makes enquiry and decides to take no further action under the policy;
ii. informal resolution, before or after an investigation;
iii. formal resolution following an investigation.

Outcomes of complaints are shown in Table 5. Of the total contacts made in 2011-12, 17 (71\%) did not proceed beyond the enquiry stage and one case (4\%) was withdrawn. Two cases (8\%) were resolved informally, while 4 (16.5\%) went to formal resolution.

Table 5: Outcomes

|  | Enquiry Only |  |  |  |  |  | Withdrawn |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 11/12 | 10/11 | 9/10 | 8/9 | 7/8 | 6/7 | 11/12 | 10/11 | 9/10 | 8/9 | 7/8 | 6/7 |
| Discrim | 4 | 5 | 3 | 1 | 5 | - | 1 | - | 2 | - | - | - |
| Harass | 10 | 15 | 14 | 9 | 12 | 23 | - | 3 | 2 | 1 | 2 | 2 |
| Sexual <br> harass | 1 | 3 | 3 | 5 | 6 | 12 | - | 1 | - | 3 | 2 | - |
| Mixed | 2 | 7 | - | - | 4 | 3 | - | 3 | - | - | - | - |
| Totals | $\begin{gathered} 17 \\ (71 \%) \\ \hline \end{gathered}$ | $\begin{gathered} 30 \\ (70 \%) \\ \hline \end{gathered}$ | $\begin{gathered} 20 \\ (51 \%) \end{gathered}$ | $\begin{gathered} 15 \\ (58 \%) \\ \hline \end{gathered}$ | $\begin{array}{\|c} 27 \\ (61 \%) \end{array}$ | $\begin{array}{\|c} 38 \\ (60 \%) \\ \hline \end{array}$ | $\begin{gathered} 1 \\ (4 \%) \\ \hline \end{gathered}$ | $\begin{gathered} 7 \\ (16 \%) \\ \hline \end{gathered}$ | $\begin{gathered} 4 \\ (11 \%) \end{gathered}$ | $\begin{array}{\|c} 4 \\ (15 \%) \\ \hline \end{array}$ | $\begin{array}{\|c} 4 \\ (9 \%) \\ \hline \end{array}$ | $\begin{gathered} 2 \\ (2 \%) \\ \hline \end{gathered}$ |
|  | Informal Resolution |  |  |  |  |  | Formal Resolution |  |  |  |  |  |
|  | 11/12 | 10/11 | 9/10 | 8/9 | 7/8 | 6/7 | 11/12 | 10/11 | 9/10 | 8/9 | 7/8 | 6/7 |
| Discrim | - | - | 3 | - | 1 | 1 | - | - | - | - | - | - |
| Harass | 2 | - | 5 | - | 2 | 13 | 3 | 2 | 3 | 5 | 2 | 1 |
| Sexual harass | - | - | - | - | 3 | 4 | - | - | 2 | 2 | 1 | 2 |
| Mixed | - | 1 | 2 | - | 2 | 4 | 1 | 3 | - | - | 2 | - |
| Totals | $\begin{gathered} 2 \\ (8 \%) \end{gathered}$ | $\begin{gathered} 1 \\ (2 \%) \end{gathered}$ | $\begin{gathered} 10 \\ (28 \%) \end{gathered}$ | - | $\begin{gathered} 8 \\ (18 \%) \end{gathered}$ | $\begin{gathered} 22 \\ (34 \%) \end{gathered}$ | $\begin{gathered} 4 \\ (16.5 \%) \end{gathered}$ | $\begin{gathered} 5 \\ (12 \%) \\ \hline \end{gathered}$ | $\begin{gathered} 5 \\ (14 \%) \end{gathered}$ | $\begin{array}{\|c\|} \hline 7 \\ (27 \%) \\ \hline \end{array}$ | $\begin{array}{\|c} 5 \\ (12 \%) \end{array}$ | $\begin{gathered} 3 \\ (5 \%) \end{gathered}$ |

Table 6 provides basic information with respect to those cases which were subject to formal resolution, in particular as to whether the complaint was deemed to be founded or not founded. In all cases, the assessors' findings have been accepted by the Provost - as have, generally, their recommendations concerning the appropriate disposition of the cases.

Table 6: Formal Resolution

|  | Total Formally Resolved |  |  |  |  |  | Discipline |  |  |  |  |  | Other Measures |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 11/12 | 10/11 | 9/10 | 8/9 | 7/8 | 6/7 | 11/12 | 10/11 | 9/10 | 8/9 | 7/8 | 6/7 | 11/12 | 10/11 | 9/10 | 8/9 | 7/8 | 6/7 |
| Founded | 1 | 2 | 2 | 2 | 2 | 2 | - | 2 | 2 | 2 | 1 | 1 | 1 | - | 2 | 2 | 2 | 2 |
| Not <br> Founded | 3 | 3 | 3 | 5 | 3 | 1 | - | - | - | - | 1 | - | 1 | - | - | 3 | 2 | - |

## 4. Conclusion

We would like to take this opportunity, on behalf of all members of the University, to publicly thank all those who have served or are continuing to serve as Assessors pursuant to the Policy. We would particularly like to thank the outgoing Assessor, Professor Catherine Walsh. The University community is most appreciative of the dedication that the Assessors bring to this very important role, the integrity with which they fulfill their mission, and the time and energy they devote to ensuring the well-being of all members of the University community and the harmonious resolution of disputes.

## Appendix 1

## SEDE Office - Equity Education Activities 2011-2012

## 1. Made-to-Measure Trainings

(designed for a specific unit or job function; delivered on the request of a unit, or when a unit or job function is identified as a strategic priority)

| Participants | Topic(s) Covered | Date |
| :---: | :---: | :---: |
| Mental Health Services Staff; roughly 20 staff; 45 min | Trust and Racial Microaggressions in Interracial Counselling | Nov. 2011 |
| Mental Health Services Staff; roughly 20 staff; 45 min | Transgender Competent Care | Oct. 2011 |
| Leadership skills series; 10 registered student leaders | General concepts and terminology in diversity and discrimination | Oct. 2011 |
| Security Services; roughly 24 staff; full day workshop | Stereotype threat; racial profiling; levels of racial impact; stereotypes; gender identity | May 2011 |
| SSMU Executive; 6 student leaders; full day | Integrating equity practice into student government | June 2011 |
| Farm Management Technology Students; 40 students; two 45 min sessions | Sex and Gender; Race and Culture | $\begin{aligned} & \text { Oct. and Nov. } \\ & 2011 \end{aligned}$ |
| Shag Shop Volunteers (Health Services); 40; 1 hour | Sexual orientation and gender identity | Sept. 2011 |
| School of Social Work; 15 Field Placement Supervisors; half-day | (Pilot of new Engaging with Diversity workshop for professional service providers) <br> General concepts and terminology in diversity and discrimination; microaggressions; practical scenarios | Feb. 03, 2012 |
| Children's Tour Volunteers; 30 student and staff tour guides; 1 hour | Equity and diversity in service provision | March 2012 |
| Mab-Mackay; 18 Social Workers; half day | General concepts and terminology in diversity and discrimination; microaggressions; pcs analysis | March 2012 |
| Academic Advisors | General concepts and terminology in diversity and discrimination; microaggressions; guest presentations from OSD and FPH | March 2012 |

## 2. Safer Spaces Workshop Series

(regular trainings for staff, faculty, and student leaders, offered in partnership with Teaching and Learning Services, Human Resources, and the Skillsets Learning Series for Graduate Students.)
Workshops included: Understanding Discrimination; Sexual Orientation and Gender Identity; Race and Cultural Identity. Registration for downtown workshops in 2011-21 was approximately 110 participants (40\% graduate students, 40\% staff, 20\% faculty).
Other Projects- worked with external consultants to assess and redesign workshops and evaluation methods and processes; In partnership with the Office for Students, workshop on "Disabilities, Disability, Access, and Universal Design"; In partnership with First People's House, "Aboriginal Perspectives" (under development).

## 3. Consultations and Information/Resource Requests

(requests for components, revisions or comments to trainings, short presentations, etc.)

| Request | Topic(s) Covered | Date |
| :--- | :--- | :--- |
| First Year Office - Orientation <br> and Frosh Leader Training | Inclusion and Diversity | June - Aug <br> 2011 |
| McGill Diversity and Equity <br> Research Lab | Participation in focus group study that aims at <br> understanding the nature of discrimination on <br> McGill campus as well as strategies for resilience | Summer 2011- <br> Ongoing |
| Rez-Project - Support on <br> workshop design | Sexual orientation and gender identity | Summer 2011 |
| Race and Ethnic Relations <br> committee of the JBSCE | Support in renewing the work of the committee; <br> ongoing work in support of the committee's <br> mandate | Fall 2011 - <br> ongoing |
| Human Resources - Spousal <br> Relocation consult | LGBTQ messaging; resources for new employees <br> who belong to communities of colour | November <br> 2011 |
| Staffing - recruitment consult | Aboriginal outreach and hiring practices at McGill; <br> disability outreach | Spring 2012 - <br> ongoing |
| Employment Equity - workforce <br> survey redesign | In conjunction with the Federal Contractors' <br> Program Equity Committees | Winter/Spring <br> 2012 |
| Homework Zone - Training | General concepts and terminology in equity and <br> diversity | Fall 2011 and <br> April 2012 |
| Response to homophobic <br> incidents at Mac Campus | Homophobia | Winter 2012 |
| Athletics - policy and <br> implementation consult | Transgender inclusion | May 2012 |
| Office of the Ombudsman - <br> Staff Consult | Individual consultation on equity and diversity as <br> related to the functions of the ombudsman | Spring 2012 |

## 4. Public Events

(lectures, film screenings, discussion groups, socials, etc.)

| Audience | Event(s) | Date |
| :--- | :--- | :--- |
| Staff, faculty, graduate students | Co-sponsored series of three events (film, lecture, <br> discussion group) focused on issues of intersectionality <br> that impact McGill | Fall 2011 |
| Cultureshock participants, <br> students, student leaders | Workshop: Building Solidarity Across Colourlines | Fall 2011 |
| McGIll and Montreal community <br> members; members of black <br> communities and friends of black <br> communities | Co-sponsor and organizational support for "Community- <br> University Talk", a Black History Month Event | February - <br> March 2012 |
| LGBTQ Alum | Return to the Rainbow Reception | Homecoming <br> 2011 |
| LGBTQ Faculty, Staff, Graduate <br> Students | LGBTQ Social Hour | Monthly |

## Appendix 2

## 2011-2012 Harassment Assessors

Policy on Harassment, Sexual Harassment and Discrimination Prohibited by Law
Section 4.2. The Assessors shall be employees or appointees of the University. Four (4) shall be chosen from the members of academic staff and four (4) from the members of administrative and support staff. At least one of the Assessors shall be from Macdonald Campus.

Professor Ghyslaine McClure, Engineering
Professor Prakash Panangaden, Science (Co-ordinator of the Assessors)
Professor Catherine Walsh, Law
Professor Maria Zannis-Hadjopoulos, Medicine

Ms. Elvie Coletta, Research \& Restricted Funds
Ms. Susan Czarnocki, Libraries
Ms. Susan Gregus, Bioresource Engineering, Macdonald Campus
Mr. Andrew Staples, Institute of Islamic Studies

Alternate: Mr. David Syncox, Teaching \& Learning Services

