



Personal and Confidential

February 28, 2018

Professor Suzanne Fortier
Principal and Vice-Chancellor
Office of the Principal and Vice-Chancellor
McGill University
James Administration Building
845 Sherbrooke Street West, Room 506
Montreal, Québec H3A0G4

Dear Professor Fortier,

At its meeting of May 25, 2017, the Board of Governors, on the recommendation of the Advisory Committee, approved your reappointment as Principal and Vice-Chancellor of McGill University for a term of five years commencing July 1, 2018 and ending June 30, 2023.

The terms and conditions of your reappointment are the same as those contained in your original agreement of employment, with the exception of the administrative leave, which shall take effect at the end of this reappointment.

Ram Panda

I agree with the content of this letter of reappointment.

March 2, 2018

Suzanne Fortier

Date: