FY23 Year-end Reporting and Communication

April 4, 2023



Agenda

- 1. Year-End Contacts
- 2. TEAMS group
- 3. Year-End Memo
- 4. Year-End Cut-Off Deadlines
- 5. Year-End Journals
- 6. Financial statement groupings
- 7. Variance Analysis Process
- 8. Endowment Matters
- 9. RSF (Research Support Fund)
- 10. Important Tips
- 11. How-to's
- 12. Questions & Comments



1. Year-end contacts

Office of the Controller



Tonia Sciannamblo

Teams or tonia.sciannamblo@mcgill.ca

Financial Reporting- Unrestricted

Marco Ariemma

Teams or marco.ariemma@mcgill.ca

Pik Chuan Chin

Teams or pik.chin@mcgill.ca

Financial Reporting- Endowments & Restricted

Dara Wall

Teams or dara.wall@mcgill.ca

Jing Gao

Teams or jing.gao@mcgill.ca

Unrestricted Accounting

Orsola Sasso

Teams or orsola.sasso@mcgill.ca

FIS Reporting Support

fis-reports@mcgill.ca



1. Year-end contacts

Systems and Transaction Services



Julie Ghayad

Teams or julie.ghayad@mcgill.ca

Associate Director (Interim)

Peter Guertin

Teams or peter.guertin@mcgill.ca

Accounts payable

Carmen Barturen

Teams or carmen.barturen@mcgill.ca

PCard

Maria Cristina Romeo

Teams or <u>maria.romeo@mcgill.ca</u>

Banking services (Interim)

Michael McKnight

Teams or mike.mcknight@mcgill.ca

Accounts Receivable

Peter Guertin

Teams or peter.guertin@mcgill.ca



1. Year-end contacts

Systems and Transaction Services (cont'd)

Travel Desk

traveldeskhelp.acct@mcgill.ca

Systems Support

FIS Security

Fissecurity.acct@mcgill.ca

FIS Help

FIS Service Desk Portal





Financial Services for Facility Management

Director Luana Sorella

Teams or luana.sorella@mcgill.ca

Research Financial Management Services

Director Elvie Coletta

Teams or elvie.coletta@mcgill.ca

Student Accounts

Director Mary Jo McCullogh

Teams or mary.mccullogh@mcgill.ca

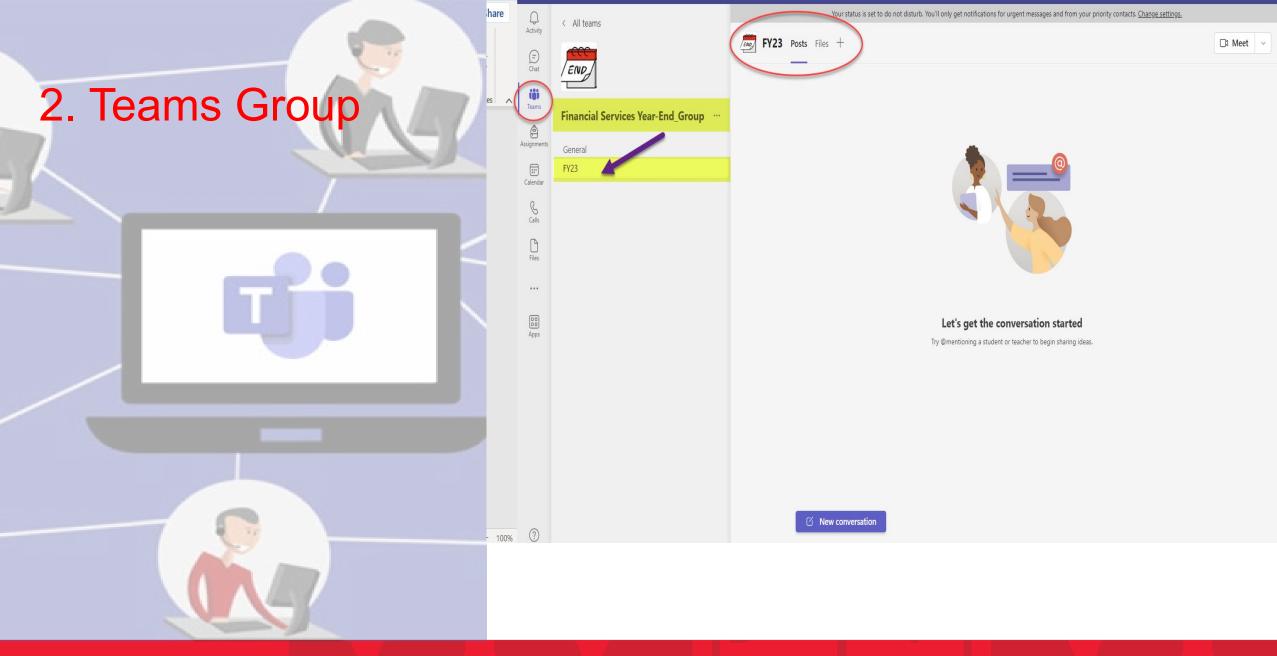
Procurement Services

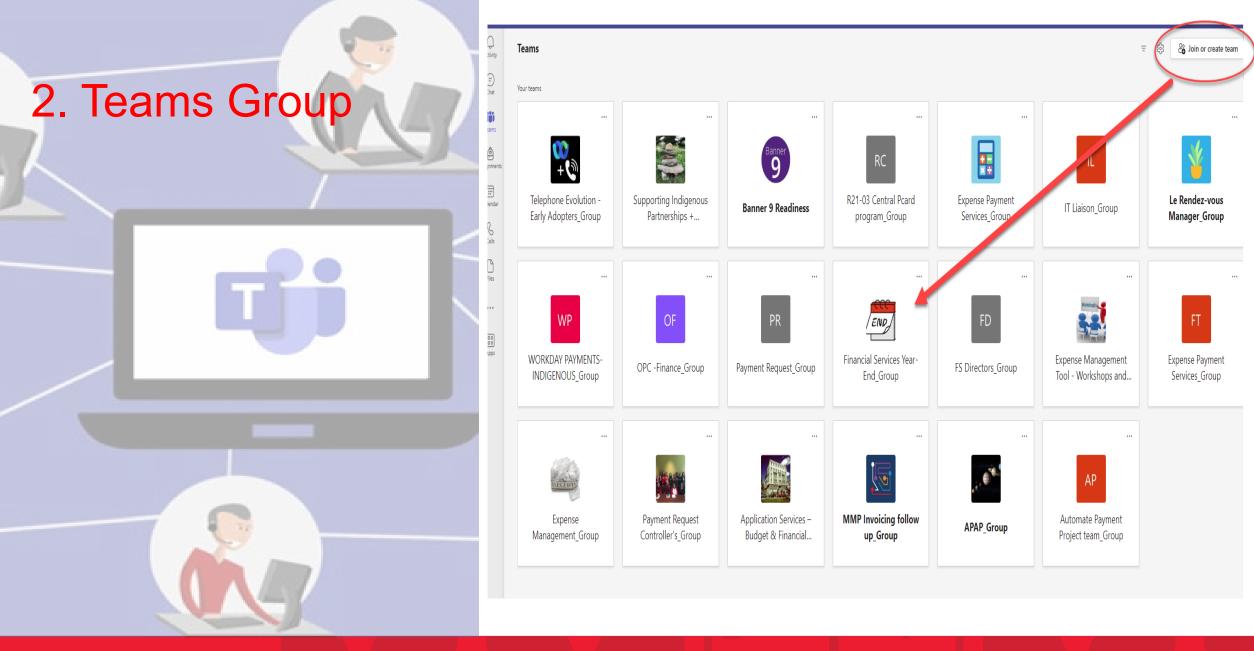
Director François Pouliot

Teams or francois.pouliot@mcgill.ca

General procurement inquiries <u>JIRA ticket</u>









3. Year-end memo



 Review the year-end memo for detailed procedures according to area along with respective deadlines.

Memo can be found at:

https://www.mcgill.ca/financialservices/gfm/schedules/yearend

3. Year-end memo



Mon	Tue	Wed	Thurs	Fri
3	4	5	5:00pm: Expense reports for non- FST enabled units 5:00pm: Payment requests received by Accounts Payable	GOOD FRIDAY Statutory Holiday
EASTER MONDAY Statutory Holiday	4:30pm: PO Liquidation request Form for liquidation of encumbrances 5:00pm: MARCH close	8:00am: Open POs reports e- mailed 9:00am: Fiscal 2024 OPENS	5:00pm: Expense reports for FST enabled units 5:00pm: Submit adjustments on past payroll transactions 12 midnight: Enter time for Bi-Weekly Salary payroll for pay period ending April 22, 2023 to be paid on April 21, 2023	4:00pm: Notify FS re: financial discrepancies
17	18	19 12 midnight: Enter time for Bi- Weekly Hourly payroll for pay period ending April 15, 2023 to be paid on April 27, 2023	20	12:00pm: Submit Finance AR Request for Invoice on Wi 4:00pm: Notify Procurement Services to cancel PRs & P 5:00pm: Submit Finance AR feeds 5:00pm: Submit details of equipment leases 8:00pm: Reconciliation of Pcard Transactions
24:00pm: Cash & cheque deposits ade via Macdonald campus security x	5:00pm: Minerva Award Processing Form for BSA payments 8:00pm: Approval of Pcard transactions using MOPS for Research Grants/Contracts for 2F/2M fund types if the reconciler is not a FST Manager	5:00pm: Complete & Submit FY23 PRs 5:00pm: MMP System unavailable until 9:00am May 1 st 5:00pm: Submit Student AR feeds 5:00pm: Response from Director, Resource Allocations on Endowment carryforward requests	9:00am: Cheques received by FS for deposit 12:00pm: Procurement approval of FY23 PR's 2:00pm: Submit AP Feeds 5:00pm: FY23 PR's local approval 8:00pm: Approval of PCard transactions using MOPS for Non-Research Grants/Contracts (ALL fund types except 2F/2M) and for 2F/2M fund types if the Reconciler is a FST Manager	4:30pm: Complete online Banner AR forms 5:00pm: Cash/cheque deposits directly at bank 5:00pm: Central approval of FY23 PR's 5:00pm: Complete online IDC & Journals 5:00pm: Complete budget adjustments



3. Year-end memo



		MAY 2023		
Mon	Tue	Wed	Thurs	Fri
8:00am: Open online Banner AR forms 9:00am: MMP re-opens	2	3 3:00pm: Submit FY23 GL Feeds	4	9:00 AM 1st CUT-OFF FISCAL 2023 9:00am: Posting rights to BANNER removed 5:00pm: Goods/services received prior to April 30, 2023 to be physically received in MMP
8	9	10	11	12
15	16	17	18	7:30 AM 2 nd CUT-OFF FISCAL 2023
VICTORIA DAY Statuory Holiday	23 5:00 pm: Variance analysis reports due	24	25	26 12:00pm: All FY23 incomplete documents will be deleted
		JUNE 2023		
Mon	Tue	Wed	Thurs	Fri
29	30	31	1	2 FINAL CUT-OFF FISCAL 2023 (BCF roll on June 3, 2023 and Fund type/Org changes permitted)
5	6	7	8	9
12	13 res. AR: Accounts Receivable, AP: Accounts Pa	14	15	16 5:00pm: Deadline to submit RSF

ACRONYMS: FS: Financial Services, AR: Accounts Receivable, AP: Accounts Payable, PR: Purchase Requisition, PO: Purchase Order, RSF: Research Support Fund

4. Year-end cut-off deadlines

1st Cut-Off

- ➤ On-line submission of journals:
 - > Friday, May 5th (prior to 9:00 a.m.)
- ➤ Blackout Period
 - > FGAJVCQ, FGAJVCD, & FGAENCB will **NOT** be accessible for processing transactions from:

Friday, May 5th 9:00 a.m. to Monday, May 8th 9:00 a.m.

2nd Cut-Off

- ➤ On-line submission of journals:
 - > Friday, May 19th (prior to 7:30 a.m.)
- >7.5% overhead recovery fee will be processed after 2nd cutoff

4. Year-end cut-off deadlines

Final FY23 Close

➤ Scheduled for – Friday, June 2nd

External auditors

1st week of July

Managing tight timelines

- Compressed timelines for cutoff, final close, and preparation of our financial statement analysis in anticipation of auditor's arrival in July
- Your cooperation is key!
- Get started now!

5. Year-end journals

Accruals

- ➤ An accounting concept Record the expense or revenue in the period it occurs (i.e. when goods are delivered or services rendered)
- ➤ Matching principle Recognize the revenues generated in the same period as the relevant expenses are incurred
- ➤ Do this by accruing and deferring revenues and expenses
- ➤ Have to establish a cutoff a precise point in time and using that date as the finish line



5. Year-end journals

Accruals prepared for

- ➤ Payroll
- > Accounts Receivable
- > Inventories
- ▶ Prepaid Expenses
- ➤ Unearned Revenues
- > Accounts Payable

5. Year-end journals: Recurring journals

Recurring Journal Definition

- ➤ A journal entry that is required every quarter and/or at year-end
- > Example recurring journals:
 - re-allocate certain costs
 - charge overhead
 - redistribute net surplus/deficits between departments

5. Year-end Journals: Past payroll transactions

- ➤ Contact: FADM (all non 1A or 1B funds) or BADM (1A and 1B funds)
- ➤ The deadline for submitting payroll journals is 5:00PM THURSDAY, APRIL 13, 2023.
- These payroll journals must pertain to salary adjustments already booked in Banner.

Payroll - Account 200307

Contact: Marco Ariemma

						PAY USED TO CALCULATE
PAY	PAY		PAY	PAY PERIOD	ACCRUAL	FORWARD ACCRUAL
TYPE	REF	PAY PERIOD	DATE	ACCRUED FOR	IN FY23	
Salaried	B0-09	APRIL 23-MAY 6	MAY 5	APRIL 23-APRIL 30	50%	B0-09
Hourly	B2-10	APRIL 16-APRIL 29	MAY 11	APRIL 16-APRIL 30	100%	B2-09

- Processed centrally but pushed to individual funds
- ➤ Based on last pay period available in FY23
- Meant to simulate the days in April that are yet to be paid:
 - Salaried: 5/10 days accrual in April -> April 23-30
 - Hourly: 10/10 days accrual in April -> April 16-30

Since the implementation of Workday, we are using a forward accrual method

- > How is the forward accrual different?
 - Based on the LAST pay period processed BEFORE first cut-off
 - Prior to implementing the forward accrual method, the accrual was based on the FIRST pay period paid AFTER the year-end
 - > The forward accrual is an estimate
 - This estimate is subject to being different from actuals
 - Variances between the estimate and actuals tend to net out year over year
 - > Forward accrual is now calculated over 10 days

- ➤ Posted prior to first cut-off in Period 12 with a transaction date of April 30, 2023
- Encumbrance released by the amount of the above accrual, with a transaction date of April 30, 2023
- ➤ ME16 journal type to be used
- Reversal of accrual with transaction date of May 1, 2023 will be posted June 5, 2023 (first working day after April is closed)

Payroll - Account 200307

Vacation

➤ Don't accrue for vacation — this is done Centrally

Retirement

Don't accrue for retirement settlements – this is done Centrally

Pay Equity

Don't accrue/adjust pay equity— this is done Centrally

5. Year-end Journals Accounts receivable

Accounts Receivables – Account 100046

Accounts Receivables

- Represent amounts due from external parties for goods or services rendered in the current year
- However...
- Invoice not issued and payment not received as at April 30, 2023
- Our Accounts Receivable Office is available to assist you with your invoicing

5. Year-end Journals Accounts receivable

Accounts Receivable – Account 100046

Example:

- Goods are delivered to an external customer in FY23 but cash has not been received
- ➤ Consulting work is completed by April 30th but payment not received in FY23

What would be the journal entry to record these transactions?

Dr. A/R (100046)

Cr. Revenue (5xxxxx)

5. Year-end Journals Inventory

Inventory – Account 100103

- All items held for external resale should be recorded as inventory
- Inventory must be valued at the lower of cost and net realizable value, i.e. what you can sell it for if lower than cost
- Not all Faculties/Units have inventory
- Bookstore, Dentistry, Residences, Faculty Club, Athletics <u>DO</u> hold inventory
- Stationery stock in your department is <u>NOT</u> considered inventory

5. Year-end Journals Inventory

Inventories – Account 100103

Example

- Residences goods purchased for the vending machines and cafeterias that are to be sold to students
- Dentistry materials purchased for students Journal Entry:

Dr. Inventories 100103

Cr. Purchases at Cost 700570

Amounts posted should be gross as taxes are calculated behind the scenes



5. Year-end Journals Prepaid expenses

Prepaid Expenses – Account 100111

Expenses paid in one fiscal year but which specifically relate to the operations of a future fiscal year.

Examples

- ➤ Software license purchased in April 2023 covering the period of May 1, 2023 to April 30, 2024
- ➤ Course materials purchased or other fees paid for in April to be used for the Summer or Fall session

Journal Entry:

Dr. Prepaid Expenses 100111

Cr. Expense 7xxxxx



5. Year-end Journals Prepaid expenses

Prepaid Expenses – Account 100111

Example

- ➤ In FY23, you have prepaid an expense for the total amount of \$150,000 for rental of the equipment (15-month contract from Feb. 1, 2023— April 30, 2024).
- ➤ What is the correct entry to be booked in FY23 at Year-End?

Journal entry:

Dr. Prepaid Expense (100111) \$120,000* Cr. Expense (7xxxxx) \$120,000

*Calculated as (12/15 * \$150,000) to represent that 12 of the 15 months are prepaid.

5. Year-end Journals Accounts payable

Accounts Payable – Account 200008

Faculties/departments/units are not required to book AP accruals.

- Prior to second cutoff:
 - For invoices posted to Banner with an invoice date of April 30th or prior, regardless of amount, AP will accrue via a Feed to the respective FOAPAL.
 - For invoices posted to Banner with an invoice date of May 1st or later, where the goods/services were received before May 1st and valued at \$25,000 or greater before taxes, AP will review and accrue, if necessary, via a Feed to the respective FOAPAL.

5. Year-end Journals Accounts payable

Accounts Payable – Account 200008

▶ If you are in possession of any invoices for goods and/or services received/rendered on or before April 30, 2023, please forward them immediately to Accounts Payable via email to accountspayable@mcgill.ca

5. Year-end Journals Unearned revenue

Unearned Revenue – Account 200086

Cash or revenues collected in advance of the delivery of the good or service

Examples

- ➤ Athletics Annual Membership fee received for calendar year Jan to Dec 2023
- Residences Revenue received for summer rentals

Journal Entry:

Dr. Revenue 5xxxxx

Cr. Unearned Revenue 200086

5. Year-end Journals ME journals

- Closing journals that are recurring in nature (i.e. monthly, quarterly, yearly) should be processed as an ME instead of a JE
- Allows reports to be run to single out these types of entries as they often need to be identified during financial reporting
- To access report:
 https://www.mcgill.ca/financialservices/reporting/yearendva
 riances

5. Year-end Journals ME journals

- ➤ **Best to use FGAJVCD** over FGAJVCQ which does not allow for inputting a reference #
- Fill in previous year's journal number in Doc Reference Field or "NEW" if it's a new type of entry this year
- ➤ Prepare your reversal at the same time with a transaction date of May 1, 2023, with the original accrual number in Doc Reference Field
- Consult "HOW TO process a Month End/Year End Closing Journal (ME15/ME16) FGAJVCD" at https://www.mcgill.ca/financialservices/gfm/fis-system/banner

5. Year-end journals

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➤ Questions so far?



6. Financial statement = jul groupings 54,568

Examples of Groupings

- The University's financial statements are prepared based on certain groupings and we will be asking you to perform variance analysis based on these same groupings
- Each line item is driven by account types and account codes
- Chart of Accounts Account Codes
 - https://www.mcgill.ca/financialservices/gf m/foapal/account-code

6. Financial statement = jul groupings 54,568

Examples of Specifications for P&L Statements

- ▶ Below is a sample of the specifications for some of the line-items given to our report writers to produce the P&L. It is the same definition for all fund types and it represents a definition of each line item disclosed.
- All line-items are driven by the account code hierarchy
 Internal sales/purchases is an exception
- You need to understand the account code hierarchy to understand the specifications. When you are doing your analysis, it is important to know what account codes are included and which ones are not before you begin your analysis

Line item	Line item specifications
Sales of goods and services	Account type 2 is one of 5C, 5F, 5M, 5P and account code 3 <>50010
Non-academic salaries	Account type $1 = 60$, Account code $1 = 603$ or account code is one of 600018 , 600921 , 600027
Contract services	Account code 3 = 70034 OR Account code =700027, 700068

6. Financial statement = jul groupings 54,568 56,845

Revenues

- ➤ 5C Sales of Goods & Services:
- > 50005 Sales of Goods & Services
- > 50006 Rental Revenue
- >50007 Royalties, License Revenue
- >50008 Registration/Membership Fees
- >50009 Fines revenue
- ➤ 50010 Contract/Consulting Services Revenue
- > 50010 Computing Services
- >50057 Sponsorship Revenue

6. Financial statement = jun = jul groupings m oct 154,568 56,845 101,962

Salary Expenses

- ➤ 603 Admin & Support Staff Salaries
- >6005 Admin & Support Staff Salaries
 - ➤ 60010 Support Staff Salaries
 - 600018 Managerial Salaries
 - 600020 Technicians
 - 600021 Clerical
 - 600022 Trades & Services
 - ➤ 60011 One time & Casual Staff Payments
 - 600023 Overtime
 - 600024 Casual & One time (Trades excl.)
 - 600146 Trades, Casual & One-time Payments



6. Financial statement = jul groupings 54,568

Building & Occupancy Costs

- ➤ Driven by account code hierarchy
- >70002 Repairs/Maintenance
- >70003 Renovation
- >70028 Rental expense
- >70031 Insurance
- >70037 Loans (spec. internal loans)
- > Includes related internal sales accounts
 - >770002 Repairs/Maintenance Internal Sales
 - >770026 Rental Expense Internal Sales
 - >770054 Insurance Internal Sales
 - >770479 Renovations Internal Sales



6. Financial statement = jun = jul groupings m oct = dec 95,054 97,511 154,568 56,845 10,000 101,090 101,684 35,000 101,962 45,000

Other Non-Salary Expense

Detail of major expenses included in "Other Non-Salary Expense" line item:

- ➤ Miscellaneous (70006)
- ➤ Printing & Stationery (70004)
- ➤ Computer Charges (70007)
- ➤ Telephone/Equipment (70009)
- ➤ Advertising (70023)
- ➤ Photocopying (70010)



- Fiscal 2023 traditional 12-month fiscal year with quarters ending in July, October, January and April
- ➤ Comparatives for FY22
- ➤ What's this for?
 - Helps us produce the Financial Statement Analysis which is a crucial part of our audit and general financial reporting
- ➤ Remember: Variance analysis is not a bad thing, it's simply an explanation of what has happened in the year

- ➤ There is no reporting required for COVID related activities
- ➤ Q&A session to be held on May 10

Crucial Dates for FY23

- Email request to all FFO's will be sent out on April 7th
- Self-serve process is still in place! You still need to know which reports to use and how to refresh
- Reports are refreshable daily you can start the analysis now!
- All responses are due Wednesday May 24th (i.e. this allows for 1 business day after 2nd cut-off to make required adjustments)
- Explanations for line-items with variance of:
 - > +/- \$100k

Reports

When refreshing, you will be prompted with the following 4 queries:

- ➤ Select Current Fiscal Year 23
- Select Prior Fiscal Year 22
- Select Org Code see variance analysis grid
- Select Org Level see variance analysis grid
- Link: <u>Variance Analysis Grid</u>



Grid Sample

VARIANCE ANALYSIS GRID - FY23

Org Level 2	Org Level 3	Org Level 4	Org Title	Responsible Person
90008	-	-	Advancement Services	Matthew Lagace/Christine Bergeron
-	90020	-	Agriculture & Environmental Science	Christine Butler/Jackie Krebs
-	-	90053	Ancillary (includes orgs 00412, 00368, 00379)	Moheb Basstawrosse
-	90021	-	Arts	Nancy Prsa
-	-	90303	Athletics	Ameen Shaheen
-	90595	-	Campus Planning and Development	Luana Sorella
-	90022	-	School of Continuing Studies - Dean's Office	Mandana Bassiri
-	90023	-	Dentistry	Suzana Kafadar de Rodriguez
-	90028	-	Desautels Faculty Of Management	Nina Dolea/Mark Michaud
-	90024	-	Education	Daniela Frischer/Rukhsana Diwan
-	90025	-	Engineering	Leila Al-Bassit



Important Tips & Reminders

- ➤ Why do your responses matter?
- ➤ The FSA is a 75-page document supporting the audited financial statements produced for Board of Governors (BOG)
- ➤ The explanations you provide are verified and substantiated by our external auditors and form an integral part of the FSA which is presented to BOG
- ➤ FSA completed for internal review by June 23rd, 2023 and provided to external auditors the 1st week of July 2023



Important Tips & Reminders

- For more examples of invalid and valid explanations, refer to "variance analysis how to" document on web
- ➤ Avoid vague, ambiguous answers and aim for responses that are substantiated
- ➤ Quick-turnaround required timing is critical
- ➤ In your absence, assign a delegate to handle this query and notify us ASAP



8. Endowment matters

- ➤ Thursday, March 23, 2023 Was deadline to let Endowment Accounting know which spendable income funds you do NOT want to be capped with justification
- > Refer to memo circulated March 6, 2023
- > Decision to not cap must be made on an annual basis
- ➤ MIP rate for FY24 is \$16.58 per unit.



9. RSF Research support fund

- ➤ The Research Support Fund assists with the expenses associated with managing the research funded by three federal research granting agencies
- > The RSF has an initial reporting period of April 1 to March 31, 2023
- > Extension provided to June 30, 2023 if funds have not been spent
- > Research Support Fund Outcomes Report
- > 5 areas of priority to report on:
 - > Research Facilities
 - > Research Resources
 - ➤ Regulatory Requirements & Accreditation
 - > Intellectual Property
 - Management & Administration
- Email to be sent out mid-April
- Responses due by <u>June 16, 2023</u>



Manual Encumbrances

- Review manual encumbrances and consider:
 - > Are they still valid?
 - Have they been liquidated against the expenditure
 - ➤ If at zero, liquidate them using journal type rule class EL32 as they form part of calculation unnecessarily and slow down processing

Manual Encumbrances

➤ Best practice is to do so **NOW** or at 1st cutoff at the very latest



https://www.mcgill.ca/financialservices/files/ financialservices/how_to_adjust_liquidate_a manual_encumbrance.pdf

Letters of Guarantee

➤ Cleared by 1st Cut-Off

MMP

- ➤ Purchase requisitions must follow Purchase Order Procedures
- FY23 Long Term Pos will be rolled over if there are remaining encumbrances
- ➤ Purchase requisition are to be setup for the full term of the contract (enter contract end date in delivery date field)
- Amounts should reflect budget available for fiscal year



BAVL – NSF Override

- ➤ Even though FY24 budget may not be processed you will be able to process transactions as severity is set to warning which allows you to spend.
- Keep in mind that BAVL balances are affected by "pipeline" documents therefore, in Minerva, under "Budget query for Fundholders", check the "pending documents" button.
- Bavl quirk: looks at line sequence, so do credit first then debit (ex: increase intra fund transfer) so as not to reject the journal

https://www.mcgill.ca/financialservices/gfm/fund-management/bavl



Accrual Period 14

- Accruals for AP invoices will be done Centrally via a feed processed before second cutoff to the respective FOAPAL.
- ➤ A journal initiated in Period 12 must be retabbed entirely to post in Period 14.
- ➤ As of May 8th, documents will be posted to period 14. Remember to change your local Crystal report templates to reflect period 14.

Check your approval queues periodically!



Purchase Orders

- Ensure you review all outstanding purchase orders.
- If no longer valid, liquidate or cancel as funds are unnecessarily being encumbered.

11. How to's



How to Process a Year End Closing Journal (ME15/ME16) https://www.mcgill.ca/financialservices/gfm/fis-system/banner

Overview of McGill's Chart of Accounts

https://www.mcgill.ca/financialservices/gfm/foapal

How to Process a Manual Encumbrance (FGAENCB)

https://www.mcgill.ca/financialservices/gfm/fis-system/banner

Understanding Budget Availability Checking (BAVL)

https://www.mcgill.ca/financialservices/gfm/fund-management/bavl

11. How to's



Year End Variance Analysis

https://mcgill.ca/financialservices/reporting/yearendvariances

Understanding Accruals

https://www.mcgill.ca/financialservices/gfm/schedules/yearend/accruals

Copy and Reversal feature for Banner Journals

https://www.mcgill.ca/financialservices/gfm/fis-system/banner

Liquidating Purchase Orders

https://www.mcgill.ca/financialservices/gfm/payments/invoices

12. Questions

Please refer to Section 1 for relevant contacts

Or contact the FIS Service Desk Portal:

FIS Service Desk Portal