
The following report is presented to Senate for information.

Since last reporting to Senate, the Board of Governors met on December 1, 2016 and held a special conference call on January 12, 2017. The Executive Committee of the Board of Governors met on October 28 and December 13, 2016 and held an electronic vote on November 15, 2016.

Appendix A contains a series of promotions and grants of tenure, which have been approved by the Board of Governors or the Executive Committee of the Board of Governors.

Appendix B contains a series of appointments and reappointments to Board standing committees, internal and external non-Board bodies, healthcare bodies, and committees arising out of University Regulations, which have been approved by the Board of Governors or the Executive Committee of the Board of Governors.

A. APPROVALS MADE BY THE BOARD OF GOVERNORS OR THE EXECUTIVE COMMITTEE OF THE BOARD OF GOVERNORS

I. APPOINTMENTS

1. Appointment of the Chair of the Board of Governors

The Board of Governors, on the recommendation of the Nominating, Governance and Ethics Committee, approved the appointment of Mr. Ram Panda as Chair of the Board of Governors for a five-year term starting July 1, 2017 and ending June 30, 2022. The Board of Governors, on the recommendation of the Nominating, Governance and Ethics Committee, also approved his reappointment as a member-at-large for a five-year term starting July 1, 2019 and ending June 30, 2024.

Mr. Panda obtained his Master's degree in Electrical Engineering and a Master's in Business Administration from McGill University. His principal voluntary work has been with McGill as a member and Chair of the Faculty Advisory Board for the Faculty of Engineering, member of the Board of Governors, member of the Building and Property Committee, member and Chair of the Committee to Advise on Matters of Social Responsibility, and a Board representative on Senate.

2. Reappointment of the Chancellor

The Board of Governors, on the recommendation of the Nominating, Governance and Ethics Committee, approved the reappointment of the Honourable Michael A. Meighen as Chancellor for a four-year term starting July 1, 2017 and ending June 30, 2021. Mr. Meighen was first appointed as Chancellor in 2014.

3. Appointment of the Vice-Principal (Administration and Finance)

The Board of Governors, on the recommendation of the Principal, approved the appointment of Professor Yves Beauchamp as Vice-Principal (Administration and Finance) of McGill University for a renewable term beginning January 1, 2017 and ending June 30, 2022. Professor Beauchamp holds a Ph.D. in Industrial Engineering from West Virginia University. Prior to his appointment at McGill, he served as Director General of *École de technologie supérieure* (ÉTS) from 2003 to 2013.

4. Appointment of the Vice-Principal (Research and Innovation)

The Board of Governors, on the recommendation of the Principal, approved the appointment of Professor Martha Crago as Vice-Principal (Research and Innovation) of McGill University for a term beginning July 1, 2017 and ending June 30, 2022. Professor Crago holds a Ph.D. in Communication Sciences and Disorders from McGill University and is currently a professor and Vice-President (Research) at Dalhousie University. She has previously served in leadership positions at McGill, where she held the position of Dean of Graduate and Postdoctoral Studies, Associate Provost (Academic Programs) as well as Associate Vice-Principal (Graduate Studies). In accordance with the *Regulations Relating to the Employment of Tenure Track and Tenured Academic Staff*, Professor Crago was also appointed to the rank of Full Professor with tenure, effective July 1, 2017.

5. Appointment of the Vice-Principal (Communications and External Relations)

The Board of Governors, on the recommendation of the Principal, approved the appointment of Mr. Louis Arseneault as Vice-Principal (Communications and External Relations) of McGill University for a renewable term beginning February 1, 2017 and ending June 30, 2022. Mr. Arseneault holds a Master's degree in Sociology from *Université Paris VII*. Prior to his appointment at McGill, he served from 2011 to 2016 as the Vice-President (Talent Attraction, Promotion and Communication) of Montréal International, an agency mandated to boost the economic development of Greater Montreal and enhance its international status.

6. Reappointment of the Vice-Principal (Health Affairs) and Dean of the Faculty of Medicine

The Board of Governors, on the recommendation of the Principal, approved the reappointment of Dr. David Eidelman as Vice-Principal (Health Affairs) and Dean of the Faculty of Medicine of McGill University for a second term, commencing July 1, 2017 and ending on June 30, 2022. Dr. Eidelman was first appointed as Vice-Principal (Health Affairs) and Dean of the Faculty of Medicine in 2011.

7. Appointments to Advisory Committee

The Board of Governors, on the recommendation of the Nominating, Governance and Ethics Committee, approved the appointments of Ms. Kathy Fazel and Mr. Ram Panda as representatives of the Board of Governors on the Advisory Committee for the

Reappointment of the Principal, and the appointments of Ms. Manon Vennat and Mr. Stephen Halperin as alternate members.

II. OTHER APPROVALS

1. Reports from Senate

1.1 Policy against Sexual Violence

The Board of Governors, on the recommendation of Senate, approved the *Policy against Sexual Violence*. The *Policy* is available at:

http://www.mcgill.ca/secretariat/files/secretariat/policy_against_sexual_violence.pdf

1.2 School of Population and Global Health

The Board of Governors, on the recommendation of Senate, approved the creation of the School of Population and Global Health/École de santé des populations et de santé mondiale. The School will build on the University's expertise to enable public and population health researchers, practitioners and decision makers to conduct high impact research and engage in knowledge translation and exchange.

1.3 Revisions to University Regulations

The Executive Committee of the Board of Governors, on the recommendation of Senate, approved the revisions to the *Regulations Relating to the Employment of Tenure Track and Tenured Academic Staff* and to the *Regulations Relating to the Employment of Librarian Staff*. The revisions intend to facilitate the recruitment of candidates for academic appointments with tenure or its equivalent.

1.4 Committee on Staff Grievances and Disciplinary Procedures

The Executive Committee of the Board of Governors, on the recommendation of Senate, approved the appointment of Professor Kevin Wade (Animal Science, Faculty of Agricultural and Environmental Sciences) as a member of the Committee on Staff Grievances and Disciplinary Procedures, for a three-year term beginning immediately and ending August 31, 2019.

2. Report from the Building and Property Committee

2.1 Leacock Building Renovations

The Executive Committee of the Board of Governors, on the recommendation of the Building and Property Committee, approved the Leacock Vehicular Traffic Terrace Project. Due to progressive deterioration of the Terrace, classrooms which are used by the Faculty of Arts have experienced water infiltration for a number of years. The renovations intend to halt the ongoing water infiltration, which is leading to damage within the structure and finishes. In addition, repairs will be conducted to reconsolidate and replace parts of the

concrete structure, slabs, beams and columns. The renovations are expected to be completed around November 2017.

2.2 Burnside Hall HVAC Renovations

The Executive Committee of the Board of Governors, on the recommendation of the Building and Property Committee, approved the replacement of the ventilation systems and the air mixing boxes in Burnside Hall. The renovations consist of replacing and optimizing the three existing heating, ventilation and air conditioning (HVAC) systems, adding a fourth dedicated system for the parking garage, installing motion sensors, cleaning and sealing of ducts, and replacing the related electrical installations. New digital controls will be integrated to improve the efficiency of the ventilation systems, thus providing energy savings as well as enhanced comfort. The renovations are expected to be completed around November 2018.

2.3 Education Building HVAC Renovations

The Executive Committee of the Board of Governors, on the recommendation of the Building and Property Committee, approved the replacement of the ventilation systems and the air mixing boxes in the Education Building. The renovations consists of replacing the two existing two heating, ventilation and air conditioning (HVAC) systems, replacing all the air mixing boxes, installing motion sensors, cleaning and sealing of ducts, balancing the new distribution system, and replacing the related electrical installations. New digital controls will be integrated to improve the efficiency of the ventilation systems, thus providing energy savings as well as enhanced comfort. The renovations are expected to be completed around May 2018.

2.4 Amendment to Lease Agreement at 2001 McGill College for the Department of Psychology and Tenant Improvement Project

The Executive Committee of the Board of Governors, on the recommendation of the Building and Property Committee and following consultation with the Principal and Vice-Chancellor and the Provost and Vice-Principal (Academic), approved an expansion option within the lease for space at 2001 McGill College for the Department of Psychology whereby the total leased space will be increased from 59,000 sq.ft. to 65,825 sq.ft. to ensure adequate space for the Department's academic needs. Due to the Department's new location off-campus, various spaces, in particular small seminar rooms/classrooms, can no longer be shared with other departments on campus, and need to be added to the rental space. The Executive Committee, on the recommendation of the Building and Property Committee, also approved a revised budget for the tenant improvement project in support of the renovations required for the lease, prorated to account for the increased leased space.

2.5 Submission of Plan décennal des investissements universitaires 2017-2027

The Executive Committee of the Board of Governors, on the recommendation of the Building and Property Committee, approved the submission of the *Plan décennal des investissements universitaires 2017-2027* (PDIU) to the *Ministère de l'Économie, de la*

Science et de l'Innovation and the *Ministère de l'Éducation et de l'Enseignement supérieur*. The PDIU outlines all major capital projects planned to be executed over the next ten years and is submitted annually to the provincial government.

2.6 Establishment of Information Technology (IT) Governance Subcommittee

The Executive Committee of the Board of Governors, on the recommendations of the Nominating, Governance and Ethics Committee and the Building and Property Committee, approved the Terms of Reference of the IT Governance Subcommittee. The Subcommittee will provide additional governance oversight for IT projects prior to their submission to the Executive Committee or the Board of Governors. The Subcommittee will report to the Building and Property Committee.

2.7 Acquisition of New Property

The Executive Committee of the Board of Governors, on the recommendation of the Building and Property Committee, received a request to consider the acquisition of a new property. The University is in the process of carrying out a process of due diligence in relation to the request.

3. Report from the Nominating, Governance and Ethics Committee

3.1 Guidelines for Questions at Board of Governors Community Sessions

The Board of Governors, on the recommendation of the Nominating, Governance and Ethics Committee, approved *Guidelines for Questions at Board of Governors Community Sessions*. The *Guidelines* enable the Board to hold 20-minute community sessions twice a year during the regular meeting schedule to provide the McGill community an opportunity to submit questions to the Board on matters within its jurisdiction. Written questions would be submitted in advance, with an opportunity to ask for clarifications if needed at the end of the community session. The *Guidelines* are available at:

http://www.mcgill.ca/boardofgovernors/files/boardofgovernors/community_sessions_guidelines.pdf

3.2 Revisions to the Terms of Reference of the Joint Board-Senate Committee on Equity

The Board of Governors, on the recommendation of the Nominating, Governance and Ethics Committee, approved amendments to the Terms of Reference of the Joint Board-Senate Committee on Equity (JBSCE). The revisions relate to modifications to the list of underrepresented groups contained within the Terms of Reference and had been previously approved by the JBSCE, the Senate Nominating Committee and Senate. The updated Terms are available at:

<https://www.mcgill.ca/senate/committeesofsenate/standingcommittees/joint-board-senate-committee-equity>

4. Renewal of ProQuest McGill Comprehensive (McGill Select) Subscription Agreement

The Board of Governors, on the recommendation of the Provost and Vice-Principal (Academic), approved the renewal of the ProQuest McGill Comprehensive (McGill Select) Subscription Agreement. The renewal agreement allows the University Library to continue to provide online access to various collections such as periodicals, newspapers and e-books.

5. Statement of Investment Policy

The Executive Committee of the Board of Governors, on the recommendation of the Investment Committee, approved revisions to the Statement of Investment Policy. Notably, the amendments included the modifications of the private investments benchmarks and asset class minimum and maximum targets in alternative investments as well as the addition of currently held trading bands.

III. INFORMATIONAL ITEMS

1. Progress Report on Key Performance Indicators

The Board of Governors received a progress Report on Key Performance Indicators (KPIs) for 2016, which set targets and track the progress of its strategic priorities in academia, research, finance, administration, and advancement. The Report highlighted the three identified KPIs related to sustainability for the next academic year, which include the University's performance as assessed by the Sustainability Tracking, Assessment & Rating System (STARS), the progress on the implementation of the Vision 2020 Sustainability Strategy, as well as the University's greenhouse gas inventories.

2. Motion Regarding Governance Best Practices

The Board of Governors received a motion, which included a request that the Nominating, Governance and Ethics (NGE) Committee examine governance best practices, and agreed to refer the matter to the Chair of the NGE Committee.

3. Board Committee Reports

The Board received:

- Reports of the Building and Property Committee (meetings of October 13, 2016 December 9, 2016)
- Reports of the Executive Committee (meeting of October 28, 2016 and e-vote of November 15, 2016)
- Report of the Finance Committee (meeting of November 14, 2016)
- Reports of the Human Resources Committee (meetings of October 21 and December 5, 2016)
- Reports of the Investment Committee (meetings of October 20 and December 8, 2016 and conference call of November 22, 2016).

4. Other Reports

The Board received:

- Reports from Senate (meetings of October 19, November 23 and December 7, 2016)
- Report of the Joint Board-Senate Meeting: McGill's Sustainability Plans and Initiatives
- Annual Report of the Joint Board-Senate Committee on Equity
- Annual Report on Naming
- Annual Report of the Research Integrity Officer
- Annual Report from University Advancement

APPENDIX A: New Appointments, Promotions and Tenure

The following appointments and promotions were approved by the Board of Governors or the Executive Committee of the Board of Governors:

1. Appointments to the Rank of Full Professor, CAS (Clinical)

Name	Department	Faculty	Effective Date
Sadeghi, Nader	Otolaryngology	Medicine	January 1, 2017
Weiss, Karl	Medicine	Medicine	January 1, 2017

2. Appointments to the Rank of Full Professor with Tenure

Name	Department	Faculty	Effective Date
Havel, Brian		Law	August 1, 2017
Hankins, Catherine	Epidemiology, Biostatistics & Occupational Health	Medicine	November 1, 2016
Ortega, Joaquin	Anatomy & Cell Biology	Medicine	April 1, 2017

3. Promotions to the Rank of Full Professor

Name	Department	Faculty	Effective Date
Jouve-Martin, José	Languages, Literatures & Cultures	Arts	December 1, 2016
Menn, Stephen	Philosophy	Arts	December 1, 2016
Piper, Andrew	Languages, Literatures & Cultures	Arts	December 1, 2016

Vanhaelen, Angela	Art History & Communication Studies	Arts	December 1, 2016
Meunier, Jean-Luc	Chemical Engineering	Engineering	November 1, 2016
Shao, Yixin	Civil Engineering & Applied Mechanics	Engineering	November 1, 2016
Yargeau, Viviane	Chemical Engineering	Engineering	December 1, 2016
Afilalo, Marc (Clinical)	Family Medicine	Medicine	November 1, 2016
Bartlett-Esquillant, Gillian	Family Medicine	Medicine	November 1, 2016
Bhanji, Farhan (Clinical)	Pediatrics	Medicine	November 1, 2016
De Tran, Quang Hieu (Clinical)	Anesthesia	Medicine	January 1, 2017
Fleury, Marie-Josée	Psychiatry	Medicine	January 1, 2017
Kakkar, Ashok	Chemistry	Science	December 1, 2016
Liu, Xue	School of Computer Science	Science	December 1, 2016
Ricciardi, Anthony	Redpath Museum and McGill School of Environment	Science	December 1, 2016
Robillard, Martin	School of Computer Science	Science	December 1, 2016

APPENDIX B: Appointments and Reappointments to Board Standing Committees, Internal and External non-Board Bodies, Healthcare Bodies, and Committees Arising from University Regulations

The following appointments and reappointments were approved by the Board of Governors or the Executive Committee of the Board of Governors, on the recommendation of the Nominating, Governance and Ethics Committee:

1. Board Standing Committees

- the appointment of Mr. Jordan Aberman as a member of the Building and Property Committee for a three- year term starting January 1, 2017 and ending December 31, 2019.
- the appointment Professor David Harpp and the reappointment of Mr. Gerald Sheff, as members of the Committee to Advise on Matters of Social Responsibility for three-year terms starting January 1, 2017 and ending December 31, 2019.
- the reappointment of Mr. Ronald Critchley as a member of the Committee to Advise on Matters of Social Responsibility for a two-year term starting January 1, 2017 and ending December 31, 2018 to coincide with his end of term on the Board.
- the appointment of Mr. Pierre Matuszewski as Chair of the Finance Committee for a three-year term starting July 1, 2017 and ending June 30, 2020 and his reappointment as member of the Finance Committee until June 30, 2020.
- the reappointment of Ms. Cynthia Price Verreault as Chair and member of the Human Resources for a six-month term starting January 1, 2017 and ending June 30, 2017.
- the reappointments of Dr. Robert Rabinovitch and Mr. Gerald Sheff as members of the Investment Committee for three-year terms starting January 1, 2017 and ending December 31, 2019.
- the reappointment of Mr. Danny Ritter as a member of the Investment Committee for a one-year term starting January 1, 2017 and ending December 31, 2017.
- the appointment of Mr. Marc Trottier as a member of the Investment Committee for a three-year term starting December 1, 2016 and ending December 31, 2019.

2. Appointments to Internal and External Non-Board Bodies

The Board of Governors, on the recommendation of the Nominating, Governance and Ethics Committee, approved:

- the reappointment of Ms. Cynthia Price Verreault as a Board representative on Senate for a six-month term beginning January 1, 2017 and ending June 30, 2017.
- the reappointment of Mr. Alex Kalil as a Board representative on Senate for a two and a half year-term beginning January 1, 2017 and ending June 30, 2019.
- the appointment of Ms. Gael Eakin as a Board representative on Senate for a three year-term beginning July 1, 2017 and ending June 30, 2020.

3. Appointments to Healthcare Bodies

- the appointment Dr. Shari Baum as a representative of McGill University to the Pôle universitaire en réadaptation (PUR) – Centre de recherche interdisciplinaire en réadaptation du Montréal métropolitain (CRIR) – Board of Directors for a three-year term beginning January 1, 2017 and ending December 31, 2019.
- the reappointment of Ms. Lili de Grandpré as a representative of the Board of Governors to the Montreal Neurological Institute (MNI) Advisory Board for a two-year term beginning January 1, 2017 and ending December 31, 2018.