

The following report is presented to Senate for information.

Since last reporting to Senate on October 21, 2020, the Board of Governors met on December 10, 2020. The Executive Committee of the Board of Governors met on October 29, 2020 and January 13, 2021.

Appendix A contains a series of appointments, promotions and grants of tenure, which were approved by either the Board of Governors or its Executive Committee.

Appendix B contains a series of appointments and reappointments to Board standing committees, advisory committees, internal and external non-Board bodies, committees arising out of University Regulations and health care bodies which have been approved by the Board of Governors or its Executive Committee.

The Board of Governors meeting documents are available at:  
<https://www.mcgill.ca/boardofgovernors/meeting-documents>

## **I. APPOINTMENTS**

### **1. Appointment of Chancellor of McGill University** [GD20-18]

The Board of Governors, on the recommendation of the Nominating, Governance and Ethics Committee, approved the appointment of Mr. John McCall MacBain as Chancellor of McGill University for a three-year term starting July 1, 2021 and ending June 30, 2024. He will succeed Chancellor Michael A. Meighen, whose second term will end on June 30, 2021.

Originally from Niagara Falls, Ontario, John McCall MacBain attended McGill University on scholarship to study Economics, graduating with an Honours Bachelor of Arts degree in 1980. He subsequently obtained a law degree from the University of Oxford as a Rhodes Scholar, followed by an MBA from Harvard Business School, before launching a successful entrepreneurial career as founder and controlling shareholder of Trader Classified Media.

Mr. McCall MacBain is a longtime supporter of McGill University, passionate about education and committed to public service. During his time at McGill, he was deeply involved in student life, including serving as President of the Students Society, and in his final year he was named Valedictorian. His exemplary engagement and contributions to McGill continue to this day. He is a founding member of the Principal's International Advisory Board, which he has chaired since 2016, and is Honorary Chair of *Made by McGill: the Campaign for Our Third Century*.

**2. Reappointment of the Dean of the Faculty of Law** [GD20-16]

The Board of Governors, on the recommendation of the Principal, and pursuant to the advice of an Advisory Committee, approved the reappointment of Professor Robert Leckey as Dean of the Faculty of Law of McGill University for a second five-year term, commencing July 1, 2021 and ending on June 30, 2026.

Dr. Leckey is a Full Professor in the Faculty of Law. After receiving his Bachelor of Laws from McGill in 2002, Professor Leckey served as Law Clerk to Supreme Court Justice Michel Bastarache and completed a doctorate in Juridical Science at the University of Toronto. He rejoined the Faculty of Law as Assistant Professor in 2006, became Associate Professor and William Dawson Scholar in 2011 and was appointed as Director of the Paul André Crépeau Centre for Private and Comparative Law in 2014.

A recipient of the Faculty's Teaching Award and the Principal's Prize for Excellence in Teaching, Professor Leckey has a strong record of research in constitutional law, family law and comparative law, and has authored numerous scholarly journal articles, three books and nine book chapters and many public presentations. A member of the Law Society of Upper Canada since 2003, he served as Director of Research for the Commission of Inquiry on the Process of Appointing Judges in 2010-11. He is a member of the editorial board of various Law journals and of EGALE Canada, a lobby group for gay, lesbian, bisexual and transgender rights, where he has served as President and Chair of its Legal Issues Committee.

In September 2020, Dean Leckey was elected as a member of the College of New Scholars, Artists and Scientists of the Royal Society of Canada.

**3. Reappointment of Board and Committee Terms for Member-at-large** [GD20-18]

The Board of Governors, on the recommendation of the Nominating, Governance and Ethics Committee, approved the reappointment of Ms. Maryse Bertrand as a member-at-large of the Board of Governors of McGill University for a five-year term commencing July 1, 2021 and ending June 30, 2026, and as [Vice-Chair](#) of the Board of Governors for a two-year term commencing July 1, 2021 and ending June 30, 2023. The Board also approved her reappointment as a member on the Board Standing Committees on which she currently serves, namely the Committee to Advise on Matter of Social Responsibility (CAMSR), the Building and Property Committee, and the Human Resources Committee.

**II. OTHER APPROVALS**

**1. Proposed Name of the Men's Varsity Teams** [ED20-11]

The Executive Committee of the Board of Governors, on the recommendation of the Principal and Vice-Chancellor, endorsed the choice of "Redbirds" as the new name for McGill's Men's Varsity Teams.

Following the announcement in April 2019 to stop using the name *Redmen* for the Men's Varsity Teams, a Steering Committee was formed to oversee the process of identifying a new name, with the mandate to make a proposal of a name to the Principal. The Steering Committee worked over the 2019-2020 academic year and undertook a comprehensive consultation process with the community.

The new name was announced to the community on November 17, 2020. A bigger launch of the new name will be held in the near future once the restrictions related to the COVID-19 pandemic allow.

More information on the process by which the “Redbirds” name was chosen and a summary of the Men’s Varsity Teams Naming Committee proceedings can be found on the Student Life and Learning [website](#).

**2. Recommendation Concerning Honorific Naming Proposal** [GD20-17]

The Board of Governors, on the recommendation of the Principal and Vice-Chancellor, and pursuant to the advice of an ad hoc committee established under the *Policy Relating to the Naming of University Assets*, approved a naming proposal concerning a University asset.

The naming of the asset will be announced publically in due course.

**3. Proposed Contracts for the Supply of Furniture** [ED20-13]

The Executive Committee, on the recommendation of the Vice-Principal (Administration and Finance), approved the proposed delivery order contracts with three providers for the supply of office furniture at an estimated spend of \$13,000,000 (including taxes and rebates) for a maximum term of five years consisting of a base term of three years, plus two options for a 1-year extension. These contracts pertain to the category of spending related to “surfaces and storage”, which includes desks and ergonomic accessories, cabinets, bookshelves and tables.

**4. Report from Senate** [ED20-07]

**4.1 Creation of a Department of Critical Care Medicine**

The Executive Committee, on the recommendation of Senate, approved the creation of a Department of Critical Care Medicine within the McGill Faculty of Medicine and Health Sciences.

The proposal for the Department of Critical Care Medicine was elaborated after extensive consultations and will allow the University to position itself as a global leader in the study and the care of critical illness.

## 4.2 Renaming of the McGill AIDS Centre

The Executive Committee, on the recommendation of Senate, approved the renaming of the McGill AIDS Centre to the McGill Centre for Viral Diseases (MCVD) / *Centre de recherche sur les maladies virales McGill*.

The McGill AIDS Centre was founded in 1990 when HIV/AIDS was still a relatively unknown disease, and has, under the leadership of Prof. Mark Wainberg, greatly contributed to the research and development of treatment and clinical management plans of the disease. As its expertise in the study and treatment of viral diseases is significant, and as other diseases such as Zika or COVID-19 have emerged worldwide, the Faculty of Medicine and Health Sciences decided to expand its mandate and to transform it into the McGill Centre for Viral Diseases. The MCVD will position McGill as a global leader in the prevention, diagnosis and treatment of viral diseases.

## 4.3 Renaming of the McGill University and Genome Quebec Innovation Centre

The Executive Committee, on the recommendation of Senate, approved the renaming of the McGill University and Genome Quebec Innovation Centre (MUGQIC) to the McGill Genome Centre (MGC) / *Centre de génome McGill (CGM)*.

On October 3, 2019, McGill University and Genome Quebec signed an amending agreement that ended the partnership, effective March 31, 2020. As such, as of April 1, 2020, the MUGQIC name no longer reflected the composition of the Centre. Given the cessation of the relationship with Genome Quebec, it was deemed appropriate to change the name of the Centre to reflect this reality.

## 5. Report of the Committee on Sustainability

[GD20-26]

The Board of Governors, on the recommendation of the Committee on Sustainability, endorsed the [Climate and Sustainability Strategy 2020-2025](#), McGill University's second climate and sustainability strategy.

The University launched its first strategy – Vision 2020 – in 2014, which consisted of two action plans for periods 2014-2016 and 2017-2020. An extensive stakeholder consultation process for the development of the new Strategy was undertaken in 2020 that captured the diverse short- and long-term interests of McGill and its constituencies.

The Strategy involves three long-term targets:

1. Achieve Carbon Neutrality by 2040
2. Attain Platinum Sustainability Rating by 2030
3. Become Zero-Waste by 2035

The first two long-term targets have been carried over from the preceding action plan; whereas the last long-term target is a new addition to the Strategy.

Progress toward each target will be measured, monitored and reported periodically to the Committee on Sustainability and the Board of Governors.

## **6. Report of the Building and Property Committee** [ED20-14, GD20-19, GD20-27]

### **6.1 Extension for Disposition of Property at Macdonald Campus: Brittain Hall**

The Executive Committee, on the recommendation of the Building and Property Committee, approved to extend by 6 months, to April 27, 2021, the timeframe for the sale of Brittain Hall and the land on which it stands to John Abbott College. It was noted that work on this file had been delayed due to the COVID-19 pandemic and that another extension was needed to finalize the file in preparation of obtaining government authorization.

### **6.2 Macdonald Stewart Library: Masonry Stabilization & Deferred Maintenance Work**

The Executive Committee, on the recommendation of the Building and Property Committee, approved a request to proceed with the construction phase of the project at the Macdonald Stewart Library Building involving envelope repairs (masonry and windows) and interior renovations, at a cost of \$26,300,000 based on tender results, bringing the total project budget to \$31,800,000. The project is funded by the *Ministère de l'Enseignement supérieur* (MES) through a special grant in the amount of \$26.2 million and in the form of capital allocations for deferred maintenance projects.

The Macdonald Stewart Library Building is one of the oldest and most historically significant buildings on campus. Today, the building is home to the Schulich Library of Physical Sciences, Life Sciences and Engineering.

The construction phase is expected to begin in November 2020 with completion anticipated for the end of 2022.

### **6.3 Lease for New Space at 2001 McGill College**

The Board of Governors, on the recommendation of the Building and Property Committee, approved a lease agreement for 24,765 ft<sup>2</sup> of new space at 2001 McGill College, on the 6th floor and the 9th floor for a term of 12 years and 11 months at a cost of \$16,166,572, the whole subject to approval from the Quebec government as required.

The 9th floor space will be used for a federally funded Serology research project, directly tied to the recent COVID-19 pandemic. The 6th floor space is planned for use to relocate Faculty of Science's academic and administrative staff, an anticipated multi-disciplinary Canada Foundation for Innovation (CFI) project attached to the Center for Research on Brain, Language and Music (CRBLM) and two researchers from the Department of Psychology.

#### **6.4 Southwest-Northeast Smart Energy Grid Project: Request for Budget Increase**

The Board of Governors, on the recommendation of the Building and Property Committee, approved a funded budget increase of \$1,139,000 to complete the construction phase of the Southwest-Northeast Smart Energy Grids Project, bringing the total funded budget from \$8,900,000 to \$10,039,000. The project is being funded by an Energy Conservation Loan (\$4,200,000) with the balance covered by the deferred maintenance allocation of the capital budget (\$5,839,000). The University also successfully applied for subsidies from various private and public bodies to support this project.

The project will modify existing heating systems and install heat recovery systems with the view to create an energy recovery loop to link the main 18 buildings of the south-west and north-east districts of the downtown campus.

The project is contributing to:

- paving the way for McGill's energy transition to carbon neutrality by converting most HVAC systems to low-temperature hot water, a necessary step to integrate renewable energy production systems in a near future;
- meeting increasing demand in year-round cooling from research activities and other specific uses in buildings (e.g. IT cabinets); and
- increasing the level of comfort during shoulder seasons.

This project is expected to generate annual energy savings in the order of \$280,000 (12% below reference) and reductions in greenhouse gas emissions of 1,669 tCO<sub>2</sub>e (24% below reference), increase the level of service to building users during shoulder seasons, and increase support to research activities.

The construction phase began in May 2019 and is expected to be completed by March 2021.

#### **6.5 Boiler Conversion at Ferrier Power House**

The Board of Governors, on the recommendation of the Building and Property Committee, approved, in principle, to proceed with the project in the Downtown Powerhouse involving the replacement and electric conversion of Boiler #2 at an estimated total budget of \$23.8M, subject to approval of each lot/sublots when tender results are available.

The Board of Governors also approved Lot 1A of the project involving the pre-purchase of the boilers and the completion of the project design phase in order to proceed to tender. The funding required for Lot 1A is \$5,335,276.

The project will mainly be funded by the *Ministère de l'Enseignement supérieur* (MES) in the form of capital allocations for deferred maintenance projects as well as funds

allotted through an internal loan, which will be repaid over time through savings from energy conservation. The project will also receive external funding of \$1M from the Low Carbon Energy Fund (LCEF) along with various provincial climate action programs.

The existing boiler (#2) located in the Downtown Powerhouse is experiencing structural issues, and as a result, a replacement is required to address the situation. The existing boiler, which is fueled by natural gas, will be replaced by two (2) electric boilers. This project will allow the University to reduce its GHG emissions by 13% per year, consequently making this project one of the most important elements of McGill's Energy Management Plan to become carbon neutral by 2040.

The construction phase is planned to begin in the Spring 2021 with completion anticipated for the Spring 2022.

**7. Report of the Finance Committee** [GD20-28]

**7.1 FY2021 Final McGill University Budget**

The Board of Governors, on the recommendation of the Finance Committee, approved the final budget for fiscal year 2020-2021, with an anticipated unrestricted funds deficit of \$13.1M, as detailed in [Appendix A](#).

At its meeting in April 2020, the Board approved proceeding with the adoption of a provisional budget with the understanding that a final budget plan for FY2021 would be presented to the Finance Committee in November 2020 and to the Board in December 2020. This decision was made in light of the extraordinary circumstances resulting from the COVID-19 pandemic and more notably the particular uncertainties with respect to FY2021 revenues, which are heavily dependent on student enrolments.

**8. Report of the Investment Committee** [ED20-15]

**8.1 Proposed Revisions to the Statement of Investment Policy**

The Executive Committee, on the recommendation of the Investment Committee, approved the proposed revisions to the [Statement of Investment Policy](#) (SIP). The changes concerned section 3.1, Benchmarks, and section 4.1, Asset Mix Targets, of the SIP, and were recommended in order for the University to achieve its long-term return objective without taking unnecessary risk and jeopardizing liquidity.

**III. INFORMATIONAL ITEMS**

**1. Update on the Delegation to the Principal Related to COVID-19** [ED20-12]

The Executive Committee received a report of the actions authorized by the Principal pursuant to the delegation approved by the Executive Committee on March 26, 2020 related to the COVID-19 pandemic.

In recognition of the difficulty that members of the McGill community may experience in meeting delays set by certain university policies during these exceptional times, at its meeting on March 26, 2020, the Executive Committee authorized the Principal to modify the application of University policies pursuant to the state of emergency related to COVID-19. This delegation is in effect for the duration of the public health emergency caused by the COVID-19 pandemic and up to a three-month period following such emergency.

The Executive Committee was informed that the Principal granted permission to newly-hired tenure track academic staff to extend, by one year, the time for reappointment and tenure consideration as set by the *Regulations Relating to the Employment of Tenure Track and Tenured Academic Staff* and the *Regulations Relating to the Employment of Librarian Staff*. This authorization extended the option that was previously granted to all pre-tenure academic staff to the faculty members who began their appointments on or around August 1, 2020. The Principal also approved to extend, by one month, deadlines set in the *Regulations on Sabbatic Leaves for Tenure Track and Tenured Academic Staff*.

**2. Report of the Committee to Advise on Matters of Social Responsibility (CAMSR)** [ED20-16]

Further to the approval by the Board of Governors of the recommendations contained in the CAMSR Report ([GD19-29](#)) and the implementation plan supporting the operationalization of the recommendations ([GD19-50](#)), CAMSR received an update on the implementation of the recommendations. The progress report can be found [here](#).

**3. Report of the Building and Property and Finance Committee** [GD20-29]

**3.1 Implementation of the McGill University Master Plan:  
Executive Summary for the Board of Governors**

The McGill University Master Plan is a dynamic document and framework that guides the physical evolution of McGill over the short, medium and long term. On May 23, 2019, the Board of Governors approved the Master Plan with the understanding that, among other things, the Building and Property Committee (BPC) would review, on a semi-annual basis, the status of the plan's implementation, and that the Finance Committee would review, on a semi-annual basis, the status of the five-year financial plan.

Several semi-annual reports have been presented to the Building and Property Committee and Finance Committee since then, and it was requested that the Board of Governors receive an executive summary on the implementation of the Master Plan from both a financial perspective and a construction and renovation project perspective.

At their respective meetings, the BPC and Finance Committee reviewed the Executive Summary and submitted it to the Board of Governors.

The [Executive Summary](#) highlights the progress in the following three areas:

- 1- Master Plan Real Estate Strategy and Governance
- 2- Master Plan Key Transformations
- 3- Deferred Maintenance and Greening Projects

**4. Report of the Finance Committee** [GD20-28]

The Board of Governors received the first of three presentations regarding the budget planning exercise for FY2022.

The Presentation in support of the budget planning exercise is available in [Appendix B](#) and outlines the major considerations shaping the budget for the upcoming fiscal year.

**5. Report of the Investment Committee** [ED20-15]

The Investment Committee approved, for submission to the Board of Governors, the [2019-2020 Report on Endowment Performance](#), which provides an overview of various features of the McGill Investment Pool (MIP) for the University's fiscal period ending April 30, 2020.

The Report includes an overview of the action plan concerning the portfolio's carbon footprint reduction and a section on the impact of the COVID-19 pandemic on the performance of the MIP.

**6. Overview of Teaching & Learning Services** [GD20-30]

The Board of Governors received a presentation on the activities, initiatives and developments of Teaching & Learning Services (TLS).

The presentation provided an overview of the following elements of the unit:

- Mandate and change in reporting structure
- Selected activities pre-COVID
- COVID response: Remote Delivery Task Force
- University and Unit challenges post-COVID

**7. Board Committee Reports**

The Board and its Executive Committee received the following Committee Reports:

- Report of the Building and Property Committee (meetings of October 23, 2020; December 4, 2020)
- Report of the Nominating, Governance and Ethics (NGE) Committee (meetings of September 16, 2020 and November 30, 2020 and e-vote of October 16, 2020)
- Report of the Committee to Advise on Matters of Social Responsibility (meeting of October 13, 2020)

- Report of the Human Resources Committee (meeting of October 16, 2020)
- Report of the Investment Committee (meetings of September 30 and December 8, 2020)
- Report of the Information Technology (meeting of October 16, 2020)
- Report of the Finance Committee (meeting of November 19, 2020)
- Report of the Executive Committee (meeting of October 29, 2020)
- Report of the Committee on Sustainability (meetings of October 15 and November 24, 2020)

## **8. Other Reports**

- Report from Senate (meetings of October 21, November 18, December 2 and December 15, 2020) [ED20-07, GD20-22, ED20-19]
- Annual Report of the Joint Board-Senate Committee on Equity [ED20-10]
- Annual Report Concerning the Investigation of Research Misconduct [ED20-18]
- Report of the Joint Board-Senate Meeting: Pandemic Planning and Preparedness: Local Impact of Global Health Crises [GD20-25]
- University Advancement Annual Report [ED20-20]
- Annual Report on Naming [ED20-21]
- Annual Report of the Committee on Student Discipline (CSD) [ED20-22]

## **APPENDIX A: New Appointments, Promotions and Tenure**

The following appointments and promotions were approved by the Board of Governors or the Executive Committee of the Board of Governors:

### **1. Appointment to the Rank of CAS Full Professor (Clinical)** [ED20-06]

<b><u>Name</u></b>	<b><u>Department</u></b>	<b><u>Faculty</u></b>	<b><u>Effective Date</u></b>
Massimo Pandolfo	Neurology and Neurosurgery	Medicine	January 1, 2021

### **2. Promotions to the Rank of Full Librarian** [ED20-06]

<b><u>Name</u></b>	<b><u>Department</u></b>	<b><u>Faculty</u></b>	<b><u>Effective Date</u></b>
Joseph Hafner	n/a	Libraries	November 1, 2020

### **3. Promotions to the Rank of Full Professor** [ED20-06, GD20-15]

<b><u>Name</u></b>	<b><u>Department</u></b>	<b><u>Faculty</u></b>	<b><u>Effective Date</u></b>
Julie Coté	Kinesiology and Physical Education	Education	November 1, 2020
Thomas Englehardt (CAS Clinical)	Anesthesia	Medicine	November 1, 2020
Amir Shmuel	Neurology & Neurosurgery	Medicine	November 1, 2020
Nancy Feeley CAS Research	Ingram School of Nursing	Faculty of Medicine and Health Sciences	January 1, 2021
Martin Schmeing	Biochemistry	Faculty of Medicine and Health Sciences	January 1, 2021
Jacek Majewski	Human Genetics	Faculty of Medicine and Health Sciences	January 1, 2021
Luc Chouinard	Civil Engineering	Engineering	January 1, 2021
Helge Dedek	N/A	Law	January 1, 2021

## **APPENDIX B: Appointments and Reappointments to Board Standing Committees and Internal and External non-Board Bodies**

The following appointments and reappointments were approved by the Board of Governors or the Executive Committee of the Board of Governors.

### **1. Appointments to Board Standing Committees** [ED20-08, GD20-18, GD20-21]

The Board of Governors, on the recommendation of the Nominating, Governance, and Ethics Committee, approved:

- The reappointment of Ms. Maryse Bertrand as a member of the Building and Property Committee for a three-year term commencing July 1, 2021 and ending June 30, 2024.
- The reappointment of Ms. Maryse Bertrand as Member and Vice-Chair of the Committee to Advise on Matters of Social Responsibility (CAMSR) for a three-year term commencing July 1, 2021 and ending June 30, 2024.
- The reappointment of Mr. Sam Altman as a member of the Committee to Advise on Matters of Social Responsibility (CAMSR) for a three-year term commencing July 1, 2021 and ending June 30, 2024.
- The appointment of Ms. Maria Tippler as a student observer on the Finance Committee for a term commencing immediately and ending May 31, 2021.
- The reappointment of Ms. Maryse Bertrand as a member of the Human Resources Committee for a three-year term commencing July 1, 2021 and ending June 30, 2024.
- The extension of the term of Mr. Alan Desnoyers as a member and Vice-Chair of the Information Technology (IT) Committee to June 30, 2022, to coincide with the end of his term on the Board.
- The extension of the term of Mr. Ram Panda as a member and Chair of the Information Technology (IT) Committee to June 30, 2022.
- The extension of the term of Mr. Joel Raby as a member and Chair of the Investment Committee to June 30, 2022.
- The appointment of Mr. Don Lewtas as a member of the Investment Committee for a three-year term commencing July 1, 2021 and ending June 30, 2024.
- The reappointment of Mr. Sam Altman as a member of the Investment Committee for a three-year term commencing July 1, 2021 and ending June 30, 2024.
- The appointment of Ms. Maria Tippler as a student member of the Nominating, Governance and Ethics Committee for a term commencing immediately and ending May 31, 2021.

### **2. Appointments to Advisory Committees** [ED20-08]

The Executive Committee of the Board of Governors, on the recommendation of the Nominating, Governance and Ethics Committee, approved the following:

- The appointments Ms. Samira Sakhia and Mr. Don Lewtas as representatives of the Board of Governors on the Advisory Committee for the Selection of the Dean of the Desautels Faculty of Management and the appointment of Ms. Maryse Bertrand as an alternate member.

### **3. Internal and External Non-Board Bodies**

[GD20-21]

The Board of Governors, on the recommendation of the Nominating, Governance and Ethics Committee, approved the reappointment of Mr. Myles Edwards as a member designated by the Board of Governors to the Pension Administration Committee (PAC) for a three-year term commencing April 1, 2021 and ending March 31, 2024.

### **4. Appointments to Committees Arising out of University Regulations**

[ED20-07]

The Board of Governors, on the recommendation of Senate, approved:

- The appointments of Professor Tony Mittermaier (Department of Chemistry, Faculty of Science) and Professor Warren Gross (Department of Electrical & Computer Engineering, Faculty of Engineering) to the Committee on Staff Grievances and Disciplinary Procedures for a term beginning immediately and ending August 31, 2023.