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| <b>TO:</b>                     | Senate  |
| <b>FROM:</b>                   | Prof. Jim Nicell, Associate Vice-Principal (University Services) and Chair, Senate Committee on Physical Development (SCPD)   |
| <b>SUBJECT:</b>                | Senate Committee on Physical Development: Annual Report 2008-2009 and Plans & Priorities 2009-2010  |
| <b>DATE:</b>                   | January 4, 2010   |
| <b>DOCUMENT #:</b>             | D09-35  |
| <b>FOR:</b>                    | <input type="checkbox"/> <b>APPROVAL</b> <input type="checkbox"/> <b>DISCUSSION</b> <input checked="" type="checkbox"/> <b>INFORMATION</b>  |
| <b>BACKGROUND:</b>             | The annual report for 2008-2009 of the Senate Committee on Physical Development (SCPD), which has been active since 1971, is attached. SCPD will now operate with a revised membership and terms of reference (see attached), as approved by Senate in May 2009. Five meetings are scheduled during 2009-2010.  |
| <b>PLANS &amp; PRIORITIES:</b> | <p>Priorities for the 2009-2010 academic year include:</p> <ol style="list-style-type: none"><li>1. <u>Focused presentations and discussions to seek the input of SCPD members on specific themes related to the physical development of the campus in service of academic priorities.</u> Examples of proposed themes include master planning priorities, property acquisition and disposal guidelines, the evolving nature of libraries, use of major properties (e.g., Gault Estate), residence plans, innovative classroom and laboratory design, energy plan, deferred maintenance priorities, enhancement of accessibility, campus sustainability.</li><li>2. <u>Reexamination and redefinition of the mandates of standing sub-committees of SCPD.</u> Several of the subcommittees of SCPD have very important roles in the planning and development of the University. Their context, membership, and mandates will be examined and, where necessary, revised.</li></ol> |
| <b>APPENDICES:</b>             | Senate Committee on Physical Development Annual Report 2008-2009  |

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## ACTIVITIES DURING THE 2008-2009 ACADEMIC YEAR

The Committee held six (6) meetings during the 2008-2009 session. This document summarizes the physical development and environment related activities of McGill University for the 2008-2009 session as discussed at meetings of the Senate Committee on Physical Development (SCPD). The membership and terms of reference of SCPD are attached.

### COMPLETED PROJECTS (Construction/Renovation/Acquisition)

- **Life Sciences Complex** - The new building was officially opened on September 18, 2008.
- **New Property Acquisitions:**
  - **3471 Peel** – This grey stone property was converted to student residence use.
  - **475 Sherbrooke West** – This former Four Points Sheraton hotel property was acquired and renovated for use as a student residence for fall 2009. This adds approximately 320 beds to the residences inventory and will help McGill fulfill its first year residence commitment.

### PROJECTS CURRENTLY UNDERWAY (Construction/Renovation)

- **Brain Imaging Centre (Montreal Neurological Institute)** - A covered atrium incorporating a healing garden has been incorporated into the project, which has now received full approval by the City of Montreal and the Ministry of Culture. This project is to be completed by the spring of 2011.
- **McConnell-Ferrier Tunnel Project** - The design for the new square was presented to the Committee for comments and feedback was relayed back to the consultants.
- **Molson Stadium – Phase 2** - This project, jointly funded by Provincial and City governments and the Montreal Alouettes to expand the Molson Stadium, has received all the necessary approvals to move forward. The first phase was completed over the course of the spring of 2008. The second phase began in the fall of 2009, to be completed for June 2010.
- **Arts/Law/Education Project** - Following the acquisition of 3465 Durocher, space was reallocated on campus to the benefit of the Faculties of Arts, Law and Education. Work for the Faculties of Arts and Law is complete and work is nearing completion for the Faculty of Education. A subsequent renovation of vacated space on the ground floor of the McLennan Library Building allows for the creation of an integrated student services centre, to be delivered for May 2010.
- **Deferred Maintenance Initiatives** - It is anticipated that McGill will be receiving \$25 million per year in capital funding for the next 15 years from Quebec for deferred maintenance. Approximately \$130 million worth of work has already been initiated. Projects are prioritized based to address health and safety issues, functional deficits that are mission critical, and academic priorities.

### PROJECTS IN THE PLANNING STAGE

- **Federal Stimulus Funding Initiatives** - McGill made a submission to the 2-year \$2 billion Knowledge Infrastructure Program of the Federal Government, which has a matching component. McGill submitted eight projects totalling approximately \$250 million with an emphasis on deferred maintenance and facility upgrades. Approximately \$100 million in funding was received through this program for three renovation projects (Macdonald Engineering, McIntyre Medical, Otto Maass/Pulp & Paper buildings) on campus and for a new brain imaging facility at the Douglas Hospital. An important condition of the funding is that all work must be substantially complete by March 31, 2011.
- **Macdonald Campus - Bridge over Highway 20** - The University was advised by the Quebec Ministry of Transport that the bridge spanning Autoroute 20 within the Macdonald Campus will need to be decommissioned. The University continues to explore options with City governments, the Quebec Ministry of Transport and John Abbott College for reconstruction and potential relocation of the bridge.

## OTHER INITIATIVES

The format of meetings was changed in 2008-2009 to focus discussions on specific themes of interest to the Committee, where members' input was sought. Themes covered over the past year are summarized below:

- **Presentation and discussion led by Cynthia Weston (Chair of the Teaching and Learning Services Committee) on “Teaching and Learning Spaces: Principles for Designing Supportive Campus Environments”**: Prof. Weston presented a series of innovative principles and initiatives being implemented at McGill to improve the teaching and learning environment. The presentation included examples of new projects currently being considered and/or in development.
- **Presentation and discussion led by Joan Wolforth (Director, Office for Students with Disabilities) on “Barrier Free Access and Universal Design at McGill: Where We Are and Where We Need to Go”**: Joan Wolforth presented a series of issues, highlighting positive gains as well as areas for improvement. As a result of discussions following the presentation, the following recommendations were made:
  - Universal design principles need to be considered early in the design process and must be fully integrated into project scope, where appropriate;
  - This presentation should also be made to Senate and other governance bodies and could be a possible topic for a joint Senate-Board meeting;
  - The Building and Property Committee of the Board should receive regular reports on the status of accessibility.
- **Presentation and discussion led by Brian Karasick (Office of Campus and Space Planning) on Transportation & Circulation: “A Summary of Transportation Planning Issues Affecting McGill University”**: The presentation outlined the City's transportation plan in context with issues affecting transportation contained within McGill's Master Plan. It also included a number of initiatives that McGill is undertaking or considering in future to address transportation issues and concerns.
- **Presentation and discussion led by Chuck Adler and Brian Karasick (Office of Campus and Space Planning) on “The Challenges of McGill's Historic Buildings”**: The presentation outlined challenges McGill faces in the use and upkeep of its large collection of historic buildings, in particular the residential buildings that have been adapted to academic use. Discussion items included the state of disrepair of the buildings, the significance of these buildings to the heritage of the University, possible sources of funding to be explored for historic buildings, the potential use of smaller buildings for graduate student space, and the inherent inefficiencies of these spaces for many academic uses. Following the meeting, a tour was made of 3605 Mountain and then Hosmer House to provide contrast in both level and type/intensity of use and upkeep.
- **Presentation and discussion led by Jim Nicell (Associate Vice-Principal (University Services): “McGill Master Plan - Five Year Implementation Plan”**: The “Planning and Design Principles of the Physical Master Plan” document was approved by the Board of Governors on April 7, 2008. This document was distributed to all Committee members. The University has since developed a plan for initiatives to be implemented within the next five years and a presentation was made to the Committee on this subject in advance of a presentation to Senate in the fall of 2009.
- **Various discussions regarding City of Montreal planning issues:**
  - McTavish Street Redevelopment - A pilot project is planned on McTavish Street to make it more pedestrian friendly, as part of a wider “Greening McGill” initiative that includes the eventual removal of most surface parking from the lower campus in parallel with the eventual closing of McTavish Street to vehicular thru traffic and parking.
  - University Street Bike path - The City of Montreal proposes a permanent, all-season bike path, which will connect the Milton and Maisonneuve bike paths. This could be in place as early as fall 2009 and will address safety concerns within the McGill campus resulting from thru bike traffic.
  - Northeast Access - Regular meetings are held with the City to develop a workable long term plan that is safe and secure to adequately service the northeast sector of the downtown campus. A separate study of University Street is to be undertaken by the City, with McGill and the MUHC.
  - Mount Royal – McGill Brief - McGill submitted a brief to the City of Montreal in response to the «Plan de protection et de mise en valeur du Mont-Royal » and the «Modification du document complémentaire au plan d'urbanisme». A copy of this brief was distributed to the Committee.
- **Committee composition/structure and terms of reference** - Following considerable consultation and deliberation over the 2008-2009 session, the terms of reference of the Committee was revised and ultimately approved by Senate in May 2009.

## Appendix A

### SCPD MEMBERSHIP FOR 2008-2009

|                             |   |
|-----------------------------|---|
| Jim Nicell                  | Chair (Delegate), Associate Vice-Principal (University Services)  |
| Morton J. Mendelson         | Deputy Provost, Student Life and Learning   |
| Marc Weinstein              | Vice-Principal (Development, Alumni and University Relations)   |
| Chandra Madramootoo         | Associate Vice-Principal (Macdonald Campus)   |
| Diane Koen                  | Treholme Director of Libraries delegate   |
| Ron Proulx                  | Executive Director, Facilities Operations   |
| Charles Adler               | Director, Office of Planning and Institutional Analysis   |
| Martin Lechowicz            | Director, Gault Nature Reserve  |
| Joan Wolforth               | Director, Office for Students with Disabilities   |
| Drew Love                   | Director, Department of Athletics   |
| David Covo                  | Chair, Visual Arts Subcommittee; Chair, Architectural Advisory<br>Subcommittee; Chair, Gardens and Grounds Subcommittee |
| Alan Watson                 | Chair, Macdonald Subcommittee on Physical Facilities  |
| Nigel Roulet                | Chair, Subcommittee on the Environment  |
| Saeed Mirza (2009)          | MAUT representative   |
| Shari Baum (2009)           | Communication Sciences and Disorders – Academic representative  |
| Martin Grant (2009)         | Dean, Faculty of Science – Academic representative  |
| Donald McLean (2009)        | Dean, Schulich School of Music – Academic representative  |
| Suzelle Barrington (2009)   | Bio-Resource Engineering – Academic representative  |
| Christophe Pierre (2009)    | Dean, Faculty of Engineering – Academic representative  |
| Christopher Ragan (2009)    | Department of Economics - Academic representative   |
| Christopher Manfredi (2010) | Dean, Faculty of Arts – Academic representative   |
| Laurie Snider (2010)        | Physical and Occupational Therapy - Academic representative   |
| Jonathan Rousham (2009)     | Faculty of Engineering – Administrative and Support Staff representative  |
| Bruce St. Louis             | Alumni Association representative   |
| Daniel Lalonde              | Alumni Association representative   |
| Doug McDougall              | Alumni Association representative   |
| Kay Turner                  | Students' Society of McGill University representative   |
| Faizel Gulamhussein         | Students' Society of McGill University representative   |
| Kreg Millar                 | Macdonald Campus Students' Society representative   |
| Alexandra Grygorczyk        | Post Graduate Students' Society representative  |
| Brian Karasick              | Secretary of the Committee  |

Resource persons:

|                |   |
|----------------|---|
| Marc Dozois    | Director, Building Services and Grounds                           |
| Brian Karasick | Physical Planner, Office of Planning and Institutional Analysis   |
| Wayne Wood     | Manager, Environmental Health and Safety Office                   |
| Radu Juster    | Planner/Architect – Office of Planning and Institutional Analysis |
| Kathleen Ng    | Environmental Officer, Environmental Health and Safety Office     |

**Appendix B**  
**TERMS OF REFERENCE OF THE COMMITTEE**  
**As approved by Senate in May 2009**

The Committee on Physical Development is a Standing Committee of Senate charged with advising on the nature of physical development as it reflects the academic priorities and needs of the University.

**Specific Areas of Responsibility**

The Committee shall:

1. Advise Senate on the extent to which major physical development projects on campus reflect the academic plans and priorities of the University as expressed in the principles defining the University's Master Plan. These nine principles are:
  - a. facilitate a dynamic intellectual community
  - b. achieve strategic growth
  - c. reinforce campus identities
  - d. support excellence in research, teaching and learning
  - e. invest in priority service areas
  - f. conserve and build upon strengths of historic buildings and landscapes
  - g. provide appropriate facilities and infrastructure
  - h. improve campus accessibility
  - i. develop and maintain the campus open spaces for maximum benefit.
2. Consider possible modifications to the Master Planning principles over time.
3. Appoint subcommittees and workgroups that may assist the Committee in carrying out its mandate, and to dissolve them as necessary.
4. Monitor trends in the use, for academic purposes, of facilities, including those not located on the main campuses, to receive reports on these facilities and to advise Senate and the Associate Vice-Principal (University Services) on such matters.
5. Report on the Committee's deliberations and to submit the appropriate recommendations, on behalf of Senate, to the Board of Governors Building and Property Committee.
6. The Committee shall meet at least four times per year and report annually to Senate.

**Composition**

- The Associate Vice-Principal (University Services) – Chair
- The Provost or delegate
- The Associate Vice-Principal (Macdonald Campus)
- The Director of the Gault Nature Reserve
- The Trenholme Director of Libraries or delegate
- Eight representatives of Senate, approved by Senate on the recommendation of Senate Nominating Committee
- Two undergraduate students
- One graduate student
- One student representative of Macdonald Campus

