

Memorandum

Office of the Provost

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TO:	Senate				
FROM:	Lydia White, Associate Provost (Policies, Procedures and Equity)				
SUBJECT:	Annual Report of the Joint Board-Senate Committee on Equity (2013-201				
DATE:	September 17, 2014				
DOCUMENT #:	D14-05				
ACTION REQUIRED:	☑ INFORMATION ☐ APPROVAL/DECISION				
ISSUE:	The Annual Report of the Joint Board Senate Committee on Equity (2013 2014) is presented to Senate for information.				
BACKGROUND & RATIONALE:	The Joint Board Senate Committee on Equity (JBSCE) is a Standing Committee whose mandate is "to recommend University policy regarding under-represented groups, including women, visible minorities, Aboriginal peoples, persons with disabilities and persons of minority sexual orientation or minority gender identity". It includes five Subcommittees, whose annual reports are appended to the main report.				
MOTION OR RESOLUTION FOR APPROVAL:	N/A				
PRIOR CONSULTATION:	N/A				
NEXT STEPS:	Presentation to the Executive Committee of the Board of Governors.				
APPENDICES:	Appendix A: Annual Report of the Joint Board-Senate Committee on Equity (2013-2014)				

MCGILL UNIVERSITY JOINT BOARD SENATE COMMITTEE ON EQUITY ANNUAL REPORT 2013-14

MEMBERSHIP

Chair: Prof. Lydia White, Associate Provost (Policies, Procedures & Equity)

Coordinator of the First Peoples House: Ms. Paige Isaac

Director of the Office for Students with Disabilities: Mr. Frédéric Fovet

Human Resources: Ms. Alison Verkade

Social Equity and Diversity Education Office: Ms. Veronica Amberg

Chairs of Subcommittees:

Subcommittee on Women: Prof. Sarah Turner & Prof. Sue Gaskin (on sabbatical)

Subcommittee on Persons with Disabilities: Prof. Tara Flanagan

Subcommittee on First Peoples: Mr. Kakwiranó:ron Cook

Subcommittee on Queer Persons: Prof. Lynn Kozak

Subcommittee on Race and Ethnic Relations: Ms. Adrienne Piggott

Representatives appointed by Senate and Board:

Representative of the academic community appointed by Senate: Prof. Vrinda Narain Representative of the non-academic community appointed by Senate: Ms. Cindy Mancuso Representative of the Board of Governors: Ms. Ann Vroom

Student Representatives:

SSMU Equity Commissioner: Mr. Justin Koh PGSS Equity Commissioner: Ms. Murielle Akpa

Macdonald Campus Students Society (MCSS): Mr. Cameron Butler

Continuing Studies Students (MACES): Ms. Rhunah Soriano

Secretary:

Ms. Lilian Iacobo, Office of the Associate Provosts

MANDATE

The Joint Committee on Equity shall recommend University policy regarding under-represented groups, including women, visible minorities, Aboriginal peoples, persons with disabilities and persons of minority sexual orientation or gender identity. To this end it shall review the recruitment and status of the under-represented groups at the University and recommend ameliorations to Senate and the Board of Governors.

MEETINGS

The Joint Board Senate Committee on Equity (JBSCE) met four times: September 25th 2013, November 27th 2013, February 26th 2014, April 16th 2014.

ACTIVITIES

- i. The second competition for the Award for Equity and Community Building took place in the Winter term of 2014, adjudicated by a sub-committee of the JBSCE. Details of the award and this year's winners can be found here: http://www.mcgill.ca/equity-community-award/.
- ii. The PGSS Family Care Caucus presented a proposal for the creation of a new Subcommittee of the Joint Board Senate Committee on Equity, devoted to issues relating to family care. They pointed out the need for university-wide policies and support in this area. It was agreed to submit a recommendation from JBSCE to Senate and the Board of Governors for the establishment of a Subcommittee on Family Care. Senate approved the proposal at its December 2013 meeting and the Board of Governors approved it in January 2014. Membership of the new Subcommittee is currently being determined; it is expected to start its work in the 2014-15 academic year.
- iii. JBSCE discussed the fact that there is no centrally available commitment to diversity and equity and agreed to recommend that a statement along the lines of the following be included in McGill's mission statement: McGill embraces the values of inclusion and respects cultural and individual diversities. It is our understanding that the Mission Statement is currently being worked on and that it will include such a commitment.
- iv. JBSCE considered a proposal from the Subcommittee on First Peoples for a policy on Acknowledgement of the Traditional Territory. The purpose would be to acknowledge traditional territory at major events at McGill. Reaction was generally favourable. Due to certain concerns raised over the current wording, discussion on this issue is ongoing.
- v. Following concerns raised by certain faculty members, the JBSCE decided to establish a small ad hoc working group to consider the question of whether there is (unconscious) systemic bias affecting tenure stream academic staff at McGill, potentially creating barriers to reappointment, tenure and promotion of persons belonging to designated groups, particularly visible minorities. Membership of this working group is being finalized; it will start its work in the 2014-15 academic year.

SUBCOMMITTEES

All JBSCE sub-committees were active during the year. Their annual reports are attached. Terms of the Chairs of three subcommittees were renewed as follows: Prof. Tara Flanagan, Subcommittee on Persons with Disabilities (2014-15); Mr. Kakwiranó:ron Cook, Subcommittee on First Peoples (2014-17); Ms. Adrienne Piggott, Subcommittee on Race & Ethnic Relations (2014-17).

APPENDICES

Appendix 1: Report of the Subcommittee on Women

Appendix 2: Report of the Subcommittee on Persons with Disabilities

Appendix 3: Report of the Subcommittee on First Peoples

Appendix 4: Report of the Subcommittee on Queer People

Appendix 5: Report of the Subcommittee on Race and Ethnic Relations

Joint Board Senate Committee on Equity Subcommittee on Women Annual Report

1 June 2013 - 31 May 2014

(submitted by Professor Sarah Turner, Co-Chair)

Membership 2013-2014

Susan Gaskin, Co-Chair Civil Engineering and Applied Mechanics

Sarah Turner, Co-Chair Geography

Amberg, Veronica SEDE

Amsel, Rhonda Psychology

Baum, Shari School of Communication Sciences and Disorders

Bede, Jacquline MacDonald Campus

Benedetti, Andrea Medicine

Braitstein, Lara Religious Studies

Butler-Kisber, Lynn Education

Czarnocki, Susan Libraries/Alumnae
Davis, Linda School of Social Work

Hnatchuk, Darlene Director, Career Planning Service

Hyde, Sandra Anthropology

Jones, Julie Library (Social Science)

Kok, Roe-Min Music

Koop, Dora Management

Lee, Diana H. McGill Women's Network

Lippman, Abby Epidemiology, Biostatistics, Occupational Health

Lord, Francis Law (Graduate student)

Luker, Jana Executive Director, Student Services

MacDonald, Mary Ellen
Narain, Vrinda
Strong-Wilson, Teresa
Stewart-Kanigan, Claire
Tannenbaum, Gloria
Tozer, Angela
Dentistry
Law
Stducation
SSMU rep
Pediatrics
History

Van Lierop, Dea Urban Planning (Graduate student)

Yu-Yun (Mercedes) Shiue PGSS Yuen, Tracey PGSS

Zorychta, Edith Pathology/MAUT

Our Mandate

The Senate Subcommittee on Women (SSCOW) makes recommendations to the Joint Senate Board Committee on Equity (JSBCE) on the following topics:

1) Advocacy of Women's Rights and Promotion of Women

- · Providing positive action regarding the employment and promotion of women at McGill University
- Promoting equity for women in salary and pension issues
- Monitoring representation of women on University committees and in administrative positions
- Monitoring policy and practices affecting women
- Providing advocacy for the problems of obtaining research funding Supporting research and teaching on women

2) Initiation and Consolidation of Women's Activities

- Collaboration with the Institute for Gender, Sexuality, and Feminist Studies (IGSF) when there are issues
 of mutual interest.
- Offering advice about and support to the activities of women students and all staff.

3) Liaison and Networking for Women

- Assisting in the sponsorship of conferences on issues pertinent to women in academic and workplace contexts
- Facilitating contact with other women's groups at the University as well as regional and national organizations

It should be noted that we have no budget.

Activities during the year:

SSCOW was active on a broad number of issues this year. It has been observed that most direct discrimination of women has now been removed at McGill, however indirect discrimination or undervaluation of women's achievements remains. The issues covered this year are summarized below.

The Subcommittee on Women (SSCOW) met in person three times during the teaching year with significant amounts of work carried out by e-mail between these gatherings. Agendas for each meeting were pre-circulated, and minutes of each meeting were recorded. Between 4 and 10 members attended the meetings and all decisions were made by consensus. Other members were consulted by email on substantive issue to gain broader representation.

Focus for the year - Day care facilities for McGill faculty, staff and students.

We initially decided to focus on one core project for the year, namely to improve access to daycare for faculty, staff and students at McGill. SSCOW members gathered a range of literature and data on day care both at McGill and across Canada. It generally points to the sorry state McGill is in regards to the institutional support for access to daycare, with a waitlist of over 700 children for McGill daycare facilities. We invited guest speakers from the PGSS Family Care Caucus to come and talk to us about their work to advocate on behalf of graduate students needing to find daycare facilities. From this research and meetings we wrote a proposal to gain funds from the McGill Sustainability Fund for a 2 year position (in the first instance) of a 'Family Resources Co-ordinator'. This person would be based at SEDE and would have the mandate to:

- seek out fundraising for daycare on campus (e.g. alumni, Board of Governors, agitate re Royal Vic.)
- liaise with different day cares in Montreal and try to build good relations to get spots for McGilllinked children
- provide information and guidance for McGill folks with children [hopefully extending in future to those with elder care and sick relative concerns too]
- undertake research on best practice from other universities and institutions.

Letters of support were gained from:

- SEDE office (Veronica Amberg)
- Associate Provost, Policies, Procedures and Equity (Lydia White)
- Dean of Graduate Studies (Martin Kreisworth)
- Deputy Provost (Student Life and Learning) (Ollivier Dyens)
- Executive Director, Services for Students (Jana Luker)
- Students Society of McGill University (SSMU)
- Post-Graduate Students' Society (PGSS)
- McGill Assoc. of University Teachers (MAUT)
- McGill University Non-Academic Staff Association (MUNASA)

While the rather time-consuming proposal itself was unsuccessful at McGill Sustainability Fund (due to a lack of funding from other sources), it appears that our activities and discussions have gone some way to convince the University to create a one day a week position in the Academic Personnel Office (APO) to help support faculty to find daycare and with other family related needs. This position will start in Fall 2014. SSCOW will decide in early Fall 2014 whether to reapply to SPF for a revised position, given that there is still no centralised support for staff and students to find suitable daycare.

Class timetabling policy change

New regulations were implemented regarding timetabling of classes in Fall 2013. These raised considerable concerns with regards to a lack of flexibility around childcare and other care needs (e.g. elderly parents) of faculty. There was protest and discussion from many sectors of the University and SSCOW added our voice regarding our concerns. Sarah Turner spoke at a MAUT Council meeting in Nov, where Deputy Provost Dyens, Kathleen Massey (Registrar) and Anne Walsh (Assoc. Registrar) were present; as well as having constructive meetings with these individuals privately. A revised, more family-friendly policy was adopted later in the semester, based on this wide ranging feedback.

Nomination for honorary awards

SSCOW submitted a nomination but our proposal was unsuccessful (we received no feedback as to why).

Sexual harassment posters and flyers

Given on-going concerns regarding sexual harassment, a poster was designed with information detailing the Downtown and MacDonald campus support/resources available regarding harassment, rape or sexual assault. Two hundred laminated colour posters have been distributed around the campuses. Another 200 coloured flyers were distributed at the University's Forum on 'Consent', in February 2014. We also lobbied to have an email go to all students and staff on this matter from the Dean of Students, but to our knowledge this was never done (despite repeated requests).

SSCOW Website revamp and communications

- Our website has been extensively revamped, moved over to the central McGill web system, and updated with relevant material and upcoming meetings or seminars of interest. https://www.mcgill.ca/senate-subcommittee-women/senate
- We designed two informal logos for our new site.
- Media releases were sent for March 8, International Women's Day.
- We provided RA support for the student parents website to be updated: https://www.mcgill.ca/students/studentparents/

Women in Academic Leadership

Research was undertaken as to what resources and workshops are available across North America for women academics to progress and gain support in academic leadership roles (these resources are now listed on SSCOW website). Discussions have been initiated with Associate Provost, Policies, Procedures and Equity (Lydia White) and Associate Provost Budget & Resources (Ghyslaine McClure) with regards to a possible seminar/workshop series for tenured women academics.

Sarah Turner 22 August 2014

Joint Board Senate Committee on Equity Subcommittee on Persons with Disabilities Annual Report 2013-2014

(Submitted by Prof. Tara Flanagan, Chair)

Members:

Chair: Tara Flanagan

Administration & Offices:

Frederic Fovet, Director of OSD Kevin MacSween, Campus Recreation, Athletics Patrick Fiorelli, Security Jessica Lange, Library Jo Ann Sciampacone, Manager of Parking Services Andrea Miller-Nesbitt, Library Maya Kucij, Education Library Kathleen Tobin, Human Resources Emily Kasuto, Library (MacDonald campus)

Faculty Members:

Philippe Archambault, School of Physical & Occupational Therapy Lucyna M. Lach, School of Social Work Rob Whitley, Psychiatry Luc Trudeau, Medicine Ingrid Sladeczek, Educational and Counselling Psychology Aparna Nadig, School of Communication Sciences and Disorders Diane Lowden, Clinical Nurse Specialist

Student Members:

Melanie Benard

Jordan Dutton

Nicholas Jeffers

Kimberly Conway

Natalie Martiniello

Catherine Loiselle

Sydney Hopkins

Keeley White

Joseph Mwaura Kimani

Taylor Steele

Dave D'Oyen

Devyn Perryman

Rachel Desjourdy

Mark Titleman

Lisa Nelson

Jessica Holmes

Ifeyinwa Mbakogu, PGSS rep

Carvne Torkia

Madeline Lusk

Margaret Morgan-Adlam

Alice Walker

Activities and Achievements:

- 1. Plans for continuation of Regarding Disability: A Film Festival (the 2nd): One of the subcommittee's major activities in 2012-2013 was to coordinate a disability film festival that took place from March 21st to 28th in 2013. Our aim was to raise awareness about disability in the community, to promote a positive perspective on disability, and to forge new connections between McGill and community partners around this issue. To this end, we partnered with CRISPESH (Research Centre for the Academic and Professional Inclusion of Students with Disabilities of Cégep du Vieux Montréal and Dawson College). The festival was the first of its kind in Montreal and was a huge success; over the course of one week, we welcomed approximately 1000 people from different Montreal communities (people with a variety of disabilities, McGill faculty and students, and general community members). Please see visit the festival site for more information: https://sites.google.com/site/unregardsurlehandicap/home-english for the festival documents and information about the media coverage that was generated by the event. The week of films and festivities included a gala opening, films, lectures, round-table discussions, and performances by artists with disabilities. The accessibility of each event was carefully planned and was clearly indicated on all festival materials. The opening gala and final film See What I am Saving were held at McGill and were very well attended. We were pleased with the positive impact of the festival and would like to continue with this venture. This year, we met as a subcommittee in September and October of 2013 to plan the next installment of the festival for 2015-2016. We are committed to continue to show films that promote a positive view of disability by highlighting the strengths and contributions of people with disabilities.
- 2. Accessible single person and gender-neutral washrooms: We are working with the Social Equity and Diversity Education (SEDE) office and other groups on campus to increase the accessibility of campus washrooms. We have met as a group numerous times over 2013 and hired a small group of architecture students to do an assessment of all of the single stall washrooms on campus. The assessment was complete in the summer of 2013 and we worked over Fall 2013 and Winter 2014 to create a proposal for work to be done on numerous bathrooms across campus to increase physical accessibility and to create gender-neutral spaces. Our report was presented to the Universal Access Capital Projects Working Group in the spring of 2014 and the University is moving forward on renovating the washrooms across McGill.
- 3. <u>Universal Access Capital Projects Working Group:</u> We consulted with this relatively new committee that is comprised of representatives from administrative units, faculty, staff, and students. The mandate of the committee is to discuss accessibility issues across campus, to evaluate access proposals, to prioritize projects, and to allocate budgets for work aimed at improving physical accessibility across both campuses. We have met as a group to discuss the access priorities across campus.







Sub-Committee on First Peoples Annual Report to the Joint Board-Senate Committee on Equity

September 2013 – May 2014

(submitted by Mr. Kakwiranó:ron Cook, Chair)

Membership 2013-2014

Faculty:

David Rothwell, Associate Professor, School of Social Work Carl Ernst, Assistant Professor, Department of Psychiatry, Faculty of Medicine

Administration & Offices:

Kakwiranó:ron Cook, Aboriginal Outreach Administrator, Office of the Dean of Students, Chair Sacha Young, Ethics Review Administrator, Institutional Review Board, Faculty of Medicine Paige Isaac, Coordinator, First Peoples' House
Trudy Blumstein, Advisor, School of Social Work and Indigenous Access McGill Charlotte Burns, Records Administrator & Trainer, Enrolment Services
Allan Vicaire, Indigenous Education Advisor

Students:

Haidee Lefebvre, PhD student, Department of Integrated Studies in Education Alain Bartleman, LLB Ben Geboe, PhD

Alumni:

Elma Moses, PhD Natasha Latter, B.Sc

Mandate of the Sub-Committee

The Sub-Committee on Equity for First Peoples shall advise on the development of – or modifications to – University policy regarding Aboriginal peoples across constituencies of the University and recommend ameliorations to the JBSCE

Regularly scheduled meetings:

Oct 10, 2013 Nov 13, 2013 Jan 21, 2014 March 11, 2014







Ad-hoc meetings held:

Feb 18, 2014 April 1, 2014

Activities:

- -Terms of Reference document was finalized
- -Draft document on Acknowledging the Territory was created and submitted to the JBSCE who agreed to support it in principal; next step would be for the document to go through a legal review before possibly going to Senate in September 2014 (who would also likely put it through a legal review).
- -The Sub-Committee has identified 5 Indigenous nominees for Honorary Degrees
- -In collaboration with Enrolment Services, the Welcome Centre is willing to update tour guide script to include wording acknowledging the traditional territory, including Indigenous people and history in their speeches, and organizing extra training sessions for tour guides to learn new material
- -The Sub-Committee continued to communicate with Brian Karasick (Office of Campus and Space Planning) on moving forward the Hochelaga Commemorative Monument relocation project with zero success. A sustained campaign is indicated.
- -The Sub-Committee formally requested the Secretariat to raise the Hiawatha Wampum Belt flag on campus during significant days of the year such as on Aboriginal Day (annually celebrated June 21) and McGill University Pow-Wow (annually held in September); this request for 2014 was unsuccessful and further dialogue is indicated.
- -The Sub-Committee unsuccessfully requested that Mohawk caterer KweKwe Gourmet remain on the list of caterers in the McGill Marketplace in order to provide Indigenous meals on campus at specific events

Objectives in 2014-2015 include:

- -recruiting membership
- -raising profile of Sub-committee online
- -continue to monitor and support the launch of the Indigenous Studies Program
- -continuing to monitor and support McGill University Human Resources in recruitment of Aboriginal people
- -continue to raise the profile of Aboriginal people across the University



McGill Joint Board Senate Committee on Equity Sub-Committee on Queer People 2013-14 Annual Report

(Submitted by Prof. Lynn Kozak, Chair)

Membership
Lynn Kozak (Chair)
Liz Groeneveld
Tynan Jarrett
Brian Lewis
Jana Luker
Alexander Lynch (Mac Campus)
Martin Morris
Natalie Oswin
Jacob Sagrans
Yves Winter
Caili Woodyard

Meetings

The sub-committee met September 4th 2013, October 9th, November 13th, Dec 4th, Jan 13th 2014, Feb 19th MAC Campus, April 23rd, and summer work-group meetings on Bias-related incident June 12th and June 19th 2014.

On August 26, 2013, the sub-committee ran a table at the New Faculty Orientation event at Thomson House

Return to the Rainbow

On October 17, 2013, the sub-committee, along with Queer McGill and SEDE, sponsored the Return to the Rainbow event during Homecoming week, which was attended by many alumni, staff, and students.

SEDE

The sub-committee expressed its support in writing in September 2013 for the need to have a permanent position for an LGBTTQ Equity and Diversity advisor at SEDE, and we were pleased when that position was made permanent in March of 2014. We hope that this commitment by the University will continue, and that there can be a further expansion of *SEDE* to have a permanent presence at Mac Campus in the future.

Employment Equity

At the November Meeting of JBSCE, we proposed immediate changes to equity practices regarding LGBTTQ employees, namely: an immediate change to the current Equity Employment Survey to include sexual orientation and gender identity minorities, accompanied by a broad educational campaign for current employees about this change;

and an immediate change in the Diversity and Equity Survey Form for applicants that emends "Data from the survey will be depersonalized and will only be used in aggregate form for statistical purposes" to "Data will be kept confidential and will be used only in accordance with our Employment Equity Policy". Further changes were also proposed that would provide easier access and education on equity to all hiring committees (through a short instructional video or the like), with the hope that eventually a full-time Equity officer would be hired in Human Resources. As of September 8, 2014, the changes to the Employment Equity forms have not been made.

Equity Award for Jacob Sagrans

The Sub-committee felt, at the initiative of Tynan Jarrett, that we should nominate Jacob Sagrans for the McGill University Award for Equity and Community Building, and we were very pleased that he won in the Student category this past May. Jacob has been an incredibly active member of our committee and has often helped set our agenda—the award was well-deserved.

Ongoing Projects

Bias-Related Incident Response Protocol Proposal

In the summer/fall of 2012, the sub-committee, under the initiative of Jacob Sagrans, the committee's graduate student representative, began to put together a bias-related incident response protocol to present to the JBSCE. This initiative was a response to the homophobic assault that occurred on February 2, 2012, on the Macdonald Campus. In a working group with Prof. Lynn Kozak and student Jacks Cheng, Jacob Sagrans crafted a response protocol proposal over a number of weeks, which was then presented by Sagrans and Kozak at the 21 November 2012 meeting of the JBSCE. This proposal was rejected in favour of an ad hoc committee which would manage incidents on a case-bycase basis. As a committee, we still feel strongly that *some* form of bias-related incident response protocol should be in place at the University, evidenced once again by the alleged sexual assault incident that took place in 2012, but came to light in fall of 2013. Working groups through the summer and meetings with the newly appointed harm reduction officer, as well as contact with the other Equity sub-committee chairs, have started in order to find a better approach/proposal for bias-related incident reporting. Through this process, the Sub-committee has also become involved, at least tangentially, in the new sexual assault policy proposal.

Gender Neutral Bathrooms/Preferred Name

The Sub-committee has continued to work with SEDE on its ongoing projects of expanding gender-neutral bathrooms on campus and allowing students to use their preferred names. Some issues continue with honorifics, particularly for employees, which the Sub-committee will be addressing this coming Fall.

Safer Spaces signage

The Sub-committee was approached at our January meeting about the appropriation of queer safe space imagery for the "Safer Spaces" posters used in residence halls. This is an issue that we would like to re-visit in the coming year, and work together with residences to find imagery that will be queer-positive while honouring all other diversities as well.



Joint Board Senate Committee on Equity Subcommittee on Race and Ethnic Relations

2013 - 2014 Annual Report

(Submitted by Adrienne Piggott, Chair)

1. Membership

Emily Yee Clare, Student
Sarah Malik, Anti-Racism and Cultural Diversity Advisor, SEDE Office
Ifeyinwa Mbakogu, Student, Faculty of Arts
Kathleen Ng, Sustainability Officer, Office of Sustainability
Malek Yalaoui, Administrative Coordinator, Faculty of Science

2. Mandate

- 2.1. The primary mandate of the Subcommittee is to make recommendations to the University on affairs relating to Race and Ethnic Relations.
- 2.2. The Subcommittee will also foster community engagement and actively promote initiatives that demonstrate McGill's commitment to diversity in its community.
- 2.3. The Subcommittee will endeavor to research and learn from the best practices in peer institutions for creating a climate of diversity leadership.
- 2.4. The Subcommittee will issue an annual report to the McGill community and interim reports as needed.

3. Meetings

November 2013 April 2014

4. Activities

- 4.1. Hosting the "Charte des distractions" film screening and discussion panel
- 4.2. Maintaining Race and Ethnic Relations blog (blogs.mcgill.ca/raceandethnicrelations) (ongoing)
- 4.3. Represent JBSCE on the Equity Awards Selection Committee
- 4.4. Drafted new policy on Service Recognition for Administrative and Support Staff (ongoing)
- 4.5. Collaborated with community groups on initiatives affecting racial and ethnic minorities
 - 4.5.1. Black Academic Scholarship Fund
 - 4.5.2.SuperKutz Scholarship Foundation
 - 4.5.3.QBMA (Quebec Black Medical Association)

5. Objectives for 2014 - 2015

- 5.1. Launch website
- 5.2. Host one activity on campus
- 5.3. Increase visibility of the racialized and ethnic minority contribution to McGill