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# DEPARTMENT OF PEDIATRICS NEWSLETTER

SUMMER 2021

## MESSAGE FROM THE CHAIRMAN

*Prologue: As this will be my last Departmental newsletter as Chair & Chief of the Department, I thought it appropriate to take us back to the beginning of my mandate and some personal reflections on the journey since then to this point.*

*"Start where you are. Use what you have. Do what you can." – Arthur Ashe*

I remember the moment well.

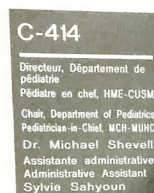
It was Wednesday September 7th 2011, coincidentally my mother's 90th birthday. Interim Dean Samuel Benaroya of the Faculty of Medicine (as it was then known) at McGill had asked that I be available for a phone call at 12:30 to discuss the decision of the Chair-Chief of Pediatrics Selection Committee.

I awaited the call in my cluttered office at A-514 in the old MCH on Tupper in what had been my professional home since starting on faculty and staff in 1991 surrounded by what can best be described as my collected *tschokes* (staff and trainees of a certain age can easily conjure up the image). As always Sam was prompt. I don't recall a word of what was actually said, but the gist was that after a process lasting 4 years and 2 search committees I had been selected and would be starting on November 1st.

The call ended. There was a brief moment of the elation of personal accomplishment then the dread and weight of expectations and 'imposter' syndrome rapidly set in. My path in academia had been that of a clinician-investigator. I had no educational administrative experience. At the hospital level I had been Division Director of my 'home' Division of Pediatric Neurology for less than 3 years. Nothing in my experience or education truly prepared me for what I was now trusted with managing and more importantly leading. I had asked Sam and there was no playbook to learn from and orient myself with what was expected.

I was on my own.

**Michael Shevell**  
MDCM, FRCPC, FCAHS



MCH – Old Site, Tupper Street, Office of the Chair, 2011

I did know that I had been preceded by giants and pioneers in pediatrics since the mid-20th Century; Alton Goldbloom, Alan Ross, Mary Ellen Avery, Keith Drummond, Richard Hamilton, Harvey Guyda. I did know that the Department had many skilled and committed members with a passion for child health, education and research. However, it was not yet an organization primed for the 21st century world with an enormous disruptive challenge immediately in its path forward; the once in two generations move of all clinical, educational and research operations to a new site (Glen).

Simultaneously with preparing for the move to take place in 2015, I set to work immediately building with Departmental members what I call the foundation of the organization; mission-vision-values, governance, culture, and budgeting, embracing fundamental principles of inclusion, transparency, objectivity, consensus and accountability. A solid foundation would enable us to counter any operational challenges that would come our way and allow us to build a soaring structure of academic accomplishment.

I deliberately held back on the necessity of a visionary exercise in strategic planning until the move was complete and we had accommodated to our new physical space and could envision, and dare I say dream of, new possibilities previously precluded by physical and technological limitations. And dream we did, with this second strategic portion of my mandate emphasizing clinical and educational innovations, expanding research robustness, and recruitment across the breadth of the Department.

I realized very early in my mandate that the three most important elements of any organization are; **Its people. Its people. Its people.** These elements are woven into an organizational culture that focuses itself on delivering on its mission. I saw my role as a Chair-Chief to be an enabler unlocking value and a catalyst creating opportunities. To encourage and facilitate great ideas brought forward by remarkable people so that these ideas are realized. To recruit well in a way that was a win on multiple fronts that consistently added new value to the organization as a whole. Leadership was to be a distributive model about empowering individuals in their sector to achieve the best for their people and avoiding micromanagement, but still providing cohesive oversight. I trusted individuals to actualize themselves.

It has been a privilege, honour and pleasure leading this Department for the past 10 years. A definite highlight of my own professional and personal journey. Most importantly; Thank you for trusting me as your Chair and Chief these past ten years.

The key question that should be asked of any individual or organization is; Did you leave things better than how you found it? I think there is no doubt that collectively the Department of Pediatrics at McGill and the MCH-MUHC is in a far better place in 2021 than it was in 2011. We can all take pride in this. I know that I do. And you should too.

A torch is now passed to the next generation of leaders. I have no doubt that our accomplishments will inspire them to achieve even loftier heights than we have scaled. I look forward to cheering them on as I move to the next part of my life.

*"It's not how you start. It's how you finish." - Anonymous*

Have a great summer everyone!

**Michael**



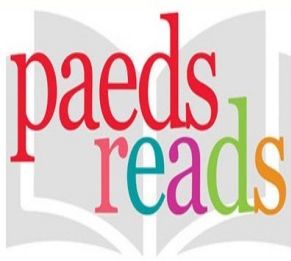
Dr. Michael Shevell – MCH Glen Site, Office of the Chair, 2021

## DECADE REPORT BY DR. SHEVELL

Please be sure to get your copy of the nearly 200 page Departmental 2011-2021 Decade Report that has just been issued. The report provides a narrative and details of the substantial transformation of the Department over the last 10 years.

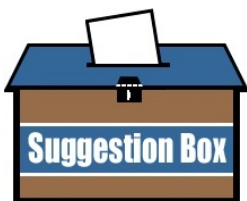
The report is also available through the Departmental website:

[https://www.mcgill.ca/peds/files/peds/pediatrics\\_decade\\_report\\_-\\_digital.pdf](https://www.mcgill.ca/peds/files/peds/pediatrics_decade_report_-_digital.pdf)



**Paeds Reads** is our weekly e-newsletter that launched on September 6, 2019. Part of our Strategic Departmental Communications Plan initiatives, this e-newsletter is a virtual collected curated space for Departmental information, engagement and networking in support of all aspects of our academic mission; clinical service, education, research, innovation, advocacy and personal development.

<https://www.mcgill.ca/peds/about/newsletter>



## VIRTUAL SUGGESTION BOX

Submit your constructive suggestions to our Department through our Virtual Suggestion Box at this link: <http://freesuggestionbox.com/pub/yxweobj>

Suggestions can include our organization and activities, any academic area in relation to our Strategic Plan and are entirely anonymous, unless an individual chooses to sign personally. Submissions will be forwarded to the Chief of Department, (Dr. Shevell) for consideration. You can find a tab linking to the Suggestion Box on our Departmental website: [mcgill.ca/peds/](https://mcgill.ca/peds/)



## STAFF UPDATES

The following individuals were appointed or promoted as Professor:

- ❖ **Hema Patel**, General Pediatrics (May 2021)
- ❖ **Marina Salvadori**, Infectious Diseases & Microbiology (June 2021)
- ❖ **Guilherme Sant'Anna**, Neonatology-MCH (May 2021)

The following individuals were appointed or promoted as Associate Professor:

- ❖ **Marie Brossard-Racine**, PhD OT (with tenure) (June 2021)
- ❖ **Fatemeh Jafarian**, Dermatology (March 2021)
- ❖ **Patricia Li**, General Pediatrics (March 2021)
- ❖ **Hugh McMillan**, Neurology (March 2021)
- ❖ **Myriam Srour**, Neurology (March 2021)

The following individuals were appointed as Assistant Professor:

- ❖ **Vanessa Gadoury-Levesque** (Allergy, Immunology & Dermatology)
- ❖ **Angeliki Makri**, Endocrinology (March 2021)
- ❖ **Catherine Rich**, General Pediatrics (July 2021)
- ❖ **Bayanne Sabsabi**, Neonatology (August 2021)
- ❖ **Rilla Schneider**, Gastroenterology (July 2021)

The following individual was appointed as Honorary H-KAP Fellow:

- ❖ **Michael Kramer**, General Pediatrics (April 2021)

Division Director Appointment:

- ❖ **Hema Patel**, General Pediatrics (September 2020)

### Retirements:

- ▶ Dr. Daniel Faucher, Neonatology (August 2021)

### Resignations:

- ▶ Dr. Olivia Tse, General Pediatrics (July 2021)



## Recruitment Update

The Department has the following recruitment opportunities currently (i.e. open non-jumelaged PEMs).

- Critical Care 2
- Emergency Medicine (clinician-investigator) 1
- Hematology-Oncology (neuro-oncology) 1
- Microbiology 1
- Neurology (neonatal neurology) 1
- Respiriology (sleep medicine) 1

In addition to the new PEM rules awaiting implementation of operationalization offers the possible following PEM openings in the next year contingent on MSSS approval:

- Cardiology 1
- Endocrinology 1
- General Pediatrics 2
- Nephrology 2
- Respiriology 1



## AWARDS & ACHIEVEMENTS

### CONGRATULATIONS TO ALL!

**Dr. Farhan Bhanji** received the McGill Faculty of Medicine & Health Sciences's Teaching Innovation Award for his World Restart A Heart Day global initiative.

**Dr. Sara Campillo** secured full Royal College Accreditation for our Pediatric Rheumatology Program.

**Professor Franco Carnevale** received the Order of Nurses Badge of Merit.

**Dr. David D'Arenzio** (Chief Resident) received the McGill Faculty of Medicine & Health Science's Trainee Award for his innovative Verdun school-based clinic as a setting for the ongoing Resident Continuity Clinic.

**Dr. Emmett Francoeur** secured full Royal College Accreditation until 2027 for our Developmental and Behavioral Pediatrics PGME Program.

**Dr. Deborah Friedman** was selected to the McGill Faculty Honor Roll for Educational Excellence.

**Dr. Nada Jabado** received the Robert L Noble Award from the Canadian Cancer Society.

**Dr. Christine McCusker** received the McGill Faculty Transition to Clinical Practice Award.

**Dr. Raphaël Paquin** secured full Royal College Accreditation for our Emergency Medicine PGME Program.

**Dr. Laurie Plotnick** received the McGill Faculty of Medicine & Health Sciences's Teaching Innovation Award for her ground-breaking H-KAP Fellowship program.

**Dr. Ana Sant'Anna** received the annual 2021-21 Paige & Kaplan Departmental Teaching Award as selected by the post-graduate trainees in the Department of Pediatrics for outstanding teaching.



➤ **Dr. Robert Sternszus** was awarded the 2021 Certificate of Merit from the Canadian Association of Medical Education. The Certificate of Merit promotes, recognizes and rewards faculty committed to medical education in Canadian medical schools.

**Dr. Olivia Tse** was appointed Assistant Dean, Resident Affairs, Postgraduate Medical Education.

**Dr. Jaquetta Trasler** was named a Distinguished James McGill Professor by McGill University Provost Office.

**Dr. Pia Wintermark** was named a William Dawson Scholar by the McGill University Provost Office.



➤ **Dr. Samara Zavalkoff:**

- was awarded the 2021 Prix Marthe-Pelland from the FMSQ.
- was selected to the McGill Faculty Honor Roll for Educational Excellence in 2021.
- was appointed in the newly created role of Medical Director of Patient Safety at the MCH in 2021.
- was awarded the 2021 Maude Abbott Prize by the McGill Faculty of Medicine & Health Sciences.

**DEPARTMENT OF PEDIATRICS - CHIEF/CHAIR APPOINTMENT UPDATE**

In the interval between my stepping down on July 1<sup>st</sup> and **Dr. Beth Foster** taking up her duties as my successor on September 1<sup>st</sup>, the following Interim Chair-Chief assignments will be in place.

**July 1-6****Dr. Robert Barnes****July 7 - August 1****Dr. Mylène Dandavino****August 2 - August 31****Dr. Richard Gosselin**

All the interims and Beth will be given a detailed written sign over just prior to July 1<sup>st</sup> on the Department and any and all pending issues and projects by myself.

Please note that Dr. Laurie Plotnick will remain in place as Associate Chair (Education) till August 31<sup>st</sup> and Dr. Mylène Dandavino will remain in place as Associate Chair (Clinical Operations) also until August 31<sup>st</sup>.

The Department is in excellent hands.

**Michael**



## RESEARCH FUNDING



**Dr. Gabriel Altit** received a grant from the Fondation des étoiles (FDE) for his project *Surveillance of Postnatal steroids - Effects on Cardiorespiratory function in extremely preterm infants with evolving BPD: the SPEC*. (\$41,217.66)

**Dr. Moshe Ben-Shoshan** received an M14 grant for his project related to vaccine hesitancy, *COVERS: Covid Vaccine Evaluation of Resources and Solutions*. (\$79,000)

**Dr. Claire Leblanc** received a grant from the FRQ-S entitled *Personalized medicine to tackle immune dysfunction in refractory juvenile idiopathic arthritis*. (\$190,500)

**Dr. Loydie Majewska** received a grant from the RI-MUHC New Directions in Research (NDR) competition for her project *Uncovering the role of splicing factors mutated in human craniofacial defects during human neural crest cell differentiation*. (\$50,000)

**Dr. Esli Osmanliu** received a grant from the Fondation des étoiles (FDE) for his project *Augmented Intelligence to Support Shared Decision-Making in the Care of Children with Appendicitis study*. (\$41,217.66)

**Dr. Janusz Rak** (PI), **Drs. Kolja Eppert & Nada Jabado** (Co-PIs) received a grant from the Canadian Foundation for Innovation for their project *Centre for Applied Nanomedicine (CAN) – Studies into Extracellular Vesicle Heterogeneity, Biomarkers and Function*. (\$3,413,071)

**Dr. Guillaume Sebire** received a grant from the RI-MUHC New Directions in Research (NDR) competition for his project *Role of the necroptosis in hypoxic-ischemic encephalopathy – a novel neuroprotective approach*. (\$ 50,000)

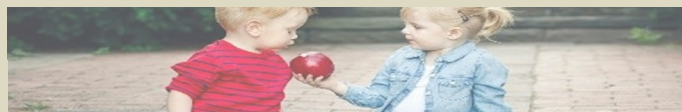
**Dr. William Shalish** and his mentor **Dr. Guilherme Sant'Anna** received the career start-up and mentorship program for young investigators from the Quebec Respiratory Health Research Network (QRHN), for the project *Post-Extubation Assessment of Clinical Stability in Extremely Preterm Infants (PEACE)*.

### New Salary Support Awards:

- CIHR: Marie Brossard-Racine CRC Tier 2.
- FRQ-S:
  - **Dr. Geneviève Bernard** (Neurology), *Leucodystrophies: Un programme de recherche translationnelle*.
  - **Dr. Maryam Oskoui** (Neurology), *Données probantes en amyotrophie spinale reposants sur l'analyse de registres*.
  - **Dr. Pia Wintermark** (Neonatology), *Réparer le cerveau des nouveau-nés: Du laboratoire à leur chevet*.

## CLINICAL INNOVATIONS

### to note



- **World Restart A Heart Day**, Dr. Farhan Bhanji (Pediatric Critical Care Pediatrics)
- **Verdun school-based clinic (ongoing Resident Continuity Clinic)**, Dr. David D'Arenzio (Chief Resident, General Pediatrics)
- **Gene Therapy-Clinical**, Dr. John Mitchell (Endocrinology) + Dr. Maryam Oskoui (Neurology)
- **Book-Redonner la santé à toute la famille; L'Approche 180 contre l'obésité**, Dr. Julie St-Pierre (General Pediatrics)
- **Smart Pyjamas**, Dr. Wissam Shalish & Dr. Guilherme Sant'Anna (Neonatology-MCH)

## GENERAL PEDIATRIC RESIDENCY TRAINING PROGRAM NEWS



### Robert Sternszus

MDCM, MA (Ed), FRCPC  
 Director, Pediatrics Residency Program  
 Core Member, Centre for Medical  
 Education  
 McGill University



The arrival of summer always brings with it the bittersweet end of the academic year, with the notable highlights of 2020-2021 being the innovative work being done by our program in getting ready for our Competence by Design launch in July, entrenching our curriculum on mindfulness and compassion education, and developing exciting ways to evaluate and improve our program on an ongoing basis. We are so proud of the hard work and accomplishments of all of our residents. We are also delighted to soon be welcoming our 10 new Pediatrics R1s (5 of whom were welcomed in spring for the PEAP orientation program), as well as 3 new R1's in Pediatric Neurology and Medical Genetics. This also marks the time of year where we have to say goodbye to residents who have spent the last 3 or 4 years as part of our family. We look forward to honoring their outstanding achievements at the annual graduation ceremony (on June 18).

Finally, as you know, this will be my last year as director of the pediatrics residency program. It has been a true privilege to be able to guide the program over the last four-years. I am so grateful for the amazing people I have worked with and for all that I have learnt and experienced along the way. I would also like to wish our incoming interim PD, **Dr. Evelyn Constantin**, tremendous success as she guides our program into CBD implementation. There is quite literally nobody better suited for this task.

Wishing you all a wonderful summer!

### Rob Sternszus

Director  
 Pediatrics Residency Program

I am pleased to announce that Evelyn Constantin will be the Interim PD for our General Pediatrics PGME Program for one year beginning July 1<sup>st</sup>, 2021.

Evelyn is an Associate Professor in our Department with a particular focus and expertise in pediatric sleep medicine. She also is a noted educator and educational administrator. She has served previously as the General Pediatrics PGME PD, as well as an Assistant Dean in PGME with a particular focus on competency by design. She is a member of the Faculty Honour Roll for Educational Excellence. **Elisa Ruano-Cea** returns from her maternity leave as the Assistant PD.

While welcoming Evelyn into this important role we need to thank Rob Sternszus for his tenure as the General Pediatrics PD. Rob's time as PD was marked by excellence and innovation for which he can be proud and the entire Department benefitted.

Michael



**Dr. Evelyn Constantin M.D.,**  
 M. Sc., Pediatrician  
 McGill University / Montreal  
 Children's Hospital



**Elisa Ruano Cea**  
 MDCM, MHPE, FRCPC  
 Academic General  
 Pediatrician,  
 CBME Lead, Dept. Of  
 Pediatrics,  
 McGill University



## SHEVELL SCHOLARS – BOURSIERS SHEVELL

### Department of Pediatrics Funded Trainees 2021-2022 Academic Year

#### Medical Service Staff Association Pediatric Trainee Contribution Fund

Ketly Altenor, Pediatric Nephrology  
 Mohammed Dokla, Neonatal-Perinatal Medicine  
 Tracey Dyer, Pediatric Endocrinology  
 Mercy Funso-Adebayo, Social Pediatrics Fellowship (General Pediatrics)  
 Ghassan Maalouf, Neonatal-Perinatal Medicine  
 Marina Mir-Parramon, Pediatric Critical Care Medicine  
 Nasir Mohammed, Neonatal-Perinatal Medicine  
 Shiran Moore, Neonatal Hemodynamics Clinical Fellowship (Neonatology)  
 Grace Ng, Clinical Complex Care Fellowship (General Pediatrics)  
 Laila Pinto Coelho, Academic Pediatrics Fellowship (General Pediatrics)  
 Mehrieh Rahimi, Adolescent Medicine  
 Alana Slomovic, Pediatric Hematology-Oncology

#### Montreal Children's Hospital Foundation Funded Trainees

Lama Alameddine, Pediatric Critical Care Medicine  
 Edith Apondi Ogalo, Adolescent Medicine  
 Joanne Delaney, Pediatric Hematology-Oncology  
 Chady El Tawil, Pediatric Emergency Medicine  
 Joshua Feder, Pediatric Critical Care Medicine  
 Maya Heled Akiva, Pediatric Infectious Diseases  
 Keira Kilmartin, Neonatal-Perinatal Medicine  
 Guillaume Maitre, Pediatric Critical Care Medicine  
 Beatriz Milioni, Neonatal-Perinatal Medicine  
 Monica Quiros, Pediatric Hematology-Oncology  
 Tilmann Schober, Pediatric Infectious Diseases  
 Heraldo Valladao, Pediatric Critical Care Medicine

#### McGill University Alan Ross Scholarship Fund

Yulia Vaisbourd, Pediatric Nephrology

### TELEMACHUS SCHOLARS—FACULTY OF MEDICINE & HEALTH SCIENCES MCGILL UNIVERSITY

#### 2019-2020

- Tiscar Cavalle Garrido (Cardiology)
- Beth Foster (Nephrology)
- Laurie Plotnick (Emergency Medicine)
- Surabhi Rawal (Hematology-Oncology)
- Aimee Ryan (Endocrinology)

#### 2021-2022

- Ilana Bank (Emergency Medicine)
- Adrian Dancea (Cardiology)
- Mylène Dandavino (General Pediatrics)
- Patricia Fontela (PICU)
- Robert Stanley Hum (General Pediatrics)
- Meranda Nakhla (Endocrinology)
- Véronique Morinville (Gastroenterology)

### MSSA WOMEN IN LEADERSHIP BURSARY AWARDS 2021-2022

- Ilana Bank (General Pediatrics)
- Giosi Di Meglio (Adolescent Medicine)
- Sabrina Furtado (Neonatology – JGH)
- Anne Marie Sbrocchi (General Pediatrics)

### HELEN KAROUNIS AGORA PROGRAM (HKAP); INTER- GENERATIONAL LEARNING

- Franziska Baltzer (Adolescent Medicine)
- Claudette Bardin (General Pediatrics)
- Marie-Josée Beland (Cardiology)
- Manon Boutin (Emergency Medicine)
- Robert Brouillette (Neonatology/Sleep Medicine)
- Patricia Forbes (General Pediatrics)
- Michael Kramer (Epidemiology & Emergency Medicine)
- Dorothy Moore (Infectious Diseases)
- Patricia Riley (Neonatology)
- Bernard Rosenblatt (Neurology)
- Blair Whittemore (Heme-Onc)
- Sandra Woods (General Pediatrics)

### GOLDBLOOM FELLOWS; COMMUNITY PRECEPTORSHIP

#### 2020-2021

- Silvana Barone (General Pediatrics)
- Shirley Blaichman (General Pediatrics)
- Estelle Chetrit (General Pediatrics)
- Geoff Dougherty (General Pediatrics)
- Julie Hebert (General Pediatrics)
- Maya Leitner (Adolescent Medicine)
- Diane Munz (General Pediatrics)
- Marcel Severe (General Pediatrics)
- Edmund Shatin (General Pediatrics)

#### 2021-2022

- Dr. Jesus Ardila (General Pediatrics)
- Dr. Gabrielle Bibas (General Pediatrics)
- Dr. Samantha Dankoff (General Pediatrics)
- Dr. Samar El-Tarazi (General Pediatrics)
- Dr. David Rabin (General Pediatrics)
- Dr. Vicki Scholten (General Pediatrics)
- Dr. Jessica Yeates (General Pediatrics)
- Dr. Theresa Zhou (General Pediatrics)

## 2021 List of Graduates

### **General Pediatric Residents**

Alexandra Dionosopoulos  
Chelsea Ash  
Camille Duranceau  
Abdulkarim Alruwaili  
Jasmine Vafi  
Sophia Statmiller  
Nathalie Fortin  
Ahmed Almadani  
Amna Al-Khuzaei



### **General Pediatric residents completing training at MCH (PGY-3)**

Roseline Dion  
Alexandra St-Onge-St-Hilaire  
Esther Vaugon

### **Pediatric Subspecialty Residents**

Esra Bukhari, Allergy and Immunology  
Ashwag Alsaidalani, Allergy and Immunology  
Marta Perez Morgui, Developmental Pediatrics  
Rosalie Cavin, Endocrinology  
Roosler Billy Telcide, Endocrinology  
Tugba Alarcon Martinez, Neonatal-Perinatal Medicine  
Gabriela de Carvalho Nunes, Neonatal-Perinatal Medicine  
Floura Taher, Pediatric Critical Care  
Lona Mwenda, Pediatric Critical Care  
Donovan Duncan, Pediatric Critical Care  
Kimberley Kaspy, Respiratory Medicine  
Karolina Poplawska, Respiratory Medicine



### **Pediatric Fellows**

Cintia Junges, Neurodevelopmental Disabilities Fellowship (Neurology)  
Abdulla Alawadhi, EEG/Epilepsy Fellowship (Neurology)  
Charbel El Kousseifi, EEG/Epilepsy Fellowship (Neurology)  
Jennifer Ladd, Academic Pediatric Endocrinology Fellowship  
(Endocrinology)  
Angeliki Makri, Academic Pediatric Endocrinology Fellowship  
(Endocrinology)  
Élisabeth Bernard, Neonatal Follow-up (Neonatology)  
Punnanee Wutthigate, Neonatology Hemodynamics Clinical Research  
Fellowship (Neonatology)  
Paulina Armendariz Landois, Advanced Pediatric Intensive Care Medicine  
Fellowship (Critical Care)  
Jessica Monteiro, Social Pediatrics Fellowship (General Pediatrics)  
Mai Chan Grace Ng, Clinical Complex Care Fellowship (General  
Pediatrics)



## New Pediatrics Chief Residents



David  
D'Arienzo

Rosie  
Dion

On Monday March 6, there was a changing of the Chief Residents' Guard. As has been traditional in my Departmental Acknowledgments throughout my mandates, on their final week of leadership the DA will go to our outgoing Chiefs Rosie Dion and David D'Arienzo. I have invited Rob Sternszus to co-sign this DA.

Rosie is an accomplished tennis player holding several provincial championships in her age category on different court surfaces (take that Nadal!). She leveraged her tennis skills into an athletic scholarship at Mississippi State prior to going to Medical School at Sherbrooke. Throughout her training she has been extremely committed to fostering resident well-being. Aside from athletic skills, she has artistic skills as she is the force behind the creative and hugely entertaining MCH residency and fellowship promotional video. Rosie will be heading on to sub-specialty training in critical care at CHEO in Ottawa.

I am unaware of David's athletic powers but I do recall a Residency Program Committee meeting where he dialed in from a ski hill. A McGill grad, David has expended much energy towards innovation in social pediatrics, including the novel school-based Resident Continuity Clinic, Heart and Hands in Verdun. For this, he received an inaugural Teaching Innovation Award for trainees from the Faculty of Medicine and Health Sciences. Noted to be a sharp dresser, David is noted for his work ethic and his habit of sending middle of the night emails (even when not on call). David will be continuing with us as an R4 in General Pediatrics.

Rosie and David worked extremely well together during their year as Chiefs. They revamped the resident call schedule achieving the miracle of comprehensive back up coverage while simultaneously meeting full compliance with the FMRQ collective agreement. They were effective advocates for learner wellness and for program improvements which made our Department-wide flagship PGME program better than when they started; also a remarkable achievement. They responded to the challenges of the pandemic, which began in their first week as Chiefs, with poise, calm and maturity, serving as role models for their fellow trainees. They helped implement public-health and infection control modifications that adapted the program to enable a successful pivot paralleling all other sectors in Departmental operations. In a word-they were: LEADERS.

Please join me in thanking Rosie and David for their service.

Please also join me in welcoming our new Chiefs, Lara Berliner and Florence Gagne.

Michael Shevell



Lara  
Berliner

Florence  
Gagné



## PEDIATRIC MEDICAL GRAND ROUNDS

Grand Rounds recordings website:

<https://www.thechildren.com/pediatric-training-category/grand-rounds>

### January 2021

- 13 The First Annual Keith Drummond Memorial Lecture: Acute Tubulointerstitial Nephritis: An Important Cause of Acute Kidney Injury in Pediatrics. Dr. Allison Eddy (BC Children's Hospital)
- 20 Gene therapy for the treatment of pediatric neuromuscular disease. Dr. Hugh McMillan (CHEO)
- 27 Family Literacy Day: Boosting Literacy: You can do it, we can help! Ariel Siller (Canadian Children's Literacy Foundation), Zoe Keefer (CCLF), Nina Jobanputra Shukla (CCLF)

### February 2021

- 03 Biological Therapies in Children. Dr. Bruce Mazer, Dr. Christine McCusker (McGill U/MCH)
- 10 2019-2020 MSSA Innovation Fund Recipients. Drs. Holly Agostino, Brett Burstein, Sara Long-Gagné, Jesse Papenburg, François Olivier, Anne Marie Sbrocchi (McGill U/MCH)
- 17 Jeopardy! Drs. Rosie Dion, David D'Arenzio (Chief Residents, McGill U/MCH)
- 24 MCH Medical Service Staff Town Hall

### March 2021

- 10 9<sup>th</sup> Annual Donald and Elizabeth Hillman Global Child Health Lecture: COVID-19 and Immunity: Insights from the COVID-19 Immunity Task Force. Dr. Timothy Evans, Dr. Bruce Mazer (McGill U/MCH)
- 17 Rounds cancelled
- 24 Department of Pediatrics Wellness Even: Tips to tame inner turmoil: Mindfulness in Action. Dr. Olivia Tse (McGill U/MCH)
- 31 Between Caribou Stew and the Apple Pie. Dr. Johanne Morel McGill U/MCH)

### April 2021

- 07 Alice Chan-Yip Lectureship in Integrative and Psychosomatic Medicine: When Equal is not enough: Opportunities for Advancing Health Equity in Pediatrics. Dr. Rislaine Benkelfat (McGill U/MCH)
- 14 The Mindful Hospital: Mindful Community, Compassionate Care. Dr. Dzung Vo (BC Children's Hospital)
- 21 18<sup>th</sup> Annual Steinberg Child Development Lectureship: Gene-Environment Interplay and the Biology of Misfortune. Dr. Thomas Boyce (U of California).
- 28 Joint Clinical and Basic Science Seminar: Spina Bifida, Then, Now and Tomorrow. Drs. Audrey Lafontaine, Sara Long-Gagné, Aimee Ryan (McGill U/MCH)

### May 2021

- 05 Rounds cancelled
- 12 Department of Pediatrics Town Hall Meeting with the Dean. Dr. David Eidelman (McGill U/MCH)
- 19 Using technology and social media to improve newborn care. Dr. Guilherme Sant'Anna (McGill U/MCH)
- 26 School of Physical and Occupational Therapy: Upping our game in research using a patient-oriented research approach: Collaboration that counts. Dr. Annette Majnemer (McGill U/MCH)

### June 2021

- 02 Tribute Rounds to the Decade of leadership of Dr. Michael Shevell.
- 09 50<sup>th</sup> Annual Alton Goldbloom Lecture: Family is medicine: Why are some children neglected and what can we do about it. Dr. Geoffrey Dougherty (McGill U/MCH)
- 16 51<sup>st</sup> Annual Alton Goldbloom Lecture: Leadership 101; What Ten Years of Being Chair/Chief Taught Me. Dr. Michael Shevell (McGill U/MCH)



## Departmental Acknowledgements



### January 2021

- 15 Drs. David Eidelman, Samuel Benaroya, Mara Ludwig, Lesley Fellows
- 22 Dr. Pierre Gfeller, Mrs. Martine Alfonso, Dr. Ewa Sidorowicz, Dr. Robert Barnes
- 29 Drs. Emmett Francoeur, Mitch Shiller, Mylène Dandavino, Laurie Plotnick, Patricia Fontela

### February 2021

- 05 Drs. Farhan Bhanji, David D'Arenzio, Laurie Plotnick, Robert Sternszus
- 12 Mmes. Evangelia Ozek, Cathy Martell, Anna Maria Henderson, Marlene Davis, Josie Colubriale, Sally Crawford, John Batt, Sylvia Markhauser, Natalie Ross.
- 19 Drs. Holly Agostino, Brett Burstein, Sara Long-Gagné, François Olivier, Annie Sbrocchi
- 26 Dr. Annie Sbrocchi

### March 2021

- 05 Drs. Rose Dion, David D'Arenzio
- 12 Drs. Pia Wintermark, Samara Zavalkoff
- 19 Dr. Anne-Marie Gosselin
- 26 Drs. Janusz Rak, Jacquetta Trasler

### April 2021

- 01 Dr. Fatemeh Jafarian
- 09 Dr. Patricia Li
- 16 Dr. Myriam Srouf
- 23 Old Lady: Old MCH
- 30 Dr. Hema Patel

### May 2021

- 07 Dr. Guilherme Sant'Anna
- 14 Dr. Apo Papageorgiou
- 21 Drs. Geneviève Bernard, Maryam Oskouï, Pia Wintermark
- 28 Dr. Deborah Friedman, Samara Zavalkoff

### June 2021

- 04 The Departmental Acknowledgement
- 11 Our PGME Graduates
- 18 Department of Pediatrics
- 25 Michael Shevell (from Ped's ExCo)

To read past acknowledgements, please visit:

[www.mcgill.ca/peds/mission/acknowledgements](http://www.mcgill.ca/peds/mission/acknowledgements)





## CAPITAL CAMPAIGN CHALLENGE

We have now raised \$352,800 towards our Capital Campaign Challenge goal of \$500,000. Please consider joining us in this effort. Remember all pledges raised up to a total of \$250,000 will be matched by us.

**Annette Majnemer & Michael Shevell**



March 2021

**Présidente  
President**  
Renée Vézina

**Présidente du conseil  
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Katrin Nakashima

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CP, CC, OQ, or

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Sean Finn  
Dr Pierre Gfeller  
Julie Gocin  
Monique Gravel  
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David Laidley  
Alexandre Le Sauthillier  
Frédéric Loiselle  
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Nathalie Nahmias  
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Luc Ouellet  
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1, Place Alexis Nihon  
3400, boul. de  
Maisonnette Ouest,  
bureau 1420  
Montréal (Québec)  
H3Z 3B8  
t: 514 934-4846  
f: 514 939-3551  
fondationduchildren.com

Dear Colleagues,

As health care professionals working at the **Montreal Children's Hospital** or elsewhere, we know that you embody our shared values of dedication, excellence, innovation and compassionate care to improve the health and well-being of children and their families.

Philanthropic support is essential in order for the hospital to be a leader in improving care. That is why we are excited and pleased to be avid supporters of the hospital's first stand-alone Capital Campaign in 30 years. Entitled **Unexpected Ways to Heal**, the campaign aims to raise \$200 million dollars over the next 7 years. These funds will make a substantial difference in how we provide care over the next few decades. We will all directly benefit from the wonderful changes and advancements that this campaign will enable.

We have decided to structure our Capital Campaign pledge as a challenge. We have pledged to personally donate up to \$250,000, matching each dollar raised as part of our personal outreach efforts. By simply responding to this outreach by following this link [Children's Challenge](#) the dollar value of your pledge will be matched by our contribution thus doubling it.

While we have chosen to target a specific project, you may join us or you can target a project or area of your own choosing or support the Hospital's greatest needs. You will be contacted by the Foundation to determine your preference.

Our donations will be instrumental in advancing care and keeping the **Montreal Children's Hospital** at the forefront of academic pediatric healthcare. We do hope you will consider joining us in this collective effort.

Annette Majnemer BSc (OT), MSc,  
PhD, FCAHS  
Vice Dean (Education)  
Faculty of Medicine-McGill University

Michael Shevell MDCM, FRCP, FCAHS  
Chair  
Department of Pediatrics-  
McGill University  
Pediatrician-in-Chief  
Montreal Children's Hospital-  
McGill University Health Centre



## Executive Associate Chair Report

**Emmett Francoeur, MD, CM, FRCPC**

Executive Associate Chair, Department of Pediatrics  
Director, Child Development Program,  
Developmental and Behavioral Pediatric Services  
Chair, Renewal Day Planning Committee  
Montreal Children's Hospital - MUHC Glen Site



### "The grass can be greener"

The waning months of the global pandemic has become a seminal period in relations between the Department of Pediatrics and Community Pediatricians. At a time when our most respected and hard-working community pediatricians, those who set the tone for astute and informed care (folks like Denis Leduc, Diane Munz, Philip Lawandi, Naomi Stein, along with the loss of Richard Haber), are leaving their practices, one gets a sense of the ending of an era. In fact, it is also a time of rejuvenation, when young clinicians are looking to forge a new way of caring for the most complicated children and adolescents in the community, while maintaining links with the Department via the new format of Membres Associes. They know the importance of group practice, and they are maintaining ties among themselves for social and academic support under the leadership of Jessica Yeates in the Community-Based Pediatricians of the Montreal Children's Hospital. Further interaction occurs with the large clinics in the West of Montreal via shared Continuing Professional Development. These young pediatricians know that continued learning in lacunae from their original training is possible by working with staff at the Hospital in targeted clinics.

The challenge remains for the CIUSSS to gather together all clinicians willing to care for the 0-18 years demographic by establishing workable Departments of Pediatrics themselves. When they have figured that out, they will find many willing, committed, and gifted physicians ready to work together for this population.

The opportunity which beckons for the Department of Pediatrics: establishment of a Division of Community Pediatrics to benefit from this building energy among these well-trained young physicians. As we have discovered the New Pediatrics in the Hospital as we make provisions for the care of children with intermediate complexity, we know that more inventive methods for interacting with the community are mandatory. Such a new Division would galvanize such a project.

Thus the vision of a "Greener Caring Network" is very possible.



## Associate Chair of Finance Report

**Mitch Shiller, M.D., F.R.C.P.C.**

Associate Chair, Finance  
Assistant Professor of Pediatrics, McGill University

The Department's finances remain healthy.

Our budget has been approved for the coming year. The financial challenges we have faced due to the pandemic have been successfully addressed by choosing to support our core missions, and temporarily cutting back on non-core expenditures.

We are in the process of transitioning to a new quarterly collection system for our dues. Many of you have already made arrangements with Sylvia to reflect your individual choice. Please contact her if you have not.

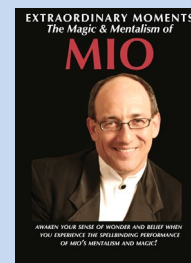
We continue to monitor our accounts on a monthly basis. We are confident our finances will get through the balance of the pandemic without significant impact.

Have a great summer.

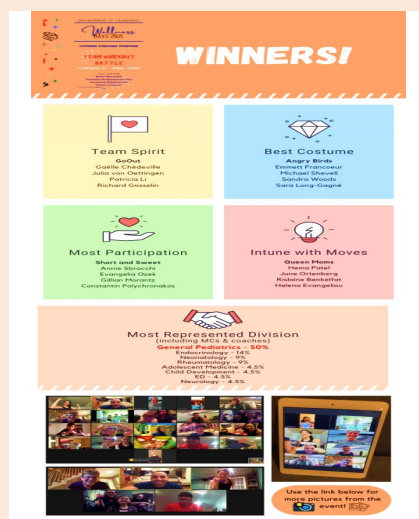
## THE DEPARTMENT OF PEDIATRICS 2021 WELLNESS DAYS

Mixology and Illusions (Jan. 28, 2021)

Over 60 members virtually joined Mio and Cindy Lam for the Illusion and Mixology event on January 28, 2021, which made this inaugural event of the 2021 Department of Pediatrics Wellness Retreat a true success! Special thanks go to Doctors Annie Sbrocchi, Adam Shapiro, Suzanne Vaillancourt and Jesse Papenburg for helping set the mood. Thanks also to Evangelia Ozek for helping us coordinate this event and other upcoming Wellness events. It was great to see all of you, and your families too!

Team Workout Battle (Feb. 25, 2021)

A family/kid friendly bootcamp style team challenge for all skills and abilities. Our four coaches (Doctors Preetha Krishnamoorthy, Brett Burstein, Suzanna MacDonald and Claire Leblanc) worked hard to come up with memorable physical activity routines that got us moving and sweating! Attendance Breakout Prizes were awarded for the best Team Spirit, Performance and Moves, Best Participation and Craziest Costumes. Thanks to Evangelia Ozek for the coordination of this event, and to Melissa Piccioni for the event Zoom/Breakout Rooms coordination.

Tips to Tame Inner Turmoil: Mindfulness in Action (March 24, 2021):

Dr. Olivia Tse (McGill University/Montreal Children's Hospital) presented a menu of practical tips to explore our minds and spirit. These Wellness days were looking at all elements of human capacity so of course we needed the expertise of Dr. Olivia Tse to soothe our frazzled psyches. She did it expertly by teaching simple, easy-to-remember techniques to calm us in our hectic days. Great participation by all in large and small groups. Thanks to Evangelia Ozek for the coordination of this event, and to John Batt for the Zoom/Breakout Rooms coordination.







April 22<sup>nd</sup> marked our Department's Visioning Exercise with Executive Coach Callie Bland ([www.coachcallie.com](http://www.coachcallie.com)), the fourth and last of our 2021 Renewal/Wellness Days, planned as COVID declined and as we were readying to welcome our new Chair. Through small and large group discussions, much creativity blossomed and new ideas were bandied about, highlighting themes now clustered into a WordCloud, and to this collage of images.

Enjoy this Board, which visually represents the ideas of our Department's community, of our vision of our identity and of our wishes for the future. Let's display it in plain sight and may it guide our next few years, as we continue to recover from this pandemic, and, as this exercise brought to the surface, from our relocation.



**Callie Bland**

Sincerely yours,

***The 2021 Wellness Days Planning Committee***



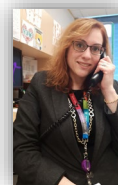
***Dr. Emmett Francoeur***



**Dr. Mylène Dandavino**



**Dr. Richard Gosselin**



***Evangelia Ozek (Admin)***





## Associate Chair of Research Report

**Patricia Fontela, M.D., Ph.D.**

Associate Chair, Research

Assistant Professor of Pediatrics, McGill University

Associate Member – Dept. of Epidemiology, Biostatistics and Occupational Health, MUHC

It is time to reflect on the past to prepare for the future...

In the last four years, I was privileged to serve the Department of Pediatrics as its Associate Chair for Research. When I started in this role, I quickly realized that my definition of research is very broad. It encompasses the initial case series published by sharp-eyed clinicians, the observational studies that aim to identify risk factors and predict outcomes, the biomedical research that help us to understand disease mechanisms and discover molecular therapies, and the randomized controlled trials that test new medical interventions. Add to this mix research in the fields of medical education, population health, health services, and quality improvement, and you will hopefully understand my viewpoint. However, despite their diverse methodologies, all these different types of research share a common goal: to improve the health of our children.

This shared goal is the reason behind my belief in multidisciplinary research. I truly believe that clinicians, clinical researchers, basic scientists, and patients must work together to ensure that the studies we do are meaningful and useful. Thus, it is crucial to break silos between these groups and help them to produce the best research they can. This vision has been my driving force over the last four years.

One of my first acts as Associate Chair for Research was the creation of the Department of Pediatrics Research Working Group in 2018. This group works to integrate research to our departmental activities and to develop infrastructure to ensure the thriving of pediatric research at our Department. Its members include representatives from Clinician scientists (Patricia Li), PhD/basic researchers (Kolja Eppert), Clinicians (Emmett Francoeur), the Coordinator of the *Resident Research Program* (Pia Wintermark), and the Director of Child Health Research at the RI-MUHC (current: Indra Gupta; past Aimee Ryan).

The collaborative work between the Research Working Group and our department members was fundamental to understand our needs and the actions that we needed to take to help our department to reach its research potential. This is for sure a work in progress, but we are heading in the right direction.

Among the initiatives that we have implemented, I would like to highlight the following:

1. **Environmental scan of departmental research needs:** in 2018, the Department of Pediatrics organized a Renewal Day to discuss the departmental members' needs regarding research. This exercise included clinicians and clinician-scientists. We have also interviewed Residency Program Directors and held meetings with our departmental PhD researchers to assess their needs.
2. **Pilot study competition:** created in 2019, this competition aims to allow researchers from the Department of Pediatrics to obtain preliminary data that will increase their success when applying for grants from peer-review external granting agencies or from industry. The competition offers two operating grants of \$20,000/each for pilot projects in the areas of clinical and basic research, medical education, and/or quality improvement.

## Associate Chair of Research Report

continued



3. **Orientation day for new departmental researchers:** the Research "Crash" Course is an activity jointly supported by the Department of Pediatrics and the RI- MUHC since 2018. It aims to provide orientation for newly hired departmental researchers to facilitate the beginning of their academic careers at McGill.
4. **Epidemiology consults:** the aim of this initiative, which was started in January 2019, is to increase the methodological quality of our residents' scholarly projects, and, consequently, the research performed by our different divisions. This is an expansion of a similar program created by Dr. Pia Wintermark for the General Pediatrics residents. Residents and fellows from the Department of Pediatrics (General Pediatrics and Pediatric sub-specialties) have access to 4 hours/academic year of Epidemiology consultation paid by the Department of Pediatrics.
5. **Fostering divisional research infra-structure:** this program, created in 2019, offers annual funds (\$5,000 per year/division; maximum of 7 divisions eligible to receive funds per year) for the development of divisional research infrastructure. As a rule, all division research related activities funded by this program must benefit all division members involved in research (i.e., clinicians, clinician scientists, PhD researchers, residents, and fellows).

This past year has been very challenging for all of us. Due to the pandemic, we had to unfortunately put on hold some of our departmental research initiatives. However, the plan is to resume them in 2021.

I must also highlight the highly successful team of researchers that we have in our department. Our clinician-scientists and PhD researchers have been extremely successful in advancing pediatric research and imprinting the Montreal Children's Hospital stamp in different fields. The high quality of their work is the reason behind our departmental success in grant and salary award competitions. Thus, I would like to take this final opportunity to thank them for all their work, commitment, and resilience.

In addition, I would like to thank the members of the Research Working Group for their engagement and thoughtful advice; Aimee Ryan and Indra Gupta for being my "partners in crime" at the RI-MUHC level; Melissa Acciaioli and Sylvia Markhauser for their administrative support; and Penny Moutsos (RI-MUHC) for her administrative help and endless kindness. I also want to thank our Chair Dr. Michael Shevell for sharing my vision of pediatric research excellence for our department and his unconditional support to all research initiatives we have implemented.

Finally, I wish the new Associate Chair of Research a wonderful mandate during which I am confident we will move further in our goal of excelling in research. May this new person succeed in bringing together all members of our department that share the common goal of doing meaningful research... because research, at least according to my broad definition, is the first step to improve the health of our children.

Have a happy summer!

**Patricia Fontela**





## Associate Chair of Education Report

**Laurie Plotnick, MDCM, FRCPC**

Associate Chair (Education)

Associate Professor, Department of Pediatrics, McGill University

Associate Director, Pediatric Emergency Medicine, Montreal Children's Hospital, MUHC

Congratulations to our department and its members who continue to advance our educational mission. A few highlights of some of the recent health professions educational initiatives include:

1. **Departmental Alumni Program** – We are in the process of creating a program to maintain connections with pediatric residents and fellows who have graduated from our core and subspecialty programs. Stay tuned for more details.
2. **Institute of Pediatric Simulation (IPS) – The Institute for Pediatric Simulation** continues to support and implement excellent simulations under the leadership of **Dr. Ilana Bank** and **the IPS Committee**. The **Virtual Resuscitation Room (VRR)** is a new initiative which enables trainees to participate in simulation in a virtual resuscitation room. This innovation was successfully piloted by Pediatric Emergency Medicine staff and subspecialty residents who provided pediatric emergency training to residents in the 5-year Emergency Medicine program. This VRR will be used for the Pediatric R1 bootcamp this summer. **IPS simulation activities** have restarted since May 2021 now that covid restrictions have been lifted. If anyone would like to carry out simulation activities in the Fall, please contact [ilana.bank@mcgill.ca](mailto:ilana.bank@mcgill.ca).
3. **CPD** - In the winter of 2021, we hosted our first virtual **Practical Problems of Pediatrics course** which was very successful. Thank you to course coordinators **Drs. Holly Agostino, Sara Long-Gagne, John Yaremko** and **Barry Slapcoff** for their creativity and commitment to this activity. In addition, under **Dr. Terry Sigman's** leadership, we are in the midst of updating and enhancing our **CPD webpage** which will include upcoming conferences, uploaded videos of Grand Rounds 2020-2021, access to our Evidence-based Pediatric Rounds by zoom and a new toolbox of resources for pediatricians and family doctors. The update should be completed by the end of the summer and we will notify all department members by email. If you would like to advertise an upcoming conference or regular rounds or have tools or divisional round recordings that you would like to share with our pediatricians and community partners, please send the information to [Peds.CPD@muhc.mcgill.ca](mailto:Peds.CPD@muhc.mcgill.ca).
4. **CanMEDS Rounds** for subspecialty residents and fellows continued to be successful in a virtual format and are being scheduled for the 2021-2022 year. Thank you to **Drs. Anne-Marie Canakis** and **Lianne Kopel**, in collaboration with **subspecialty Program Directors** and with the support of **Sally Crawford** for their ongoing commitment to this initiative.
5. **Subspecialty Orientation Bootcamp**, coordinated by **Drs. Najma Ahmed** and **Tiscar Cavalle**, has continued to successfully support and onboard new pediatric subspecialty trainees. The next bootcamp will take place virtually on June 28<sup>th</sup> 8:00-12:00.
6. **Competence by Design (CBD)** – CBD will be implemented for the Core General Pediatrics in July, 2021. Rotation coordinators have been modifying the rotation ITERs to align with the first CBD cohort of Entrustable Professional Activities (EPAs). **Dr. Robert Sternszus, Dr. Elisa Ruano-Cea** and the **CBD Steering Committee members (Drs. Ariel Chackowicz, Evelyn Constantin, Mylène Dandavino, David D'Arienzo, Rosie Dion, June Ortenberg, Laurie Plotnick, Jill Ranger, Cassandra Tetu, David Zielinski, and Alessandra Tedeschi)** continue to provide support to ensure a smooth implementation.
7. **Successful accreditation reviews 2020-2021** - Congratulations to the following programs which received full accreditation this year: **Developmental Pediatrics** (Program Director: **Dr. Emmett Francoeur**), **Pediatric Emergency Medicine** (Program Director: **Dr. Raphael Paquin**) and **Pediatric Rheumatology** (Program Director: **Dr. Sarah Campillo**).
8. **Pediatric Point of Care Ultrasound (POCUS) Workshop** - This inaugural, multi-disciplinary, high-level Pediatric Point-of-care Ultrasound (POCUS) course led by **Dr. Jade Seguin**, was the result of a collaboration of POCUS champions from various divisions/departments including **Pediatric Emergency Medicine, Pediatric Critical Care, Neonatology, Anesthesia** and **Trauma**.
9. **Helen Karounis Agora Program (H-KAP)** – We now have **twelve H-KAP Fellows** who have volunteered over 600 hours of their time to academic activities within the Department of Pediatrics and Faculty of Medicine and Health. The McGill Department of Medicine will now be implementing H-KAP into their department as well. For more details about H-KAP, visit <https://www.mcgill.ca/peds/education-training/helen-karounis-agora-program>.
10. **Thank you to our AEC#9 administrators** who continue to support our programs and Department.



## Associate Chair of Clinical Operations Report

**Mylène Dandavino, MDCM MSc MHPE FRCPC**

Assistant-Professor (Clinical), Pediatrics, McGill University  
Program Head, Medical Inpatient Services, Montreal Children Hospital  
Associate-Chair (Clinical Operations), Department of Pediatrics  
Associate-Member, Institute of Health Sciences Education, Faculty of Medicine, McGill University

### *Clinical Operations*



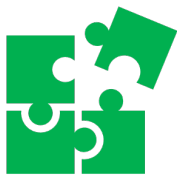
As our Department Chair's mandate is coming to an end, we, as Associate-Chairs, are also getting ready to turn the page and move on to other chapters. This, plus the pandemic coming slowly to an end (*yes, it will end!*), makes this last Newsletter entry a great occasion to look back on what was accomplished in the last few years.

In 2016, we were recovering to our **relocation to the Glen**, trying to find ways to provide safe care while still getting lost going to meetings rooms. Then, there was the near-miss of the 2018 **Saudi crisis** and the decreasing resident numbers which led to the reorganization of the clinical coverage of many units and efforts to bring in Membres-Associés to help support our mission. And last year, a **pandemic** turned everything upside down, bringing adult patients to our ED, PICU and medico-surgical wards, and sending us to support our struggling adult partner centres.



The **VSign** app was developed further and is now supporting clinical documentation and communication within the inpatient and outpatient clinical sectors, recently receiving new functionalities such as result alert and the capacity to produce end of hospitalization summaries. Most clinical area across our institution now use **OACIS** for ordering and documentation, and the next few years may bring us a well-needed interconnectedness between key parts of our health care network, and a province-wide EMR much better than the EMR-that-should-not-be-named that almost was.

Our solid **Patient Flow** infrastructure was recently joined by a **Patient Safety & Quality** structure, which will allow for many more silo-busting, data-driven, quality focused collaborative projects to launch. Perhaps soon the vision of all key clinical managers and directors will come together to set and catalyze the strategic orientations of our institution so that we may define even further our place in the care of the children of Quebec, and define what makes us truly unique.



Thanks to our efforts, and despite the various challenges we faced, our Department's clinical mission has been operating with a never-seen before efficiency, using real-time data gathering and monitoring systems, agile medical scheduling approaches, new data-informed transversal patient trajectory protocols, and innovative outpatient care programs. The long-awaited new PEM rules will allow for end of career transitions and bring recruits to provide breathing room and safer clinical coverage to programs and Divisions. It is because we value each other's roles and work together that our patients are cared for by the right people, in the right place, at the right time.

It was a true pleasure to represent our Department's Clinical Operations for the last 5 years. I can't wait to see where the next 5 ones will bring us! *Have a great summer everyone! Rest, and be safe.*



Mylène Dandavino  
Associate-Chair (Clinical Operations), 2016-2021



## Congratulations to the delighted parents/grand-parents

Anita and Ron Gottesman welcomed a grandson James Hugo Gottesman on May 8, 2021.

Dr. Catherine Goudie on the birth of her daughter Jeanne on May 17, 2021.

Dr. Laurent Legault welcomed grandson Adrian on January 15, 2021.

Dr. Angeliki Makri on the birth of her daughter Sophia on May 22, 2021.

Dr. Barbara Miedzybrodzki on the birth of her son James on July 15, 2020.

Dr. Stephanie Mourad on the birth of her daughter Emma on February 7, 2021.

Dr. Claudia Renaud on the birth of her son Émile on March 18, 2021.

Dr. Wissam Shalish on the birth of his son Thomas December 21, 2020.

Dr. Michael Shevell and Dr. Annette Majnemer welcomed their grand-daughter Rory Beth on February 14, 2021.

Dr. Robert Sternszus on the birth of his daughter Harper Jay on January 11, 2021.

Dr. Julia Von Oettingen on the birth of her son Samuel on June 15, 2021.

## ∞ CONDOLENCES ∞



➤ Mrs. Margaret Ann Smith passed away on February 23, 2021. She was a member of the Department and longtime Director of the Department of Social Work at the Montreal Children's Hospital. Margaret was a leader of her field, a passionate advocate for children and their families and a pioneer in the field of child protection.



➤ Dr. Kathleen (Kath) Berry, a former resident and attending staff at the MCH in the 1980s and early 1990s who would be remembered by many of the senior Faculty.

Our condolences also go out to:

Dr. Geoff Dougherty on the loss of his mother Joan Mason Dougherty on December 18, 2020.

Dr. Deborah Friedman on the loss of her father Meer on May 14, 2021.

Hôpital de Montréal  
pour enfants  
Centre universitaire  
de santé McGill



Montreal Children's  
Hospital  
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