

# DEANERY EXECUTIVE COMMITTEE (Deanery) Meeting Minutes

**Present:** D. Eidelman (Chair), M. Ludwig, A. Gagnon, D. Colby, B. Cummings, R. Kearney, E. Davis, J. Leebosh, S. Baum, P. Mongrain, S. Benaroya, A. Majnemer, M. Shevell, M. Pell, M. Boillat, D. Boudreau, P. Gros, D. Kafantaris (secretary)

**Regrets:** P. Allison, A. Aalamian, S. Razack, L. Lalla

TOPICS	SUMMARY OF DISCUSSION	ACTIONS TO TAKE	TIMELINE
1. <b>Review of agenda; Minutes of October 31, 2016</b>	The Agenda was approved without change. The Minutes were approved without change.		
2. <b>Business Arising from the Minutes / Dean's updates</b>	<p><b>Business Arising:</b></p> <ul style="list-style-type: none"> <li>• Campus Outaouais. A discussion about governance has been organized with the Deans Operations Committee (DOC) and B. Cummings and A. Aalamian. The topic will come back to a future Deanery for further discussion.</li> </ul> <p><b>Updates:</b></p> <ul style="list-style-type: none"> <li>• <b>Research CFREF, Neurosciences:</b> McGill has been very successful with CFREF and other neurosciences grants. A governance model is being explored to ensure proper oversight and management of these initiatives.</li> <li>• <b>MUHC budget situation:</b> The Dean commented on the very serious budget situation at the MUHC, with another huge budget cut imminent. There has been a clear negative impact on morale and patient care, with clinical service provision compromised on many units. These budget cuts may also impact on teaching and research. It is important to note that the CHUM is also experiencing serious budget reductions.</li> <li>• <b>Network merger consultation:</b> The McGill network consultation has been launched, led by Dr. Joshi, mandated by the Minister of Health, Dr. Barrette. The Dean and S. Benaroya will meet with Dr. Joshi this week. The Dean noted that Dr. Joshi indicated to him that consultation will be very broad and open-ended. The scenarios presented by M. Morin, PDG CIUSSS Ouest de l'Île de Montreal and Dr. Rosenberg, PDG of CIUSSS Centre-Ouest de l'Île de Montreal at a special meeting organized by Dr. Barrette in September, will not be the main focus of the discussions. Many groups at the Faculty will be met as well as a large number of hospital constituencies. Further information and documentation regarding this consultation process will follow.</li> </ul>	Deanery members are asked to reflect on the questions in the letter of invitation so as to prepare for the upcoming meetings.	Dec.-Jan.

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	A. Majnemer has begun compiling a list of concerns from education leaders (APP) to help frame the discussions. The timeline for completing the first round of consultations is January 15, 2017. Guidelines will be developed for communications during this process.		
<b>3. Strategic Planning</b>	<p>The Dean referred to two documents distributed in advance related to a proposed framework for strategic planning.</p> <p><b>Project Renaissance:</b> The Dean gave an update on the previous strategic planning exercise - Thinking Dangerously - launched in 2010. The goals of that strategic planning exercise will be fully completed in 2017, with the first graduating class of the full new MDCM curriculum. The proposed framework for Project Renaissance was then presented. The governance and management structure will be further refined, aiming to find a better balance between the basic sciences and clinical sciences. The effort will pursue cross-cutting themes.</p> <p>It was recommended that an advisory committee be created, composed of external stakeholders not involved in day-to-day operations, to ensure oversight.</p> <p>It was also recommended that funding support must be sought to ensure strategic goals can be implemented. A costing exercise will be undertaken. Deanery members agreed that a detailed discussion regarding budget is needed.</p> <p><b>Physicians of Tomorrow:</b> This strategic planning framework aims to achieve the creation of a School of Medicine. Such a strategy may also be warranted for the Basic Sciences Departments. It was commented that these documents help mesh all of the different elements of the strategic planning effort with important links back to Thinking Dangerously.</p> <p>A broad consultation will be launched by the Dean and by each Vice Dean early in 2017. Consultation with faculty-at-large is essential to determine where they see themselves in this potential framework.</p>	P. Mongrain to be scheduled to present a budget update.	Jan.- Feb. 2017
<b>4. Round Table</b>	N/A.		

Meeting ended at 13:35 pm