



Minutes of the 12<sup>th</sup> meeting of the Faculty Council held on December 5, 2018 at 4:30 p.m. in the Meakins Amphitheatre, (Room 521, McIntyre Medical Building)

### FACULTY COUNCIL MEMBERS PRESENT

Allard, Robert	Loiselle, Carmen	Sharif, Behrang
Bartlett-Esquilant, Gillian	Marelli, Ariane	Spatz, Alan
Bazylykut, Caitlin	Mori, Yondu	St-Arnaud, René
Bechstedt, Susanne (Anatomy & Cell Biology rep)	Nordstrom Scott (virtually)	Sternszus, Robert
Bessissow, Ali	Ortiz-Paredes, David	Stochaj, Ursula
Cummings, Beth	Quesnel-Vallée, Amélie	Tonin, Patricia
Daniel, Sam	Robbins, Shawn	Troquet, Jean-Marc
Eidelman, David	Roncière, Léanne	Tsimicalis, Argerie
Filion, Françoise	Ruthazer, Edward	Vaillancourt, Sophie
Funnell, Robert	Sagan, Selena	Veilleux, Cassandra (Nursing graduate delegate)
Gosselin, Richard	Schmitz, Norbert	Wein, Francine (virtually)
Levental, Mark	Seidman, Ernest	Yarymowich, Maia

### REGRETS

Annamarie Adams, Marc Afilalo, Jill Baumgartner, Howard Bergman, Chantal Bernard, Robert Simon Biskin, Miriam Boillat, Maxime Bouchard, Karen Brown, Daniel Chartrand, John Chen, Marc Fabian, Jean-Pierre Farmer, Laura Gonnerman, Srinivasan Krishnamurthy, Leonora Lalla, Catherine Liu, Rachel Medvedev, Jarrod Nichol, Geoffroy Noel, Brent Richards, Bernard Robaire, Sara Elizabeth Saunders, Thomas Schlich, Jillian Schneidman, Ewa Sidorowicz, Leon Tourian, Michel Tremblay, Lucy Vieira, Cleve Ziegler.

### SECTION I

*(D. Eidelman)*

1. Welcoming Remarks from the Chair

The Chair began by welcoming Faculty Council members and guests to the 12<sup>th</sup> Faculty of Medicine Faculty Council meeting.

2. Approval of the agenda

The agenda was reviewed and members were asked for comments, corrections or additions. There being no changes to the agenda, the Chair asked for a motion to approve. It was first and seconded, and after a vote with all in favour, the agenda was approved unanimously.

3. In Memoriam

As per McGill tradition, a moment of silence was observed to remember Faculty members who had recently passed: Drs. Ralph Bilefsky, Valentin Mbekou, Ronald Yates, Monique Lederman and Peter Roughley.

Before proceeding with the Report from the Steering Committee, the Chair skipped ahead to highlight the Kudos section in an effort to underscore its importance early in the meeting, while everyone was present (see section 11; list of names may be referred to in the presentation). He further apologized for the oversight of some Kudos names which had not been listed at the last meeting held on September 26.

## **SECTION II**

4. Report from the Steering Committee *(D. Eidelman)*

The Chair confirmed that the Steering Committee Report had been circulated and posted online. He welcomed new member A. Marelli, as the new CAS Clinical representative.

5. Consent Agenda *(D. Eidelman)*

*i. Faculty Council Minutes (September 26, 2018)*

Minutes from the September 26, 2018 Faculty Council meeting were presented as the only item on the consent agenda. The Chair asked whether anyone had any objections. There being none, the consent agenda was taken as accepted after a vote with all in favour.

6. Business Arising/Dean's updates

*i. Saudi situation*

The Chair went on to provide an update on the Saudi residents situation, which occurred only a few weeks after the McIntyre fire (July 2018). He was pleased to report that most students have returned, with only a few exceptions, noting the Faculty has the permission from the Kingdom of Saudi Arabia to enroll some Saudi residents next year. It was noted that, from a PGME perspective, with a start date of spring 2019, we can interview students conditionally but are unable to admit them. The Chair confirmed that this is true as we do not as yet have a formal letter from the Saudi Cultural Bureau, but one is expected. The Chair further explained that in terms of clinical coverage, one of the good things to come out of this situation is the clear realization by our government that we are overly dependent on Saudi residents for clinical rotations. The Chair commented that facilitating and pursuing increased recruitment of Residents, as well as Fellows, from other countries is important to enriching our clinical environment.

*ii. McGill Faculty of Medicine Retreat (Oct. 29) – Learning environment*

The Chair mentioned that the Faculty's third half-day retreat took place on October 29 and was co-organized with our major healthcare partners (CIUSSS Centre-Ouest, CIUSSS Ouest de l'Île and the MUHC). This retreat was led by Vice-Dean Education A. Majnemer, with a focus on the

clinical learning environment for healthcare professions. The Chair acknowledged A. Majnemer for hosting this successful event. Detailed information on the retreat, including the PowerPoint presentations, will be made available on the Faculty's website in the Academic Health Network section.

The Chair went on to provide a brief update on the Powell building. He reminded the audience that although Medicine will not have any place in the Royal Victoria Hospital redevelopment project, we did receive confirmation of the Powell building as an alternative (northeast corner of Dr. Penfield and Peel). He mentioned that D. Dubois and C. Charlebois' office have been busy creating a *dossier d'opportunité* which is due to the government in February 2019. He also shared that the space for the three Basic Science departments- Biomedical Engineering, Microbiology and Anatomy- is proceeding well, adding that this space can also be used for lab teaching as well as a crossroads between upper and lower campus. The Chair expressed his hope to turn this into inter-professional education space, and has asked A. Bendix to provide him with information to prepare the Case for Support. A key element of this project is to identify lead donors.

### **SECTION III**

7. McGill Cancer Consortium (MC2) *(M. Park)*

M. Park presented the MC2 vision, which is to integrate cancer research within McGill and beyond, aiming for long-term cure or care of cancer through close integration with clinical research. She further explained that integration with mathematics, computer engineering and other departments would allow for data to be harnessed and exploited through AI innovations. The overall goal is to provide training programs and build innovation among the next generation of students. As world leaders in this field, M. Park stated that we at McGill must build our brand, collaborating with others and building on a long-term vision with sustainable funding. She explained how Dean Eidelman asked for an initial vision one year ago. She further discussed the Cancer Summit that was held in May 2018 (see presentation for details). With a patient-centred focus, M. Park explained we must start with research for prevention, diagnosis and precision therapies. M. Park went on to state that one major crisis in hospitals relates to the absence of a functional data warehouse and the need to integrate clinical data and digital pathology, using AI to diagnose cancers. She noted precision oncology is expanding, integrating four hospitals in Montreal through support from the Terry Fox Marathon of Hope Network (JGH, MUHC, CHUM, Hôpital Maisonneuve Rosemont). For each initiative, a working document will be prepared. They will pursue joint platforms for many initiatives (storage of big data). The Chair acknowledged M. Park's leadership. A. Tsimicalis commented on the use of big data and the related ethical component that will need to be addressed. A. Marelli mentioned the wealth of administrative data available in hospitals. M. Park commented that though not yet pursued, there is a need to integrate data in hospitals, highlighting a growing recognition of the reality that impactful initiatives are not department/hospital-based but rather cross-cutting.

8. Bicentennial Planning (G. Cadet, B. Brais, D. Colby, M. Gauthier, C. Kozakiewicz)

G. Cadet began this presentation by noting the creation of a committee to plan the celebrations of the first 200 years of McGill and the next 100. The first two years were spent trying to develop a vision of the overall approach. He stated that celebrations will last from Homecoming 2020 until December 2021 (see presentation for goals). One challenge the bicentennial celebrations will attempt to address is the perception of McGill by the outside world.

He commented that the Faculty of Medicine has been working on developing an early plan for the past two years, acknowledging its link with many outside institutions. Regarding the official McGill launch, celebration top contenders include a light show and a reunion of Rhodes Scholars (out of a total of 144 at McGill, 17 are from Medicine). An audience member asked whether a budget has been set aside to advertise for bicentennial events. The Chair replied there is no official budget for bicentennial celebration events at this point in time. G. Cadet added that establishment of budgets will be looked into, including both internal and external donors.

B. Brais then spoke about the need to help support some projects, noting that McGill was the first Faculty of Medicine in Canada. He expressed the need to underline our contributions in a way that fits the University's vision, welcoming ideas from the audience. One example he presented was the Dean of Medicine Holmes Lecture Series, which could be planned around a "200" theme, or some other existing major lecture.

D. Colby then presented additional information, noting the importance of celebrating with our communities and demonstrating our commitment to them via our education mission. One option outlined involves going into communities and providing CPR training, thereby building capacity to save lives. She also presented the idea of creating a website with an interactive timeline, asking the audience how best to engage people to submit stories. Other ideas include a history book (or coffee table book), campaigns with alumni and major social media efforts. In closing, D. Colby confirmed that input would be sought from Faculty Council members via email in the coming weeks, polling members on their ideas and preferences for possible centennial celebratory events.

A quick presentation relating to the Ingram School of Nursing's 100<sup>th</sup> anniversary was then given by M. Gauthier and C. Kozakiewicz. They expressed a desire to reflect on the past, and ensure a strong focus on the future (especially regarding students), highlighting what sets them apart (see presentation for further details). A Steering Committee consisting of faculty, administrative staff, alumni and clinical partners has been in the planning for the centennial since last year, with work groups assigned to planning different events. They highlighted celebrations throughout 2020, starting in January and ending in November.

9. Capital Campaign (D. Eidelman, C. Thomas)

Due to time limitations, this topic was deferred to the next meeting set for February 26, 2019.

## **SECTION IV**

10. Provost and Vice-Principal Academic, Christopher Manfredi

Provost Manfredi provided a brief update on two strategic hiring initiative updates: AI and Indigenous Studies, both of which are considered Provost's hires and will thus be covered under his budget. He acknowledged K. Saylor and J. Barudin for their work on the Indigenous Health Professions Program initiative. The Provost also shared that in developing the fiscal 2020 budget- appreciating a change in the government's funding formula- one important outcome is the full deregulation of international undergraduate students, which will mean McGill will lose government grants for these students, but will conversely keep the full tuition. To optimize this change, the University will be looking into the possibility of raising tuition fees to international standards, noting the need for a short-term adjustment. This will be beneficial for McGill's revenue budget in the long run. With 70% of the operating budget enrollment-driven, he confirmed our good standing, but noted that as our core business is education and is the principle way we generate revenue, unconventional revenue sources remain an issue. R. St-Arnaud noted graduate students working on research projects must be paid, which drains grant funding; the Provost confirmed the tuition idea would only include undergraduate students and would thus not impact research grants. The Chair agreed that we need to find ways to diversify our revenues. Provost Manfredi commented that stackable certificates and online courses may provide such options.

## **SECTION V**

11. Kudos

*(D. Eidelman)*

The Chair presented a long list of accomplished Faculty members and students at the beginning of the meeting (see page 2), making special note of those who had been inadvertently omitted at the last meeting. He expressed congratulations to all who were recognized for their achievements. Please refer to the presentation for named award recipients.

## **SECTION VI**

### Open Session/Town Hall

The Chair invited Faculty Council members and guests to put forward any questions or issues they wished to discuss, of which there were none.

There being no other business to address, the meeting ended at 6:09 p.m.

*The complete set of documents, including PowerPoint presentations made at the Faculty Council meetings and video links of the meeting, are kept as part of the official minutes and can be found on our Governance website: <https://www.mcgill.ca/medicine/about/governance/faculty-council>*