

**Minutes of Open Session**

Thursday, April 27, 2017 16-17 BR:04

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Minutes of a meeting of the Board of Governors held on Thursday, April 27, 2017 at 4:00 p.m. in room 301 of the James Administration Building, 845 Sherbrooke Street West, Montreal.

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**Present:**

Barney, Darin	Frankel, Victor	<i>Resource Persons</i>
Bertrand, Maryse	Généreux, Claude	Arseneault, Louis
Bourque, Nathalie	( <i>by phone</i> )	Beauchamp, Yves
Boychuk, Michael ( <i>by phone</i> )	Harpp, David Noble	Dyens, Ollivier
Chisholm, Victor	Hobday, Tina	Goldstein, Rose
Cobbett, Stuart ( <i>Chair</i> )	Meighen, Michael	Manfredi, Christopher
Corriveau, Jade ( <i>Observer</i> )	Minzberg, Samuel	Weinstein, Marc
Coughlin, Peter	Murphy, Sean ( <i>Observer</i> )	
Critchley, Ronald	Nystrom, Derek	Rogowska, Edyta
Desnoyers, Alan ( <i>by phone</i> )	Panda, Ram	( <i>Secretary-General</i> )
Fazel, Kathy	Zorychta, Edith	Simard, Caroline
Fortier, Suzanne		( <i>Associate Director</i> )
		Arshad, Victor
		( <i>Governance Officer</i> )

**Guests:** Angela Campbell, Associate Provost (Equity and Academic Priorities); Hudson Meadwell, Chair, Department of Political Science; Bradley Tucker, Executive Director, Analysis, Planning and Budget, Office of the Provost and Vice-Principal (Academic).

**Regrets:** Ben Ger; Stephen Halperin; Bryan Haynes; Martine Turcotte; Thierry Vandal.

**9. Chair's Remarks**

Mr. Stuart (Kip) Cobbett, Chair of the Board of Governors, reconvened the meeting in Open Session. He reminded visitors that tape, video or other means of recording sound or images were not permitted prior to, during or after a Board meeting.

The Chair welcomed members to the fourth regular meeting of the Board of Governors for the 2016-2017 governance year. He thanked members for their participation in the Board-Student Forum held on March 8, 2017. He then informed members that a meeting would be taking place in the first week of May between the Chair of the Board, the incoming Chair of the Board, the Secretary-General and the McGill Communities Council to discuss matters related to governance. Lastly, he communicated that a motion requesting that the Board rescind its March 23, 2016 endorsement of the recommendations contained within the Committee to Advise on Matters of Social Responsibility (CAMSR)'s Report was considered by the Board in Closed Session and that the motion had been defeated.

**10. Approval of Minutes (Open Session) of February 2, 2017 (Consent Item)**

*On a motion duly proposed and seconded, the Open Session minutes of February 2, 2017 were approved.*

**11. Business Arising from Open Session Minutes**

There was none.

**12. Board Committee Report: Part I**

[GD16-45]

**12.1 Finance Committee**

The Chair presented the Report of the Finance Committee arising from the Committee's meeting of April 25, 2017, on behalf of Governor Thierry Vandal, Chair of the Finance Committee.

**12.1.1 Proposed McGill University Budget 2017 – 2018**

Professor Christopher Manfredi, Provost and Vice-Principal (Academic) presented the Proposed McGill University Budget 2017-2018 for approval. He reiterated that the budget's development was guided by McGill's strategic priorities as set out in the University's academic plan.

The Provost and Vice-Principal (Academic) reported that the year is likely to close with a deficit of \$2 million rather than the budgeted \$2.7 million. He mentioned that significant reinvestments in higher education were announced in the 2018 Quebec Economic Plan, noting that McGill should receive an additional \$4.3 million in FY18, rising to \$21.5 million incremental increases in subsequent years. He highlighted that budgeting decisions for FY2018 and beyond were driven by the University's strategic priorities and that deferred maintenance remained a priority. He shared that the provincial budget and surplus accumulated in 2016 would allow the University to invest in institutional and academic priorities, including \$4 million in permanent new funding for faculties, \$1.2 million in one-time and recurring funding for initiatives in Indigenous Studies and Education, \$1.9 million for Student Life and Learning, and \$560,000 to Graduate and Postdoctoral Studies for additional graduate student funding and doctoral student recruitment. He then highlighted that salary policy commitments would increase the salary mass by \$16.3 million. He stated that a deficit of \$9.9 million was expected for FY2018, noting that it may be less once the cost of moving the Ingram School of Nursing is capitalized. He informed the Board that resiliency was built into the budget, enabling the University to increase strategic spending or to address a drop in revenue or unanticipated expenses. Finally, the Provost and Vice-Principal (Academic) noted that the accumulated financed deficit was projected to remain around 12% of annual revenues.

In response to a question regarding revenues from endowment income, it was indicated that the annual income distribution rate was based on a rate of 4.25% plus an additional 0.25%, which was included in a restricted fund. Members reviewed and subsequently approved the recommendation.

*On a motion duly proposed and seconded, the Board of Governors, on the recommendation of the Finance Committee, approved the proposed 2017-18 McGill University Budget.*

### **12.1.2 Maximum Borrowing Resolution for May 1, 2017 to May 31, 2018**

The Chair presented a recommendation for the approval of the annual borrowing authorization limits from the Ministère de l'Éducation et de l'Enseignement supérieur (MEES). He indicated that the Finance Committee recommended that the University's maximum borrowing amount remain at \$300 million and that Board approval be aligned with the MEES borrowing authorization period. Members reviewed and subsequently approved the recommendation.

*On a motion duly proposed and seconded, the Board of Governors, on the recommendation of the Finance Committee, approved the maximum borrowing of up to \$300 million, for the thirteen-month period from May 1, 2017 to May 31, 2018.*

## **13. Principal's Remarks**

Professor Suzanne Fortier, Principal and Vice-Chancellor, opened her remarks by informing members of the release of the Federal Fundamental Science Review Panel Report. She indicated that the recommendations of the Report stipulated reinvestment in discovery research across the disciplines, international and interdisciplinary collaborations, supporting talented researchers throughout their careers, and promoting diversity throughout the field. In response to a question regarding the likelihood of the recommendations being adopted, the Principal replied that there was a favorable climate for support and that the likelihood would be dependent on the state of the economy. She then apprised members of the province's recently launched foreign policy strategy, indicating that one of the objectives would be to boost the international mobility of researchers and students. She noted that while few concrete measures had been put forward, \$100 million over five years had been allocated to the strategy, which committed to developing an international student recruitment plan.

With respect to external relations, the Principal reported on her participation in a meeting of the American Association of Universities, where discussions concerning business-university partnerships, the public perception of the value of a university degree, research funding, the political climate, and sexual violence took place. She then reported on her participation in a meeting of Universities Canada, which included discussions with the federal Minister of Science, as well as a keynote presentation by representatives of the Moment Factory, the celebrated Montreal-based multimedia entertainment studio, along with an important group discussion on the mental health challenges faced by universities across Canada.

The Principal highlighted her participation in a meeting of the Business Higher Education Roundtable, which brought together presidents and chief executive officers of major Canadian corporations, universities and colleges. She noted that two areas of focus have been the transition from study to work for students and higher education partnerships with the private sector. Lastly, she discussed her participation in the World Economic Forum Roundtable at the new Centre for the Fourth Industrial Revolution in San Francisco. She indicated that the Centre was committed to developing frameworks and partnerships to accelerate the application of science and emerging technologies in the global public interest.

The Principal acknowledged that several events had brought adverse attention to McGill in the media. She noted that while such events were occurring across campuses in North America and Australia, they should not be underestimated or minimized. She expressed the University's commitment to addressing these challenges. The Principal concluded her remarks with examples of external recognition of members of the community including Professor Ehab Abouheif's receipt of the Guggenheim Fellowship, Professor Vicky Kaspi's receipt of the Prix d'excellence of the Fonds de recherche du Québec – Nature et technologies, as well as Professor Juliet Johnson and Professor Emeritus Dan Levitin being shortlisted for the Donner Prize. Furthermore, she acknowledged Dr. Bernard Lapointe's receipt of the Canadian Society of Palliative Care Physicians Lifetime Achievement Award, Vice-Principal (University Advancement) Marc Weinstein's receipt of the Outstanding Achievement Award by the Canadian Council for the Advancement of Education, McGill basketball player Dele Ogundokunand and hockey player Mélodie Daoust being named male and female athletes of the year. The Principal also shared with members that the University had once again been named one of Montreal's Top 35 Employers by Mediacorp Canada Inc.

In an exchange that followed, members discussed the role, duties, and responsibilities of staff in their roles as academic scholars and academic administrators. The Principal stated that in the case of academic administrators, the position responsibilities were based on academic unit mission statements, which in turn were reflected in responsibilities outlined in letters of appointment that are shared with academic administrators at the beginning of their mandates. Members also discussed the University's recent social media communication. It was reported that the recent tweet published by the University may have generated confusion within and outside the University community. It was noted that the University normally reserves stating its position on matters when they are directly related to its mission and principles.

In connection to the Principal's participation in a meeting of the American Association of Universities, members also discussed the guiding principles behind university-business partnerships, stressing the aim to facilitate the transition from study to work.

Members noted the sudden passing of Dr. Mark Arnold Wainberg, Professor in the Departments of Medicine, Microbiology and Immunology, and Pediatrics as well as Director of the McGill AIDS Centre and head of HIV/AIDS research at the Lady Davis

Institute of the Jewish General Hospital. Members requested the circulation of the memorial tribute given at Senate and agreed that a motion of condolences should be communicated to Dr. Wainberg's family on behalf of the Board.

## **14. Board Committee Reports: Part II**

### **14.1 Building and Property Committee**

[GD16-46]

Governor Peter Coughlin, Chair of the Building and Property Committee (BPC) presented the Report of BPC arising from the Committee's meeting of April 25, 2017.

#### **14.1.1 Macdonald Harrington Building Roof, Windows and Masonry Repairs**

Governor Coughlin presented a recommendation to proceed with a project to rehabilitate the Macdonald Harrington Building's exterior masonry walls, which were in need of repair, and to replace the roof due to water infiltration. He indicated that the project included the replacement of the building's aluminum windows, restoration of the building's original wood windows and some foundation repairs addressing a water infiltration issue in the basement. In response to a question regarding measures related to energy efficiency, Governor Coughlin noted that due to the heritage status of the building, additional constraints were placed by the government which rendered energy efficiency complex. It was indicated that the impending Memorandum of Agreement with the City of Montreal and the provincial government would help alleviate such constraints. Members reviewed and subsequently approved the recommendation.

*On a motion duly proposed and seconded, the Board of Governors, on the recommendation of the Building and Property Committee, approved the project for Roof, Windows and Masonry Repairs at the Macdonald Harrington Building (Project 11-041) with a total budget of \$14.35 million.*

*The Board of Governors also authorized the Vice-Principal (Administration and Finance) or the Associate Vice-Principal (Facilities Management and Ancillary Services) to sign contracts pertaining to this project on behalf of The Royal Institution for the Advancement of Learning/McGill University, provided that the total amount of the contracts does not exceed the total budget amount, and that the contracts are reviewed by Legal Services.*

#### **14.1.2 Lyman Duff Complex: Electromechanical Infrastructure Upgrade**

Governor Coughlin presented a recommendation in principle to proceed with the electromechanical infrastructure upgrade project at the Lyman Duff Complex as well as a recommendation to proceed with the completion of the design and for the construction of Lot 2 of the project, which consisted of the demolition of existing ventilation systems and the installation of temporary systems to affected areas during subsequent construction

phases of the overall project. He reported that the Lyman Duff Complex had been the subject of a complete study for redevelopment and major architectural and electromechanical upgrades and it had become evident that an electromechanical upgrade was necessary. Members reviewed and subsequently approved the recommendation.

*On a motion duly proposed and seconded, the Board of Governors, on the recommendation of the Building and Property Committee, approved, in principle, the electromechanical infrastructure upgrade project at the Lyman Duff Complex (Project 16-068) with a total budget of \$30 million, subject to approval of each lot when tender results are available.*

*The Board of Governors, on the recommendation of Building and Property Committee, also approved the completion of the project's design and the construction of Lot 2 (installation of temporary ventilation and demolition of the existing equipment) at a total cost of \$4.96 million, to bring the total amount committed to this project thus far to \$6.81 million.*

*The Board of Governors also authorized the Vice-Principal (Administration and Finance) or the Associate Vice-Principal (Facilities Management and Ancillary Services) to sign contracts pertaining to Lot 2 of this project on behalf of The Royal Institution for the Advancement of Learning/McGill University, provided that the total amount of the contracts does not exceed the total budget amount for Lot 2, and that the contracts are reviewed by Legal Services.*

### **14.1.3 Recruitment to Retirement: Revised Project**

Governor Coughlin presented a recommendation to proceed with a revised project for the replacement of the University's current Human Resources Information System (HRIS), originally approved by the Executive Committee of the Board of Governors on February 26, 2015. He specified that the scope and costs of the project had changed, which aimed to implement a Software as a Service (SAAS) solution, Workday, to support all Human Resources processes for all McGill staff from recruitment to retirement in a single application in order to render the University's operations more optimal and efficient. Members noted that the software has been used at other institutions and was generally regarded as an efficient system for human resources processes. Members reviewed and subsequently approved the recommendation.

*On a motion duly proposed and seconded, the Board of Governors, on the Building and Property Committee, approved a revised project for the procurement and installation of a Software as a Service solution by The Royal Institution for the Advancement of Learning/McGill University, at a cost of \$33.1 million (including taxes and contingency), plus an average annual operating cost of \$1.55 million (including taxes) over 10 years.*

*The Board of Governors also authorized the Vice-Principal (Administration and Finance) or the Chief Information Officer to sign contracts and other documents pertaining to this project on behalf of The Royal Institution for the Advancement of Learning/McGill University, provided that the total amount of the contracts and disbursements do not exceed the full project budget amount and that the contracts are reviewed by Legal Services.*

## **14.2 Nominating, Governance and Ethics Committee**

[GD16-47]

Governor Sam Minzberg, Chair of Nominating, Governance and Ethics (NGE) Committee, presented the Report of the NGE Committee arising from the Committee's April 10, 2017 meeting. The Report contained several recommendations concerning appointments to Decanal Advisory Committees, Board Standing Committees, internal and external non-Board bodies, as well as amendments to BPC's Terms of Reference and the *Code of Ethics and Conduct for Members of the Board of Governors*. The Board approved the recommendations as noted below.

### **14.2.1 Appointments to Decanal Advisory Committees**

- i) With respect to the Advisory Committee for the Possible Reappointment of the Dean of the Faculty of Engineering

*On a motion duly proposed and seconded, the Board of Governors, on the recommendation of the Nominating, Governance and Ethics Committee, approved the appointments of Mr. Filip Papich (Chair of the Faculty of Engineering Advisory Board), and Mr. Thierry Vandal as representatives of the Board of Governors on the Advisory Committee for the possible Reappointment of the Dean of the Faculty of Engineering, and the appointment of Mr. Ram Panda as an alternate member.*

- ii) With respect to the Advisory Committee for the Selection of a Dean of the Faculty of Dentistry

*On a motion duly proposed and seconded, the Board of Governors, on the recommendation of the Nominating, Governance and Ethics Committee, approved the appointment of Ms. Maryse Bertrand as representative of the Board of Governors on the Advisory Committee for the selection of a Dean of the Faculty of Dentistry and the appointment of Ms. Kappy Flanders as an alternate member.*

- iii) With respect to the Advisory Committee for the Selection of a Dean of the School of Continuing Studies

*On a motion duly proposed and seconded, the Board of Governors, on the recommendation of the Nominating, Governance and Ethics Committee,*

*approved the appointments of Ms. Mary Larson (Chair of the Continuing Studies Faculty Advisory Board), as representative of the Board of Governors on the Advisory Committee for the selection of a Dean of the School of Continuing Studies and the appointment of Ms. Kathy Fazel as an alternate member.*

#### **14.2.2 Appointments to Board Standing Committees**

*On a motion duly proposed and seconded, the Board of Governors, on the recommendation of the Nominating, Governance and Ethics Committee, approved the following:*

- *The appointment of Mr. Stuart Cobbett as a member of the Building and Property Committee for a three- year term starting July 1, 2017 and ending June 30, 2020;*
- *The appointment of Ms. Cynthia Price Verreault as a member and Chair of the Committee to Advise of Matters of Social Responsibility for a three-year term starting July 1, 2017 and ending June 30, 2020;*
- *The appointment of Ms. Cynthia Price Verreault as a member of the Executive Committee for a three-year term starting July 1, 2017 and ending June 30, 2020;*
- *The appointment of Mr. Fred Headon [Member of the Human Resources Committee] as Chair of the Human Resources Committee for a three-year term starting July 1, 2017 and ending June 30, 2020;*
- *The reappointment of Ms. Cynthia Price Verreault as a member of the Human Resources for a three-year term starting July 1, 2017 and ending June 30, 2020.*

#### **14.2.3 Appointments to Internal and External Non-Board Bodies**

*On a motion duly proposed and seconded, the Board of Governors, on the recommendation of the Nominating, Governance, and Ethics Committee, approved the following:*

- *The appointment of Ms. Tina Hobday as a Board representative on Senate for a two-year term beginning September 1, 2017 and ending December 31, 2018;*
- *The appointment of Mr. John D’Agata [Director of Pensions and Benefits], as a trustee on the McGill Long-Term Disability Plan (7257 and 7257-33) for a two and a half year beginning immediately and ending December 31, 2019;*

- *The reappointment of Ms. Cristiane Tinmouth [Associate Vice-Principal (Financial Services)], as a member designated jointly by the Principal and the Chair of the Board of Governors on the Pension Administration Committee for a three year-term beginning June 1, 2017 and ending May 31, 2020;*
- *The appointments of Ms. Angelique Manella [Associate Vice-Principal (Innovation and Partnerships)] and Ms. Marie Giguere [Governor Emerita] as representatives of McGill University on Aligo Inc. and MSBiV for two-year terms beginning June 1, 2017 and ending May 31, 2019;*
- *The appointment of Dr. Martha Crago [Vice-Principal (Research and Innovation)], as a representative of McGill University on Montréal InVivo for a two-year term beginning July 1, 2017 and ending June 30, 2019.*

Governor Minzberg also highlighted that the Committee considered the governance request referred by the Board at its December 1, 2016 meeting. He reminded members that a motion, based on a report submitted by the Students' Society of McGill University (SSMU), had been submitted to the Board requesting that the NGE Committee examine governance best practices. He reported that as part of its review of the request, the NGE Committee discussed the current composition of the Board, the nomination process of at-large members, the relationship between the Board and Senate, as well as the stewardship role and duty of Governors and noted the evolution of governance practices at the University. He indicated that a report would be issued by the Committee following its next meeting in May 2017. In response to a question regarding a revision to the membership of CAMSR, the Chair noted that this would be a matter for the NGE Committee.

#### **14.2.4 Building and Property Committee (BPC) Terms of Reference**

Members were informed that the amendments aimed to reflect oversight for information technology related matters and to provide for an opportunity to integrate the existence of two subcommittees under the purview of BPC.

*On a motion duly proposed and seconded, the Board of Governors, on the recommendation of the Nominating, Governance and Ethics Committee and the Building and Property Committee, approved the amendments proposed to the Terms of Reference of the Building and Property Committee.*

#### **14.2.5 Code of Ethics and Conduct for Members of the Board of Governors**

Members were informed that the amendments aimed to incorporate the ethics function of the NGE Committee mandate and to provide for a five-year review cycle of the Code.

*On a motion duly proposed and seconded, the Board of Governors, on the recommendation of the Nominating, Governance and Ethics Committee,*

*approved the amendments proposed to the Code of Ethics and Conduct for Members of the Board of Governors of McGill University and Trustees of The Royal Institution for the Advancement of Learning.*

#### **14.3 Executive Committee**

[GD16-48]

The Chair presented the Report of the Executive Committee arising from the Committee's meetings of March 8 and March 30, 2017 and electronic vote of February 28, 2017. The Report summarized approvals made by the Committee in the name of the Board, which included the approval of the Post-Secondary Institutions Strategic Investment Fund (SIF) *convention d'aide financière*, and a number of recommendations from BPC. The Chair stressed that with respect to the recommendation in principle of the disposition of properties at Macdonald Campus, any request to dispose of any properties would be further subject to Board approval. In response to a question regarding the Campus Master Plan, Professor Yves Beauchamp, Vice-Principal (Administration and Finance), indicated that the Plan included the disposition as well as development until the year 2040.

Furthermore, the Chair indicated that the Report contained a summary of informational items, including the receipt of Reports from the Investment Committee and the Committee to Advise on Matters of Social Responsibility (CAMSR). Governor Victor Frankel inquired into the possibility of holding a meeting of CAMSR in May. The Chair indicated that the Secretariat would work with the Chair to determine the timing of the next meeting.

#### **14.4 Joint Executive-Senate Steering Committee**

[GD16-49]

The Chair presented the Report of the Joint Executive-Senate Steering Committee arising from the meeting of March 30, 2017. He communicated that the topic for the 2017-2018 Joint Board-Senate meeting would be entitled *Building stronger communities and citizenship through mentorship*. He reported that the meeting would be held on November 15, 2017 at the Faculty Club and that the Principal would be coordinating a working group to develop the necessary background materials and plan the agenda of the meeting.

### **15. Annual Report on Student Life and Learning**

[GD16-50]

Professor Ollivier Dyens, Deputy-Provost (Student Life and Learning) presented the 2015-16 Annual Report for Student Life and Learning, which provided the Board with an update on the activities of the area of student life and learning at the University. Deputy Provost Dyens provided a summary of the Report and focused on a number of initiatives recently undertaken to improve services to students. He also described certain challenges including the University's jurisdiction beyond campus, mental health, deferred maintenance and services on the Macdonald Campus.

Members discussed the early admission process as well as residence accommodation for students. It was noted that the University maintained a 40% rental occupancy rate of student residences during the summer months. In response to a question regarding the satisfaction of first-year students, the Deputy Provost (Student Life and Learning) responded that number was high due to strong programming in the first year. With respect to the letter and petition from the Students' Society of McGill (SSMU) and the Post-Graduate Students' Society (PGSS) regarding mental services on campus, it was indicated that a response had been provided to the McGill Tribune and that the Director of the Office of Student Life and Learning had met with the students regarding the matter.

**16. Report from Senate**

[GD16-51]

The Principal presented the Report from Senate arising from the meeting of Senate held on April 20, 2017.

**16.1 480th Report of the Academic Policy Committee**

i) Revisions to the McGill Policy on Intellectual Property

The Principal presented Senate's recommendation concerning the *Policy on Intellectual Property*. She indicated that the current policy had been unaltered since 2001 and that following a wide consultation process with the McGill community, the *Policy on Intellectual Property* had been repealed and that two new policies had been established: the *Policy on Inventions and Software* and the *Policy on Copyright*. Members reviewed and subsequently approved the recommendation, with one abstention.

*On a motion duly proposed and seconded, the Board of Governors, on the recommendation of Senate, repealed the Policy on Intellectual Property and approved the Policy on Inventions and Software and the Policy on Copyright, as presented in Appendices B and C.*

ii) Proposal for the Renaming of the School of Dietetics and Human Nutrition

The Principal presented Senate's recommendation for the renaming of the School of Dietetics and Human Nutrition to the School of Human Nutrition. She indicated that the change would reflect the broader scope of offerings and activities of the School, whose mandate has evolved from exclusive undergraduate dietetics education to other undergraduate and graduate research programs in Human Nutrition since its creation. Members reviewed and subsequently approved the recommendation.

*On a motion duly proposed and seconded, the Board of Governors, on the recommendation of Senate, approved the renaming of the School of Dietetics and Human Nutrition to the School of Human Nutrition.*

iii) Creation of the Ludmer Centre for Neuroinformatics and Mental Health

The Principal presented Senate's recommendation to establish the Ludmer Centre for Neuroinformatics and Mental Health as an official research centre of McGill University. She specified that the Ludmer Centre was a collaboration between the Douglas Mental Health University Institute Research Centre, the Jewish General Hospital's Lady Davis Institute for Medical Research and the Montreal Neurological Institute in order to maximize research expertise and infrastructure in neuroinformatics, neuroimaging, epigenetics and statistical genetics. Members reviewed and subsequently approved the recommendation, with the understanding that the honorific naming was subject to Board approval at a later time.

*On a motion duly proposed and seconded, the Board of Governors, on the recommendation of Senate, approved the creation of the Ludmer Centre for Neuroinformatics and Mental Health/Centre Ludmer en neuroinformatique et santé mentale, on the understanding that the honorific naming is subject to approval by the Board of Governors, in accordance with the Policy Relating to the Naming of University Assets.*

iv) Creation of the Tanenbaum Open Science Institute

The Principal presented Senate's recommendation to establish the Tanenbaum Open Science Institute within the Faculty of Medicine. She indicated the creation of the institute was made possible by the donation of Mr. Lawrence Tanenbaum and was aligned with the Montreal Neurological Institute's ambition to become the first Open Science academic and research institution within neurosciences in the world. In response to a question regarding support for the Open Science initiative, the Principal replied that it has been well received and that all data and experiments would be shared. Members reviewed and subsequently approved the recommendation, with the understanding that the honorific naming was subject to Board approval at a later time.

*On a motion duly proposed and seconded, the Board of Governors, on the recommendation of Senate, approved the creation of the Tanenbaum Open Science Institute/Institut de sciences ouvertes Tanenbaum, on the understanding that the honorific naming is subject to approval by the Board of Governors, in accordance with the Policy Relating to the Naming of University Assets.*

**16.2 Report of the Senate Nominating Committee**

The Principal presented Senate's recommendation to consider approval of recommendations by the Senate Nominating Committee. The Board approved the recommendations as noted below.

*On a motion duly proposed and seconded, the Board of Governors, on the recommendation of Senate, approved the following:*

- *The appointment of Professor Jacques Hurtubise (Mathematics and Statistics, SCIENCE) as a member of the University Appeals Committee for a term beginning September 1, 2017 and ending August 31, 2020.*
- *The appointments of Professors Axel Van den Berg (Sociology, ARTS) and Gloria Tannenbaum (Pediatrics, MEDICINE) to the Committee on Staff Grievances and Disciplinary Procedures, each for terms beginning September 1, 2017 and ending August 31, 2020.*

### **16.3 McGill University Strategic Academic Plan 2017-2022**

The Principal presented the *McGill University Strategic Academic Plan 2017-2022* for endorsement. She indicated the document was a successor to *Achieving Strategic Academic Priorities, 2012-2017*, which was endorsed by Senate in October 2012 and by the Board in February 2013. She reported that the Plan would be formally implemented in September 2017.

*On a motion duly proposed and seconded, the Board of Governors, on the recommendation of Senate, endorsed the basic principles and broad outline of the McGill University Strategic Academic Plan 2017-2022 with the understanding that all items emanating from this plan that require academic governance oversight be returned to this body for appropriate deliberation and action.*

### **17. Task Force on Indigenous Studies and Indigenous Education *Presentation***

The Chair introduced and welcomed Professor Hudson Meadwell, Chair, Department of Political Science and Professor Angela Campbell, Associate Provost (Equity and Academic Priorities), who delivered a presentation on the Provost and Vice-Principal (Academic)'s *Task Force on Indigenous Studies and Indigenous Education*, in their capacities as co-Chairs of the Task Force. It was noted that the third co-Chair, Ms. Paige Isaac, Coordinator, First Peoples' House, was unable to attend the meeting.

Professors Campbell and Meadwell communicated that the University had heeded the call of the Truth and Reconciliation Commission's call to action by engaging and collaborating with Indigenous communities to identify and advance ideas, initiatives and plans to embed Indigeneity in the life and activities of the University while seeking to enhance the presence and success of Indigenous students, faculty and staff at McGill. They indicated that the Task Force was mandated by two core themes, which included the recognition of Indigenous history, contemporary presence, and ways of knowing and learning as well as reconciliation through educational and institutional efforts aimed at redressing historical legacies of injustice and restoring relationships with Indigenous

peoples. They noted that five working groups were established to carry out the mandate and that the Task Force would be issuing a final Report at the end of June 2017.

During discussion, members expressed support for the Task Force and stressed its importance. Members inquired into the objectives of the Task Force with respect to the recruitment of faculty and students as well as the teaching of Indigenous Studies. Professor Campbell highlighted that the objectives intended to increase Indigenous content in all areas of University life. Members also discussed the possibility of Indigenous student housing on Macdonald Campus. It was noted that the recruitment of international Indigenous Faculty might pose challenges due to values that are rooted in maintaining contact with local communities. With respect to a question regarding partnerships with communities and institutions in the north of Quebec and the Prairies, Professor Meadwell noted that the majority were based on existing relationships with the First Peoples' House, but that the University had reached out to the University of British Columbia and the University of Saskatchewan. On behalf of the Board, the Chair thanked Professors Campbell and Meadwell for their presentation.

**18. 2017 – 2018 Board of Governors Meeting Dates** [GD16-52]

The Secretary-General presented the 2017 – 2018 Board of Governors meeting dates.

**19. Other Business**

Governor Frankel presented a notice of motion regarding a requirement to account for carbon and climate change as factors in the analysis of financial risk exposure during endowment, pension and trust investment and requested its submission to the Finance Committee. The Chair asked that Governor Frankel consult the Secretary-General on directing the request to the appropriate body.

The meeting was adjourned at 7:40 p.m.

**END**

## **SUMMARY OF MATTERS CONSIDERED IN CLOSED SESSION OF THE BOARD OF GOVERNORS HELD ON APRIL 27, 2017**

### **1. Honoric Naming Proposal Arising from Policy Relating to Naming of University Assets**

The Board of Governors approved, on the recommendation of the Principal, the proposal to name the School of Retail Management “The Bensadoun School of Retail Management” in accordance with the *Policy Relating to Naming of University Assets*.

### **2. Motion Concerning Recommendations of the Committee to Advise on Matters of Social Responsibility (CAMSR)**

The Board of Governors received a motion submitted by Governor Darin Barney, which requested that the Board rescind its March 23, 2016 endorsement of the recommendations contained in the Committee to Advise on Matters of Social Responsibility (CAMSR)’s Report. A second motion, which requested that CAMSR reconsider the Divest McGill submission of February 2015, was to be considered only if the first motion passed.

In consideration of the motion, the Board heard arguments in support of and against the motion. Arguments in support of the motion were generally based in the belief that CAMSR had involved criteria inconsistent with its Terms of Reference and mandate and, as a result, had abdicated its responsibility to prioritize questions of social responsibility in its deliberations. Arguments against the motion were generally based in the belief that CAMSR respected due process during its proceedings and considered the submission extensively and exhaustively, discharged its obligations to make findings on social injury in accordance with its Terms of Reference and made recommendations to the Board that reflected its broad mandate, as provided for in the Terms of Reference. Board members exchanged opinions and comments with respect to both arguments on the matter. After careful deliberation, the motion was defeated.

### **3. Report on New Appointments, Promotions and Tenure**

The Board of Governors approved recommendations concerning new academic appointments and promotions.