

2022-2023 TRAINING YEAR  
ANNUAL REPORT



# CAnD3

# THROUGH LINES

Upskilling the next generation of researchers in population analytics



CAnD3

CONSORTIUM ON  
ANALYTICS FOR DATA-DRIVEN  
DECISION-MAKING

# Land acknowledgement

McGill University is located on land which has long served as a site of meeting and exchange amongst Indigenous peoples, including the Haudenosaunee and Anishinabeg nations. McGill honours, recognizes and respects these nations as the traditional stewards of the lands and waters on which we meet today.

L'Université McGill est sur un emplacement qui a longtemps servi de lieu de rencontre et d'échange entre les peuples autochtones, y compris les nations Haudenosaunee et Anishinabeg. McGill honore, reconnaît et respecte ces nations à titre d'intendant traditionnel des terres et de l'eau sur lesquelles nous nous réunissons aujourd'hui.

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# WHY THROUGH LINES?

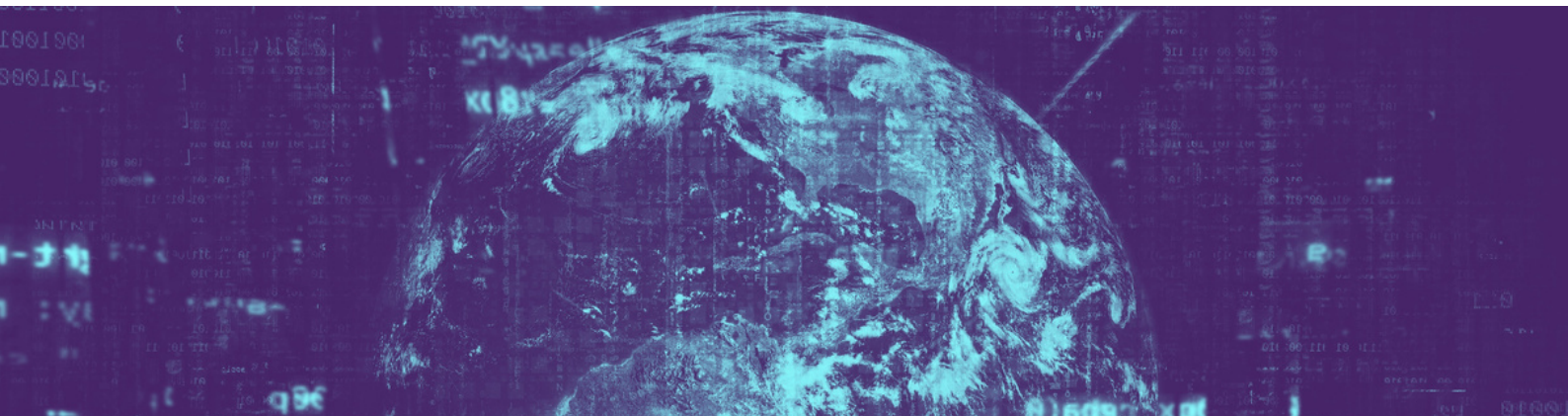
For the first time in history, adults 65 years and over outnumber children 14 years and under in Canada.

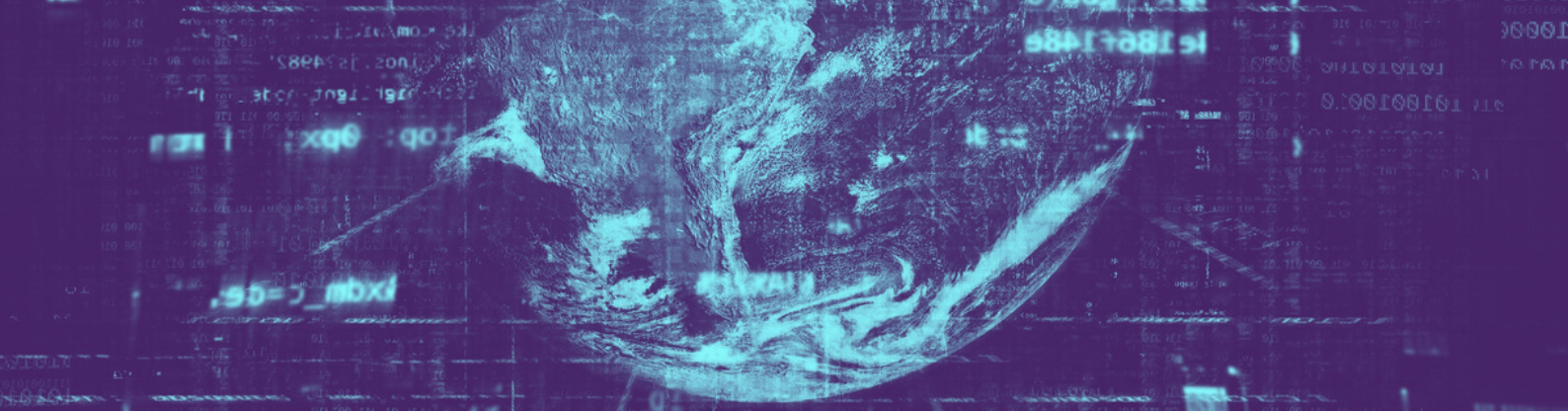
Building equitable societies in the context of population aging across the world requires an integrated policy approach rooted in data-driven decision-making. To support such an approach, CAND3 equips the next generation of population researchers with data analytics skills through our Population Analytics in an Aging Society training program.

## Data analytics skills are throughlines because...

- 1 They are highly transferable **across** disciplines and sectors.
- 2 They help accelerate **exchanges** between stakeholders, notably researchers and decision-makers to transform evidence into policies.
- 3 They will be crucial to navigating **current and future** demographic shifts by providing insights from Big Data to drive social innovation.

This report showcases how CAND3 is fostering these throughlines via the co-construction, co-implementation, and co-delivery of an innovative training program in partnership with multisectoral and international partners.





## 2023 marked the halfway point of the \$2.5M Social Sciences and Humanities Research Council (SSHRC) Partnership Grant that formed CAnD3.

We reflect on our successes and progress so far and look ahead to doing more to support capacity-building in data-driven decision-making.



## 2022-2023 TRAINING YEAR ANNUAL REPORT **The Consortium on Analytics for Data-Driven Decision-Making**

# Director's Message

Dear CAnD3 friends,

It's hard to believe, but 2023 already marked the midpoint of our partnership grant!

And yet it seems just like yesterday that we were facing a pandemic requiring a radical shift in our program delivery. Thanks to your unwavering support, we faced that challenge head on, and put together a more engaging and comprehensive remote program than I could ever have imagined.



**Professor Amélie Quesnel-Vallée**  
CAnD3 Executive Director

With the program running at steady state thanks to the outstanding leadership of our Project Coordinator Arianne Rodriguez-Saltron and the steadfast support of our stellar CAnD3 staff team, we decided we were ready to innovate further by formally integrating hybrid offerings into our program.

Strong with the learnings of our 2022 pilot capstone event, we honed our processes, and in June 2023 we welcomed 79 persons at the McGill Faculty Club in Montréal, as well as 37 virtual attendees. They were treated to a most engaging Keynote Address, “Aging Across the Decades”, delivered by none other than Dr. Anne Martin-Matthews, an internationally renowned sociologist of aging. The attendees included members from four cohorts of CAnD3 fellows as well as numerous academic and private, non-profit, and governmental partners, providing an exceptional networking experience for our fellows.

This partner commitment is also evident throughout the program, and we have accordingly already far exceeded the minimum matching goal of 35% set by our funder, the Social Sciences and Humanities Research Council of Canada (SSHRC). Indeed, I am delighted to report that the matching funds from our partners now exceed \$1.3M, representing 54% matching to SSHRC's \$2.5M. This is a clear indication of our partners' appreciation for the timeliness of this initiative and of the unmet needs it fills. To wit, 45% of the fellows who completed an internship between 2020 and 2022 continued to work beyond the end of the internship and 78% of these extensions resulted in offers for full-time positions.

Finally, 2023 presented another milestone for CAnD3, namely the submission of our midterm report to SSHRC. This report was the fruit of months of labor and careful data collection by staff and partners, so we were delighted that the SSHRC Expert Panel rated our midterm report enthusiastically. In their own words, they acknowledged that “[...] this project is meeting or exceeding all benchmarks” and further, “the committee judged that the annual report is an exemplary model of how to summarize accomplishments and give meaning to project activities.” As I cannot think of a more positive note to end on, I will stop here to let you enjoy this latest iteration of said report!

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# THE TRAINING PROGRAM



*Our mission is to address the needs of aging societies  
by innovating in the way we use data.*

## Capacity

We face a **bottleneck in data-driven decision making**: 65 per cent of employers report a skills shortage in data analytics. CANd3 will prepare the **next generation** of and upskill current population researchers.

## Connection

CANd3 lives by the motto ‘**Strength in numbers**’. The training program is supported by 38 academic, public, not-for-profit, and private sector partners. The networks that CANd3 facilitates are the true key to the **sustainability of these partnership**.

## Creative solutions

Myriad decisions are being made in all sectors of society and particularly government, that affect millions of us. We must **accelerate exchanges** between academia and decision-makers so that these decisions are routinely informed by scientific evidence.

# Our Objective



To collaboratively develop, implement, and deliver an innovative training program, Population Analytics in an Aging Society



To equip the next generation of academic and applied population researchers



With the knowledge, skills, and networks to support data-driven decision-making in aging societies.

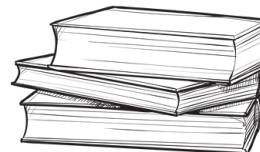
## A program that sets Fellows apart



**12 months**  
online training



**\$5,000+**  
fellowship award



**160+ hours**  
experiential learning



### Skillset Enhancement

A leading-edge suite of data science and policy mobilization skills to enhance employability



### Connect with Experts

Learn from leading Canadian and international researchers and professionals



### Interdisciplinary and Intersectoral

A robust program integrated with skills, substantive, and experiential training opportunities



# Program Content

## Substantive training areas in population aging



### Education, Labour and Inequality

Examines how critical institutions of education and work shape our lives, and their interplay with a critical policy challenge, the secular rise in inequality



### Family and Social Inclusion

Examines how families have changed over time, and how these changes affect health, wealth, and happiness



### Well-Being and Autonomy

Examines how social and economic factors shape individuals' vulnerability to and experience of well-being and autonomy



### Migration and Ethnicity

Examines how migration, ethnicity and indigenous issues are interwoven in the increasing pace of globalisation

## Population data science training

- Social media and demographic methods
- Machine learning for social scientists
- Population data visualization

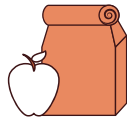
## Data-driven decision-making

- Evidence-informed decision-making
- Knowledge mobilization
- Plain language writing



# Program Components & Design

## Core program components



Lunch & Learn speaker series



Meet the Speaker



Connect2Learn training series



Skills modules



Professionalization training



Internships and applied projects

## Program design

### Program components

### Training Objectives



Acquire knowledge in population aging



Build skills in population data science most relevant for today's workforce



Gain an understanding of the data-to-decision making processes in non-academic sectors



Build multidisciplinary, intersectoral & international professional networks



Develop professional skills



Apply knowledge & skills to investigating real world questions & communicating results

# The Program

## In the words of CAnD3 partners

“ Many things about CAnD3 have been helpful to students, such as **expanding their networks** and **breaking their geographic and disciplinary boundaries**. While there is a shared set of core interests, the program also enhances opportunities for exposure to students and scientists with different backgrounds, from various disciplines, and from a **diverse collection of settings**. Participants enjoy interdisciplinary training that complement their core skills in a way that is **key for their growth as researchers**. ”

**Emilio Zagheni**

Director

Max Planck Institute for Demographic Research

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“ What jumps out to me with CAnD3 is the representation of **both academic and non-academic experts**. The topics covered really appear to both of those sectors. Talking to students who have participated in CAnD3, they are really excited about the **range of perspectives** from inside and outside academia. ”

**Markus Schafer**

Associate Professor

Department of Sociology, Baylor University

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“ CAnD3 is a great opportunity for Fellows to see there are **options outside of academia**. Among economists there is sometimes a perception that we are the only ones doing quantitative work among social scientists, so the exposure to other social scientists using quantitative approaches is good for our doctoral trainees. The **interdisciplinarity further strengths** the program. ”

**Michel Grignon**

Health Economist and Professor

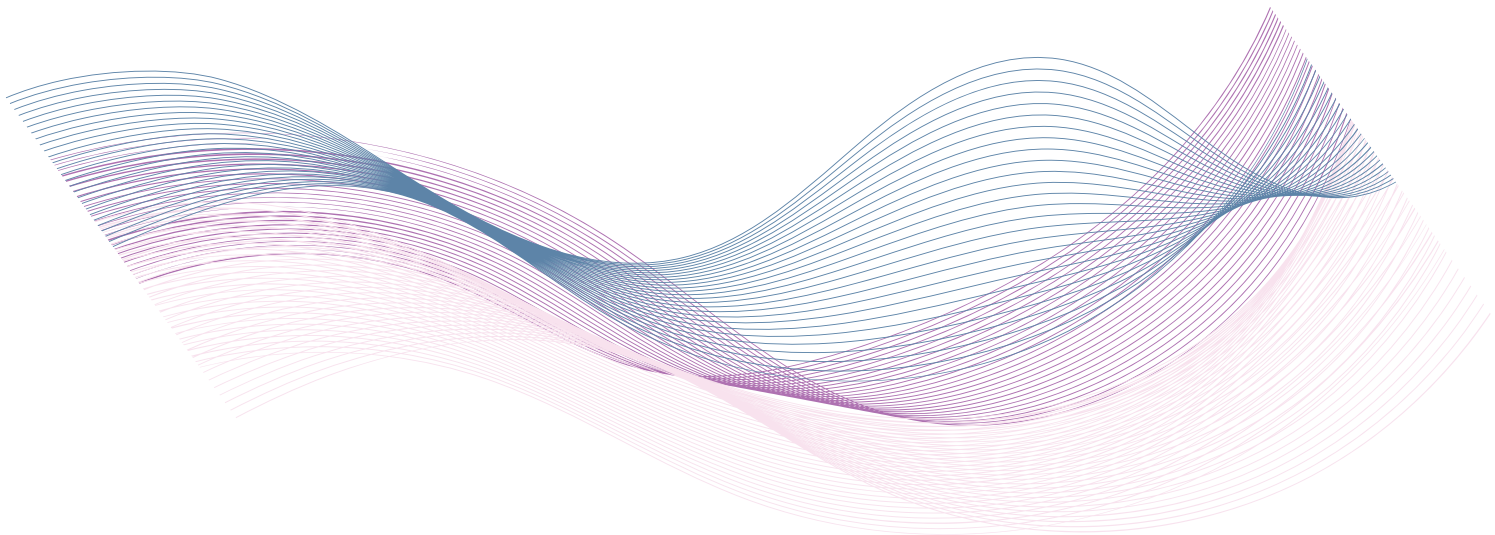
Department of Health, Aging and Society, McMaster University

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# CAnD3 FELLOWS

## **CAnD3 Fellows are multidisciplinary, pan-Canadian, and international with a diversity of skillsets and research interests.**

Fellows are usually PhD candidates in population research, including but not limited to economics, demography, sociology, geography, political science, and psychology. Master's students and postdoctoral researchers are considered on a case-by-case basis.



## **Our Fellows are united by the common goal of addressing the structural, policy, and institutional challenges facing aging societies.**

Since the first year of the program in 2020 until 2023, CAnD3 trained 52 Fellows who are now part of our alumni network. Our alumni are now using their training to make real-world impact in academia, government, and private sectors. Many of our past Fellows return to the program as speakers and trainers.

Our newest 2023-2024 cohort is composed of 22 Fellows.

# 2020-2023 Cohorts Summary



52 Fellows



18 Universities



10 Time zones

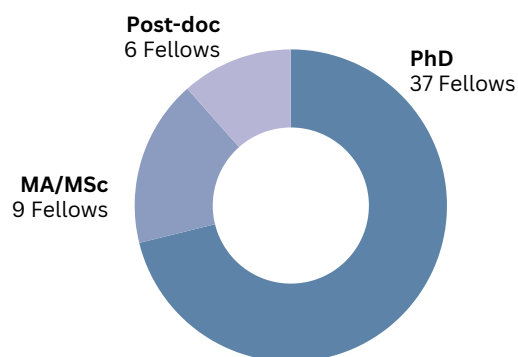


525 Hours of remote training

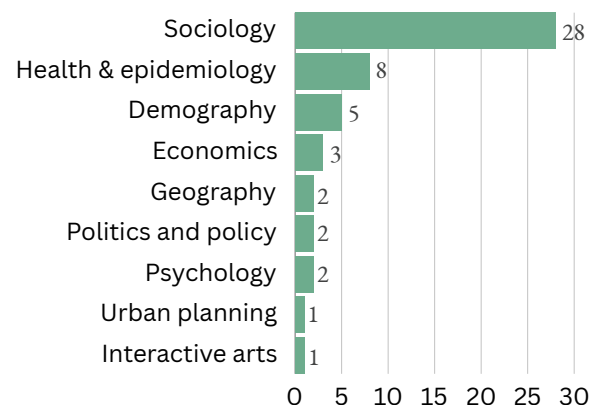


Countless lines of R code

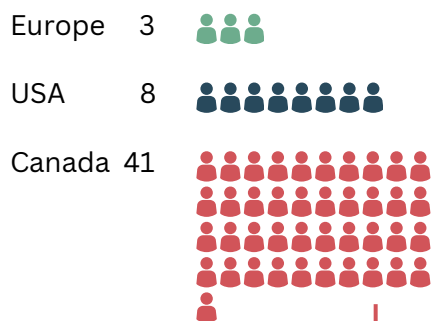
## Cohorts by level of study



## Cohorts by program of study



## Cohorts by region of institution



# CAnD3 Alumni

## Year 1 | 2020-2021 Cohort



**Madeleine Steinmetz-Wood**  
McGill University



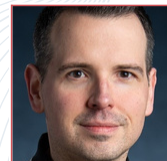
**Daniel Tingskou**  
McMaster University



**Emma Rodrigues**  
Simon Fraser University



**Mari Aaltonen**  
University of Tampere



**James Dunbar**  
University of New Brunswick



**Andrew Lai**  
Columbia University



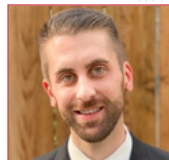
**Evelina Akimova**  
University of Oxford



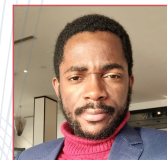
**Sakeef Karim**  
McGill University



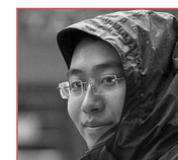
**Ladanya Ramirez Surmeier**  
Florida State University



**Anthony Jehn**  
University of Western Ontario

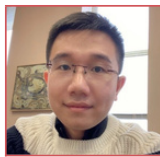


**Georges Alain Tchango Ngale**  
Université de Montréal



**Haosen Sun**  
University of Toronto

## Year 2 | 2021-2022 Cohort



**Han Wang**  
University of Saskatchewan



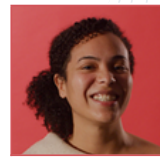
**Jason Pagaduan**  
University of Toronto



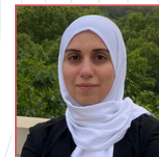
**Amy Pitonak**  
Université de Montréal



**Ina Palii**  
University of Western Ontario



**Mélissa Coissard**  
Université du Québec à Montréal



**Elham Shekari**  
Florida State University



**Jennifer Suliteanu**  
McGill University



**Clara Bolster-Foucalt**  
McGill University



**Shreyans Kothari**  
Columbia University



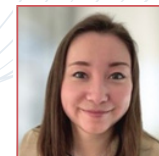
**Yvonne Chang**  
McGill University



**Matthew Stackhouse**  
University of Western Ontario



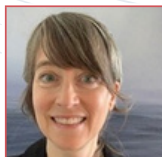
**Sofia Gil-Clavel**  
Max Planck Institute for Demographic Research



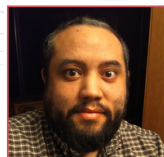
**Julia Nakamura**  
University of British Columbia



**Feinuo Sun**  
Mount Saint Vincent University



**Allison Laing**  
University of British Columbia



**W. Zachary Marshall**  
McGill University



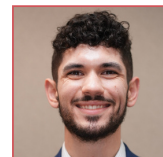
**Gum-Ryeong Park**  
McMaster University



**Isaac Mpinda**  
University of Western Ontario



**Rachel Ganly**  
University of Oxford



**Tyler Bruefach**  
Florida State University

# CAnD3 Alumni

## Year 3 | 2022-2023 cohort



**Avelin Peguy Angos**  
Université de Montréal



**Tim Arthur**  
Florida State University



**Yue Teng**  
University of Western Ontario



**Sagi Ramaj**  
University of Toronto



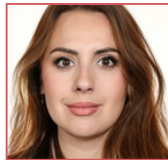
**Shawna Hopper**  
Simon Fraser University



**Christopher Yurris**  
McGill University



**Emna Ben Jelili**  
Université de Montréal



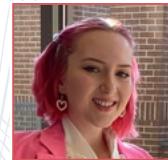
**Merita Limani**  
University of Western Ontario



**Saman Rais-Ghasem**  
McGill University



**Sophie Liu**  
University of British Columbia



**Trinity Lakin**  
Florida State University



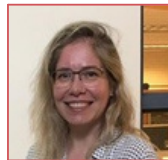
**Akwugo Balogun**  
McMaster University



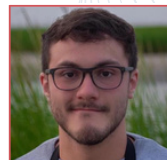
**Kamila Kolpashnikova**  
York University



**Shayla Batty**  
University of Saskatchewan



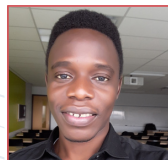
**Alla Konnikov**  
University of Alberta



**Nick Zambrotta**  
Columbia University



**Lucy Kervin**  
Simon Fraser University



**Exaucé Ngadande**  
Université de Montréal



**Maria do Carmo  
Correia de Lima**  
Université du Québec  
à Chicoutimi



**Amber Duynisveld**  
Mount Saint  
Vincent University



# CAnD3 Fellows

## Year 4 | 2023-2024 cohort



**Maria Ahmed**  
University of Western  
Ontario



**Chris Borst**  
McGill University



**Gwenaelle De  
Clifford-Faugere**  
UQAT



**Xinyao Huang**  
Columbia University



**Tara Henry**  
Florida State University



**Regan Johnston**  
McMaster University



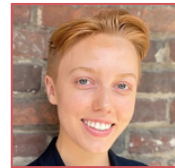
**Alexander Lam**  
McMaster University



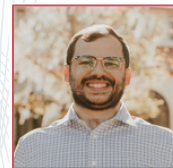
**Anne-Charlotte Latour**  
UQAM



**Pratik Mahajan**  
McGill University



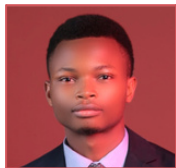
**Kate Marr-Laing**  
McGill University



**Melix Bertram**  
Florida State University



**Shannon Mok**  
University of Western  
Ontario



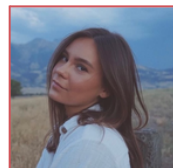
**Stephen Ogbodo**  
McGill University



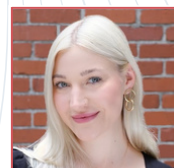
**Aida Parnia**  
University of Toronto



**Carlos Arturo Ramirez  
Hernandez**  
Université de Montréal



**Victoria Ramirez**  
McGill University



**Megan Slowronski**  
McGill University



**Rebecca Stewart**  
McGill University



**Callie Thomson**  
Mount Saint Vincent  
University



**Bavisha Thurairajah**  
McGill University



**Leigh-Ann  
Waldropt-Bonair**  
University of Alberta



**Khandideh Williams**  
McGill University

# The Program

## In the words of CAnD3 Fellows



“ Through my time in the CAnD3 training program, I have had the opportunity to gain various valuable skills, including coding in python and R, gain exposure to different fields of research outside of political science, and in the process learn new research methods and designs. One highlight of the program is the experiential learning opportunity, which provides hands-on experience; through CAnD3 I was able to start a part-time paid internship with Indigenous Services Canada. ”

**Christopher Yurris**

CAnD3 Alum, 2022/2023 cohort

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“ I appreciated the opportunity to get to know the other Fellows in small group settings and socializing with other people from a diverse range of disciplines and lifestyles... Building that interpersonal relationship is really important because in academia there is sometimes a distance between colleagues. But CAnD3 allowed us to get to know each other in a personal way. ”



**Ina Palii**

CAnD3 Alum, 2021/2022 cohort

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“ I was hired as an Assistant Professor in Sociology at Concordia University of Edmonton, and I am confident that the skills acquired during the CAnD3 training helped me to improve the presentation of my skills during the job talks. I also extend my appreciation to the whole CAnD3 team for their professionalism and support. ”

**Alla Konnikov**

CAnD3 Alum, 2022/2023 cohort

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# THE 2022-2023 TRAINING YEAR

# 2022-2023 Training Calendar

## September

7 The Many Faces of Population Aging Panel	14 Research replicability & workflow mgmt I <i>Grant Gibson, CRDCN</i>
21 Flex time	28 Tips on time management

## November

2 Directed acyclic graphs (DAGs) <i>McGill</i>	9 Future of Home Care <i>Hein van Hout, Andrew Costa</i>
16 DataViz Ggplot II <i>Tim Elrick, McGill</i>	23 Data Ethics
30 Introduction to Python I <i>QMSS</i>	

## January

11 Gender-based analysis with existing datasets <i>Anaïs Lacasse</i>	18 Integrated policy framework <i>PCPO</i>
25 Imagine PhD	

## March

1 Causal Inference	8 Creating a Public Resource <i>Dawn Carr &amp; Rebekah Carpenter</i>
15 Inclusion, Diversity, Equity and Access (IDEA)	22 Inclusion, Diversity, Equity and Access (IDEA) II
29 Inclusion, Diversity, Equity and Access (IDEA) III	

## May

3 How to tell a data story <i>Statistics Canada &amp; Health Canada</i>	10 Data initiatives during COVID-19
17 Dragon's Den ideation semi-finals	24 Dragon's Den Dataviz finals

## Legend

<b>Skills training</b> Activities and exercises to develop skills in population data science, and evidence-to-decision-making skills <i>Access reserved to Fellows</i>	<b>Professional development</b> Activities addressing professional and workplace skill development <i>Access reserved to Fellows</i>	<b>Connect2Learn</b> Events facilitating exchange and co-learning among Fellows, team members & partners <i>Open to all (with registration)</i>	<b>Lunch&amp;Learn</b> Monthly noon-hour (ET) research seminars and Q&A on population aging topics across four axes <i>Open to all (with registration)</i>
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## October

5 Research replicability & Workflow mgmt II <i>Grant Gibson, CRDCN</i>	12 The Role of IT in Transportation Services <i>Manish Shirgaokar</i>
19 DataViz Ggplot I <i>Tim Elrick, McGill</i>	26 Navigating group dynamics for team projects <i>CaPS, McGill</i>

## December

7 Introduction to Python II <i>QMSS</i>	14 End of term
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## February

1 Inclusion, Diversity, Equity and Access (IDEA) I	8 Colorism and Distress among Black Americans <i>Alexis Dennis</i>
15 Systematic Literature Review	22 Interview tips: Academic and Data Science

## April

5 Social Media Analysis	12 Adding life to years <i>Zachary Zimmer</i>
19 Introduction to Machine Learning I <i>QMSS</i>	26 Introduction to Machine Learning II <i>QMSS</i>

## June

12 Keynote lecture
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March 8, 2023 | 12 PM ET Lunch&Learn

**CREATING A PUBLIC RESOURCE:  
O\*NET Job Characteristics Dataset for Use  
with the Health and Retirement Study**

**DAWN C. CARR**  
Director of the Claude Pepper Center  
Associate Professor  
Florida State University

**REBEKAH CARPENTER**  
Doctoral candidate  
Department of Sociology  
Florida State University



The O\*NET Program is the United States' primary source of occupational information and this dataset is essential to understanding the rapidly changing nature of work and how it impacts the workforce and economy. In this Lunch&Learn session, Dr. Dawn C. Carr and Rebekah Carpenter will present on how the O\*NET job characteristics dataset can be applied to health and retirement studies. More research connecting health and retirement are warranted to understand retirement timing and its impacts on system finances, well-being, cognitive functioning, and aging.



**Internalized Colorism and  
Psychobiological Distress  
Among Black Americans**

**ALEXIS DENNIS**  
Assistant Professor  
Dept. of Sociology | McGill University

February 8, 2023 at 12 PM ET  
On Zoom & at 2001 Av. McGill College Rm. 1140

October 18, 2023 | 10:30-13:30 ET

**Data  
Ethics**

CONNECT2LEARN

**NICHOLAS KING**  
MCGILL UNIVERSITY




**The Many Faces of  
Population Aging:**

From **BIG** Picture  
to **BIG** Decisions

September 8, 2021 | 12pm EDT

Kick Off of the  
2021-22 CAnD3  
POPULATION ANALYTICS  
IN AN AGING SOCIETY  
TRAINING PROGRAM

**Panelists**

Miles Taylor, FSU  
Janice Keeffe, MSU  
Paul Holyoke, SE Health  
Emily Saras, Knowli Data Science




## CAnD3 hosted 13 public events this training year, 11 of them remote and two in hybrid format, with a total of 706 attendees.

Our public events are categorized as either a Connect2Learn or Lunch&Learn. The Connect2Learn series is designed to facilitate interdisciplinary and intersectoral learning and exchange among Fellows, team members, and partners. They span topics such as data ethics and integrated polimaking.

The Lunch&Learn series is a monthly noon-hour (ET) research seminar on emerging and relevant population aging topics across CAnD3's substantive areas of training.

January 11, 2023 | 12:00-13:00 ET Lunch&Learn

**SEX- AND GENDER-BASED  
ANALYSES USING EXISTING DATA  
WITHOUT A GENDER MEASURE:  
IS IT POSSIBLE?**

**ANAÏS LACASSE**  
Department of Health Sciences  
University of Quebec in Abitibi-Témiscamingue






**Using Data to Understand  
Racial Health Inequities:**  
Considering the motivations, challenges, and skepticism

January 12, 2022 | 12-1 pm EDT


**Featured Speaker**

**Arjumand Siddiqi**  
University of Toronto

November 9, 2022 | 12:00 ET Lunch&Learn

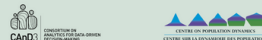
**Future of Home Care:  
Cross-National Perspectives**



**Hein van Hout**  
Departments of General Practice & Medicine for Older People  
Amsterdam Public Health Institute

**Andrew Costa**  
Department of Health Research Methods, Evidence, and Impact  
Department of Medicine  
McMaster University

**Session themes**  
This session will explore the future of care for older adults, including how to care for older persons with complex chronic conditions at home and in nursing homes and how we may identify older home care recipients' risk of unplanned hospital visits. Insights will be drawn from the EU-funded i-CARE@OLD project and the Canadian Longitudinal Study on Aging.



# Making It Happen with Partners

## 38 Multi-Sectoral Partners

in the Consortium who have contributed  
53.7% matching funding to the program

**\$343,449**

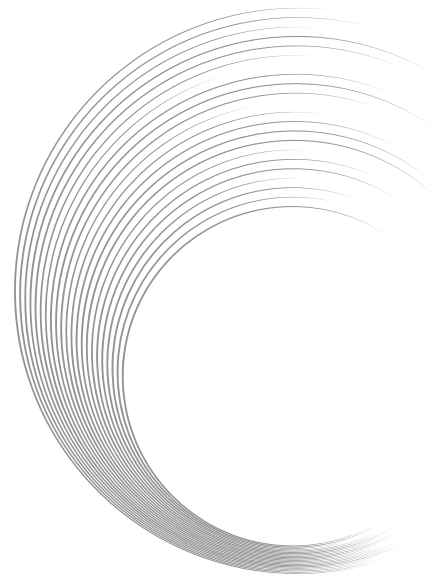
in in-kind time contribution by Partners

## Non-Academic Partners

designing and delivering the program was valued at

**\$401,960**

for 32 remunerated  
internships and counting.



## Academic Partners

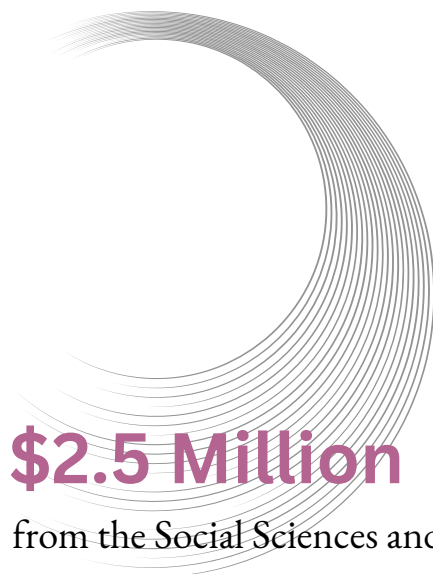
who spent just as many hours designing  
and delivering the program, and pledged

**\$596,283**

in matching funding to support  
Fellows and run the program

**\$2.5 Million**

from the Social Sciences and Humanities Research  
Council (SSHRC) over the duration of the program.





## 2023 CAnD3 Keynote Address

The event on June 12, 2023 brought together 79 in-person and 37 virtual attendees, including four cohorts of CAnD3 Fellows and leading population researchers and institutions. Dr. Anne Martin-Matthews gave a Keynote Address on “Aging across the Decades”.

**“We are not only living to old age,  
but we live longer *in* old age.”**

Speaking with insight from a 45-year career in social gerontology, Dr. Martin-Matthews emphasized that population aging is and will continue to be a shared phenomenon across time and space.

## Interdisciplinary and intersectoral exchange for equitable and inclusive societies



*Drs. Amélie Quesnel-Vallée, Miles Taylor, and Janice Keefe (left to right) speaking on the "Future of Aging Research" panel.*

The Keynote Address by Dr. Martin-Matthews was followed by a panel on the “**Future of Aging Research**”. Drs. Miles Taylor and Janice Keefe addressed the need for more diversity in aging research in approach and topic and the need to tackle ageist policies and practices to promote justice.

Embedded in the panel discussion was the crucial importance of approaching the challenges faced by aging societies from an interdisciplinary and intersectoral angle, a core mission of CAnD3 and the training program.

One way CAnD3 delivers on this mission is through the annual “**CAnD3 Dragons’ Den Competition**”, organized among the given year’s cohort of Fellows. The Fellows are challenged to effectively communicate a data visualization in under two minutes and assessed on their technical and data-driven storytelling acumen.

Saman Rais-Ghasem took first place in the 2023 round for a data story on the regional dimension of Canadian innovation. The synergy between her narration and visualization made a compelling story that shifted our thinking about the urban innovation bias.

The other winners were Amber Duynisveld (second place), and Christopher Yurris, Emna Ben Jelili, and Kamila Kolpashnikova (tied for third place).



*Saman Rais-Ghasem receiving the first place certificate in the CAnD3 Dragons’ Den data visualization competition.*

The CAnD3 Team sincerely thanks Drs. Anne Martin-Matthews, Miles Taylor, and Janice Keefe, partner representatives, the Fellows, all in-person and online participants, and the staff at the Faculty Club for making our 2023 Keynote Address a success.



# 2023 CAnD3 Keynote Address photo gallery



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# HALFWAY POINT ACHIEVEMENTS

# Throughlines to foster and advance data analytics skills

CAnD3 launched in September 2020 amidst the pandemic. We rapidly redesigned the program and turned limitations into opportunities. We reinvested travel savings into a state-of-the-art remote program and have gradually incorporated hybrid and in-person components as public health guidelines allow.

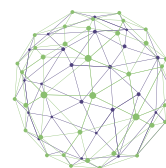
CAnD3 has trained 52 Fellows to date and welcomed 23 new Fellows for the 2023-24 Academic Year. This milestone officially marks the midway point of the **\$2.5M Social Sciences and Humanities Research Council (SSHRC) Partnership Grant** that formed the Consortium on Analytics for Data-Driven Decision-Making.

## Achivement highlights



**\$1.3M in matching support from 38 partners**

*This represents 53% in matching the Partnership Grant, far exceeding the 35% matching requirement.*



**1'700+ people engaged through CAnD3 events**

*Between September 2020 to June 2023*



**45% of Fellows' internships extended\***

*Between 2020-23, 57% of internships with partners were in the public sector, 23% with not-for-profits, and 20% in the private sector.*

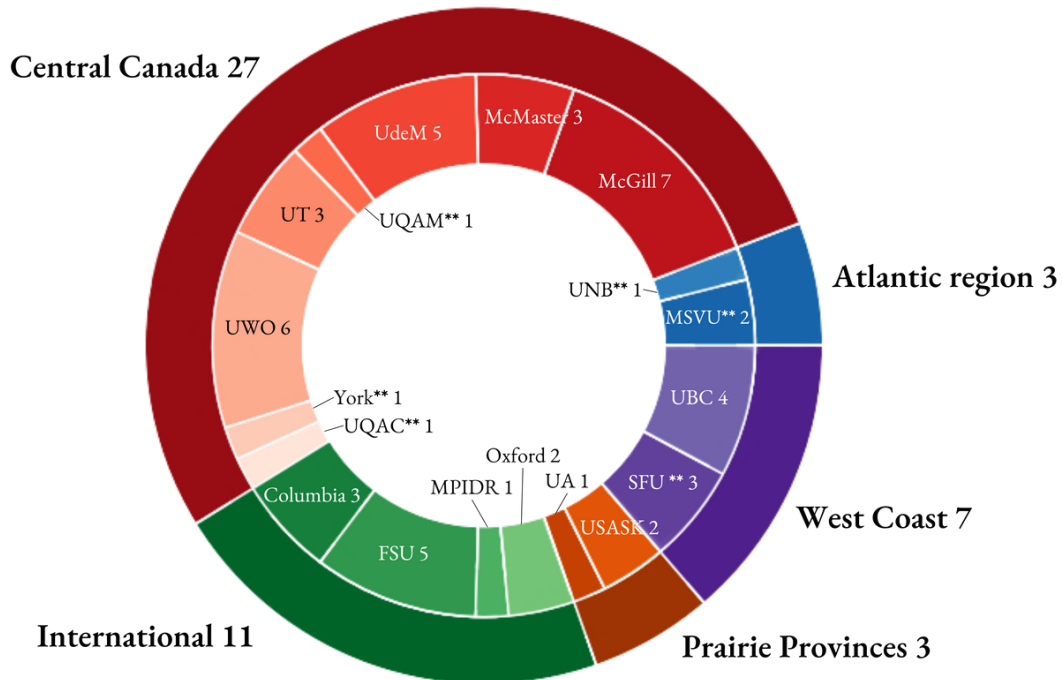


**78% of extensions resulted in offers for full-time positions\***

*\*Calculated for 2020-22 internships*

# Partners and Fellow Engagement

Graduate Fellows are **CAnD3's raison d'être!** The figure below illustrates the breadth of geographic and institutional (for example, non-U15) variation that our university partners and Fellows cover.



*Number of Fellows from respective regions and universities from 2020 to present.  
(\*\*) indicates non-U15 universities.*

We assess the Fellows' competencies for the various skills covered in the training program twice: pre-program to identify their needs and capacities and post-program to assess growth and improvement. We also systematically collect a wide range of quantitative and qualitative performance indicators throughout the year.

**Fellow satisfaction with the program is extremely high**, with 90% of the Fellows who completed the program feedback survey between 2020-22 reporting that they enjoyed the program “a lot” or “a great deal” (with the remainder having enjoyed the program “a moderate amount”). In addition, 93% of Fellows reported that they will “probably” or “definitely” use what they learned in the program in their work or research (the remainder are “unsure”).



# Convening a growing community

## CAnD3 communication channels 2020-23



[mcgill.ca/cand3](https://mcgill.ca/cand3)

**28'600+ unique visitors**

**34'000+ cumulative visits**

CAnD3 website



[bit.ly/CAnD3](https://bit.ly/CAnD3)  
NewsletterSignup

**544 readers**

**40% growth in the last year**

CAnD3 monthly newsletter



[@CAnD3\\_PG](https://twitter.com/CAnD3_PG)

**372 followers**

**150'000+ cumulative impressions**



[linkedin.com/school/CAnD3/](https://linkedin.com/school/CAnD3/)

**241 followers**

**7'000+ cumulative impressions**

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# PARTNERS & PEOPLE

# Partners



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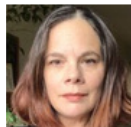
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# Acknowledgements

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Thank you to our governance committee members for your invaluable ideas, feedback, and input into developing and strengthening CAnD3.

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# Acknowledgements

## Partners who contributed learning material to CAnD3 curricula

Canadian Research Data Centre Network (CRDCN)  
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Health Canada  
Policy Community Partnership Office (PCPO)  
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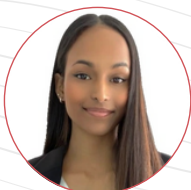
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**CAnD3**

CONSORTIUM ON  
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# 2022-2023 TRAINING YEAR ANNUAL REPORT

