

Memorandum

Office of the Executive Director (CPDO)

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TO: Senate

FROM: Dr. Cameron Charlebois, Executive Director, Campus Planning and

Development Office; Chair of the Senate Committee on Physical Development

Annual Report of the Committee on Physical Development (2017-18) **SUBJECT:**

DATE: November 21, 2018

DOCUMENT #: D18-18

ACTION

REQUIRED:

& RATIONALE

⊠ INFORMATION ☐ APPROVAL/DECISION

ISSUE The 2017-2018 annual report of the Senate Committee on Physical Development, a Senate standing committee, is presented for information. **BACKGROUND** The Senate Committee on Physical Development (SCPD) has been active since

> 1971. It operates with a composition and terms of reference that were last revised by Senate in October 2017. The terms of reference of SCPD require that

the Committee report annually to Senate.

A report on the activities of the committee over the course of 2017-2018 is attached (Appendix A), along with the 2017-2018 list of members (Appendix B), and the terms of reference of the Committee (Appendix C).

Five meetings are scheduled for the 2018-2019 session. The SCPD membership

list for 2018-19 is attached (Appendix D). **PRIOR** Members of the Senate Committee on Physical Development

CONSULTATION SUSTAINABILITY The Committee has a sustainable framework in place in order to fulfill its

CONSIDERATIONS mandate.

IMPACT OF The report will be submitted to the Building and Property Committee of the **DECISION AND** Board of Governors on December 7, 2018.

NEXT STEPS MOTION OR N/A RESOLUTION FOR APPROVAL

APPENDICES Appendix A: SCPD Annual Report 2017-2018 Appendix B: SCPD Membership 2017-2018

Appendix C: SCPD Terms of Reference Appendix D: SCPD Membership 2018-2019



Senate Committee on Physical Development Annual Report 2017-2018

ACTIVITIES DURING THE 2017-2018 ACADEMIC YEAR

The Committee held five (5) meetings during the 2017-2018 session. This document summarizes the physical development related activities of McGill University for this period as discussed at meetings of the Senate Committee on Physical Development (SCPD). The membership and terms of reference of the Committee are attached as appendices.

Major Planning Initiatives

- Wilson Hall: The project can potentially change as current plans are still in their preliminary phase. The government has also expressed strong reservations with the option involving demolition. McGill may take the \$35M grant currently offered by the government and renovate the building as it suggests. If this is the case, another solution is to be found to address the space issues faced by the Faculty of Arts.
- Royal Victoria Hospital site: The Quebec Government will grant McGill \$37M to further develop plans and will take over the entire RVH site with the exception of the McGill Pavilion. McGill will initiate the procurement process for architects and engineers as well as accompany the SQI for the development of the Master Plan. A McGill RVH Project Office will be established and will oversee the development of project plans and specs in addition to the realization phase.

• University Master Plan:

<u>Downtown Campus</u>: Work is ongoing. The target date for the completion of a full Campus Master Plan is end of 2019. Stakeholder engagement process will be designed leading to the final Master Plan.

<u>Macdonald Campus:</u> The work for the Macdonald Campus Master Plan is underway. Components for transportation and landscape will also be included in the context of the Master Plan.

- <u>Powell Site Redevelopment:</u> Maximum site occupancy allowed according to current zoning is 22,000 m2 and will be evaluated for a possible increase. The timeline for the project aims for the completion of the mémoire d'avant-projet for Spring 2019. It will be one of McGill's main self-funded project.
- <u>Fiat Lux (Library) Project:</u> The Collection Management Facility construction project is progressing. Construction is due to start during Summer 2019.
- <u>680-688 Sherbrooke West</u>: Study on usage of ground floor space is underway i.e. reviewing use of common area space and general circulation through the building.
- <u>Stewart North/South</u>: The renovation of the Stewart Biology North Block should start as soon as the renovation of the West Block is completed. The earliest start date for the North Block project is currently estimated to be 2021 and for the South Block project, 2024. Plans for all three Blocks of the Stewart Biology Building asbestos removal and renovation were included in the Plan décennal des investissements universitaires (PDIU) submitted to the Quebec government.

• <u>Desautels Faculty of Management (Bensadoun Project)</u>: While the donation was \$25 million, 20% of that sum was designated for the physical built component of the project to be housed at the east side of the Bronfman building, on the first and second floors.

Off-Campus Leases and Real Estate projects

- <u>Ingram School of Nursing (680 Sherbrooke):</u> The unit was relocated to 680 Sherbrooke in August 2017. This move was planned in parallel with the acquisition of the building. Their relocation from Wilson Hall was advanced due to accreditation issues.
- Psychology (2001 McGill College): The majority of the Department of Psychology was recently relocated to rental space at 2001 McGill College in order to allow for the major renovation now taking place of the Stewart Biology Building. The lease term is for a period of 10 years.
- <u>University Advancement (1555 Peel):</u> Additional space has been leased at 1555 Peel to accommodate the needs of the McGill's private funding campaign. The lease term is for a period of 5 years.
- <u>Medicine (2001 McGill College)</u>: Additional space has been leased at 2001 McGill College to accommodate the Continuing Medical Education unit of the Faculty of Medicine, currently located in Lady Meredith House, which is required for other purposed by the faculty. The lease term is for a period of 10 years.
- <u>Bioengineering UQAM</u>: Temporary expansion space was secured at UQAM to meet immediate
 needs of the unit. Plans are underway for an expansion of the exiting facility pending availability of
 additional space at UQAM.

Major Infrastructure & Deferred Maintenance Projects 2017-2018

Landscaping projects:

- Roddick Gates: Restoration of the Roddick Gates was completed. A similar project started in June 2018 at the McTavish Gates.
- <u>Leacock Terrace</u> (east side of Leacock Building): a year-long project to address water drainage issues was completed. A similar project is planned for the **west side** of the building starting in 2019 which will include the transformation of the area into an exterior amphitheatre.

SIF Projects:

By the end of 2018, all projects funded by the **Post-secondary Institutions Strategic Infrastructure Fund** (<u>SIF</u>), except for the one at Stewart Biology, will be completed. The seven projects are the following:

Stewart Biology; New emergency power facility between the Wong and Ferrier buildings; McGill Nanotools Microfabrication Laboratory (Rutherford Building); Complete replacement of HVAC systems in the Lyman Duff Medical Building, the Macdonald-Stewart Library Building and the Rutherford Physics Building; Lyman Duff Building

Other HVAC projects: Burnside Hall, Education Building and Ferrier Building, University Centre.

Building envelopes:

Work is ongoing on the envelope of the following buildings: Macdonald Engineering, Macdonald-Harrington, Education Building

Other major projects:

- The former bookstore building (now the **Donald E. Armstrong Building**): a complete interior renovation to accommodate the Desautels Faculty of Management's masters' programs was completed at the end of 2017.
- **Bensadoun School of Retail Management**: Modifications to the east and south façades of the Bronfman Building at the ground and second floor levels started in June 2018 and will be followed by interior renovation of sections of the same floors. Project to continue into 2019.
- **680 Sherbrooke**: The reconfiguration of the basement to allow McGill's bookstore to bring almost all of its operations back under one roof was completed in August 2018.
- **Pain CERC**: The project consists of renovating the basement, first floor and second floors of the new wing of the **Lyman Duff Medical Building** so as to provide a single location for the activities of the Alan Edwards Centre for Research on Pain. Tentatively scheduled to start in 2019.
- **Strathcona Anatomy and Dentistry**: The project to replace the windows and repair the masonry remains on hold while we await confirmation of funding.
- Pulp & Paper Building 13-018 CERC Green Chemistry: End of work and deficiency phase
- **Ferrier Building** 09-29-044 New power House: Construction End October 2018

City of Montreal

- Work was completed on McTavish Street
- Work is ongoing on the following street/locations: Peel Street, Rutherford Reservoir, Dr. Penfield.

Update Reports

The SCPD received regular reports from the following units:

- Office of Sustainability:
- Library and Archives:
- Teaching and Learning Services: Completed projects (2013-2017) and Current challenges
- Macdonald Campus Physical Facilities Committee

Subcommittee Reports

- <u>Architecture and Planning Advisory Subcommittee (APAC):</u> The Subcommittee was re-activated and re-structured with a broader mandate to cover planning and architectural issues. It met twice.
- <u>Garden and Grounds Subcommittee</u>: No meetings were held during 2017-2018, but will be reactivated during 2018-2019.

SENATE COMMITTEE ON PHYSICAL DEVELOPMENT (SCPD) MEMBERSHIP (2017-18)

Ex officio members:

- The Executive Director (Campus Planning and Development), Chair: Cameron Charlebois
- The Associate Vice-Principal (Facilities Management and Ancillary Services) or delegate: Lorraine Mercier – Director, Design Services
- The Provost or delegate: Professor Ghyslaine McClure (Associate Provost, Budget & Resources)
- The Associate Vice-Principal (Macdonald Campus): Professor Anja Geitmann
- The Trenholme Dean of Libraries or delegate: Diane Koen Associate Director, Planning and Resources
- The Director Gault Nature Reserve: Professor Virginie Millien

Eight representatives of Senate:

- Prof. Bradley Siwick (Chemistry, SCIENCE) 2020
- Prof. Alain Breuleux (Educational and Counselling Psychology, EDUCATION) 2019
- Mr. Mark Michaud (Director of Administration, Desautels Faculty of MANAGEMENT) 2019
- Prof. Hans Larsson (Redpath Museum, SCIENCE) 2019
- Prof. Benoît Côté (Natural Resource Sciences, AGRICULTRURAL & ENV. SCIENCES) 2018
- Ms. Andrea Miller-Nesbitt (Liaison Librarian [Life Sciences], Schulich Library of Science & Engineering, LIBRARIES) 2018
- Prof. David Theodore (Architecture, ENGINEERING) 2018
- Dr. Craig Mandato (Anatomy & Cell Biology, MEDICINE) 2018

Four student members:

- Graduate: Kody Crowell
- Undergraduate: Nahal Fansia
- Undergraduate: Anuradha Mallik
- Macdonald Campus: Alice Lefebvre

Resource persons:

- Prof. David Covo (Architecture, ENGINEERING); Chair, Architectural Advisory Committee
- Mr. Francois Miller, Director, Office of Sustainability

Secretary:

Mr. Brian Karasick, Manager, Campus Planning and Development

Senate Committee on Physical Development TERMS OF REFERENCE

(Revised October 25, 2017)

The Committee on Physical Development is a Standing Committee of Senate charged with advising on the nature of physical development as it reflects the academic priorities and needs of the University.

Specific Areas of Responsibility

The Committee shall:

- 1. Advise Senate on the extent to which major physical development projects on campus reflect the academic plans and priorities of the University as expressed in the principles defining the University's Master Plan. These nine principles are:
 - a. facilitate a dynamic intellectual community
 - b. achieve strategic growth
 - c. reinforce campus identities
 - d. support excellence in research, teaching and learning
 - e. invest in priority service areas
 - f. conserve and build upon strengths of historic buildings and landscapes
 - g. provide appropriate facilities and infrastructure
 - h. improve campus accessibility
 - i. Develop and maintain the campus open spaces for maximum benefit.
- 2. Consider possible modifications to the Master Planning principles over time.
- 3. Appoint subcommittees and workgroups that may assist the Committee in carrying out its mandate, and to dissolve them as necessary.
- 4. Monitor trends in the use, for academic purposes, of facilities, including those not located on the main campuses, to receive reports on these facilities and to advise Senate and the Executive Director (Campus Planning and Development) on such matters.
- 5. Report on the Committee's deliberations and to submit the appropriate recommendations, on behalf of Senate, to the Board of Governors Building and Property Committee.
- 6. The Committee shall meet at least four times per year and report annually to Senate.

Composition

- The Executive Director (Campus Planning and Development) Chair
- The Associate Vice-Principal (Facilities Management and Ancillary Services or delegate
- The Provost or delegate
- The Associate Vice-Principal (Macdonald Campus)
- The Director of the Gault Nature Reserve
- The Trenholme Director of Libraries or delegate
- The Director (Office of Sustainability)
- Eight representatives of Senate, approved by Senate on the recommendation of Senate Nominating Committee
- Two undergraduate students
- One graduate student
- One student representative of Macdonald Campus

SENATE COMMITTEE ON PHYSICAL DEVELOPMENT (SCPD) MEMBERSHIP (2018-19)

Ex officio members:

- The Executive Director (Campus Planning and Development), Chair: Dr. Cameron Charlebois
- The Associate Vice-Principal (Facilities Management and Ancillary Services) or delegate: Mr. Robert Couvrette (Delegate: Ms. Lorraine Mercier Director, Design Services)
- The Provost or delegate: Professor Christopher Manfredi (Delegate: Dr. Leigh Yetter, Senior Director, Strategy and Operations)
- The Associate Vice-Principal (Macdonald Campus): Professor Anja Geitmann
- The Trenholme Dean of Libraries or delegate: Dr. Colleen Cook (Delegate: Ms. Diane Koen Associate Director, Planning and Resources)
- The Director Gault Nature Reserve: Professor Virginie Millien
- The Director Office of Sustainability: Mr. François Miller

Eight representatives of Senate:

- Mr. Mark Michaud (Director of Administration, Desautels Faculty of MANAGEMENT) 2019
- Prof. Alain Breuleux (Educational and Counselling Psychology, EDUCATION) 2019
- Prof. Hans Larsson (Redpath Museum, SCIENCE) 2019
- Prof. Bradley Siwick (Chemistry, SCIENCE) 2020
- Dr. Craig Mandato (Anatomy & Cell Biology, MEDICINE) 2021
- Prof. Benoît Côté (Natural Resource Sciences, AGRICULTURAL & ENV. SCIENCES) 2021
- Prof. Nate Quitoriano (Mining and Materials Engineering, ENGINEERING) 2021
- Prof. Laurie Snider (Physical and Occupational Therapy, MEDICINE) 2021

Four student members:

- Graduate: TBD
- Undergraduate: Mr. Tre Mansdoerfer (Electrical and Electronics Engineering, ENGINEERING)
- Undergraduate: Mr. Réginal Labonté (LAW)
- Macdonald Campus: Mr. Daniel Amon (Bioresource Engineering, FAES)

Resource persons:

- Ms. Anna Bendix, Manager (Campus and Master Planning), Campus Planning and Development Office
- Mr. Brian Karasick, Manager (Space Allocation and Compliance), Campus Planning and Development Office
- Ms. Lorraine Mercier, Director, Facilities Management and Ancillary Services.

Secretary:

Ms. Dicki Chhoyang, Director, Stakeholder Relations, Campus Planning and Development Office