

Minutes of Open Session

Monday, February 2, 2015 14-15 BR:03

Minutes of a meeting of the Board of Governors held on Tuesday, February 2, 2015, at 4:00 pm in room 301 of the James Administration Building, 845 Sherbrooke Street West, Montreal.

PRESENT:

Arezki, Amine

Ayukawa, Courtney

Boychuk, Michael

Butts, Gerald

Cobbett, Stuart (*Chair*)

Coughlin, Peter

Critchley, Ronald

Fachar, Zineb

Fazel, Kathy

Fortier, Suzanne

Fortino, Giuseppe,

Généreux, Claude (*Vice-Chair*)

Halperin, Stephen (by phone)

Harpp, David Noble

Haynes, Bryan

Hobday, Tina

Johnson, Juliet

Minzberg, Samuel

Meighen, Michael A.

(Chancellor)

Panda, Ram

Pinto, Juan

Price, Cynthia

Shrier, Alvin

Turcotte, Martine (by phone)

Vandal, Thierry

Zorychta, Edith

Resource Persons

Aberman, Susan

Di Grappa, Michael

Eidelman, David

Masi, Anthony C.

Weinstein, Marc

Strople, Stephen

(Secretary-General)

Edyta Rogowska

*(Associate Director)***Regrets:** Nathalie Bourque.**Guests:** . Dr. Nico Trocmé, Director of the School of Social Work and the Philip Fisher Chair in Social Work; Sarah Stroud, Associate Vice-Principal (Research and International Relations).

The Chair reconvened the meeting in Open session. He reminded visitors that tape, video or other means of recording sound or images were not permitted prior to, during or after a Board meeting. The Chair introduced Mr. Giuseppe Fortino to his first meeting as a Board member.

The Chair noted that Mr. Juan Pinto was attending his last meeting as a Governor. On behalf of the Board, he thanked Mr. Pinto for all of his contributions to the Board and to the Executive Committee, of which Mr. Pinto was a member.

The Chair reminded member of a Board-Student forum, which would be held on February 19. Noting that the forum would provide an opportunity to learn about initiatives led by student associations and groups from all around campus, as well as learn about the work of the Board and its Committees, he encouraged members to attend. He thanked Governors Pinto and Ayukawa for organizing the forum.

7. Approval of Minutes (Open Session) of December 2nd, 2014 (Consent Item)

On a motion duly proposed and seconded, the open session minutes from the meeting held on December 2, 2014, were approved.

8. Contracts of Affiliation with Health Care Bodies

[GD14-15]

The Chair invited Dr. David Eidelman, Vice-Principal, Health Affairs, and Dean, Faculty of Medicine to present a request to approve a contract of affiliation with three health care bodies. The Dean explained that the proposed contracts were essentially renewals of the previous contracts with each respective establishment. They had been drafted to meet current accreditation and legal requirements, and to update the mission and programs of each of the establishments.

Members discussed the timing of the renewal of the contracts and the effect of Bill 10 on the health on the health institution. They were informed that the consequences of the reorganization under Bill 10 were uncertain and that the approval of these Contracts might require subsequent revision.

On a motion duly proposed and seconded, the Board of Governors, on the recommendation of the Vice-Principal, Health Affairs and Dean (Faculty of Medicine), approved the following Contracts of Affiliation, each valid for a period of 5 years effective upon approval by the Minister of Health and Social Services:

- i. between The Royal Institution for the Advancement of Learning/McGill University and the Douglas Mental Health University Institute;*
- ii. between The Royal Institution for the Advancement of Learning/McGill University and the Jewish Rehabilitation Hospital;*
- iii. between The Royal Institution for the Advancement of Learning/McGill University and the MAB-Mackay Rehabilitation Center;*
- iv. between The Royal Institution for the Advancement of Learning/McGill University and the Maimonides Geriatric Center;*

The Board of Governors also authorized the Vice-Principal (Health Affairs) and Dean, (Faculty of Medicine):

- a) to incorporate minor changes, additions or modifications as may be identified by the Minister of Health and Social Services, subject to review and agreement by the Provost and Legal Services, and to sign the Contract; or*
- b) to refer a revised contract to the Board of Governors for approval in the event that substantive changes are required.*

9. Business Arising from Open Session Minutes

[GD14-16]

9.1 Follow-up to the November 4, 2014 Joint Board-Senate Meeting

The Chair invited Professor Sarah Stroud, Associate Vice-Principal (Research and International Relations), to present, on behalf of Dr. Rosie Goldstein, a follow-up report on the Joint Board-Senate meeting on the theme of “Strengthening McGill’s engagement with the external community through research and innovation.”

Professor Sarah Stroud highlighted key follow-up actions Research and International Relations will be pursuing in response to the feedback received at the November 2014 Joint Board-Senate meeting.

10. Principal’s Remarks

The Principal provided members with an update on government relations. With regard to the provincial government, she spoke about the government’s release of the final report of the funding policy for Quebec universities, noting that it contained a variety of topics including the funding formula for operating grants, tuition fees for non-Quebec students, and ancillary fees. She reported that she and colleagues from other Quebec universities had met with the Deputy Minister to discuss the report last month. Based on that meeting, she explained that the government was serious about evaluating the way Universities were funded and expressed that this might result in obtaining more flexibility in the funding formula that is used by the government to finance universities.

The Principal updated members on developments related to the 2015-16 provincial budget, noting that the financial situation for universities remained difficult as more cuts were expected next fiscal year.

With regard to the federal government, the Principal updated members on the government’s CFREF competition in which McGill would be participating for hopes of obtaining funding. The Principal told members that she was chairing two working groups at the Federal level: the AUCC Digital Infrastructure Working Group, which explored the potential role AUCC may play in digital infrastructure in Canadian universities, and the U15 Private Sector Engagement Working Group, which was established to identify potential barriers or opportunities to improve university-private sector interactions at both the institutional and collective levels.

The Principal informed members of her recent participation in Les initiatives d’excellence, which had been organized by the French government to consider ways of investing in French universities.

The Principal ended her remarks by recognizing members of the McGill community who had been recognized externally for their contributions. Of note was the induction of sixteen McGillians (including Chancellor Michael Meighen) to the Order of Canada, the surpassing of the Centraide Campaign goal by almost \$20, 000, and the recognition of Saman Ahman, who

had received the 2014 Medical Student Leadership Award for starting the Health and Hygiene for Homeless club. Lastly, the Principal thanked Governor Juan Pinto for inviting members of the Board to attend an upcoming Martlets Women’s Hockey team game.

11. Board of Governors Retreat: February 26, 2015

Verbal report

The Chair reminded members of the upcoming retreat of the Board of Governors. He explained that the retreat would provide an interactive opportunity for all participants to engage in conversations with members of McGill senior team on topics affecting the University’s student recruitment, enrolment and admissions. He encouraged all members to attend the retreat and stated that the agenda and relevant documentation would be distributed well in advance of February 26.

12. Board Committee Reports

12.1 Building and Property

[GD14-17]

The Chair called on Governor Peter Coughlin, Chair, Building and Property Committee, to present the Committee’s report arising from a meeting held on December 4, 2014. The report contained one item requiring approval by the Board of Governors: Proposed Plan for Deferred Maintenance.

Governor Coughlin explained that the Finance Committee was working on developing a financial plan to support a major initiative intended to address deferred maintenance, information technology and space needs. He spoke about the Building and Property Committee’s support for the development of the financial plan, which would help the University respond to significant deferred maintenance and space needs proactively.

On a motion duly proposed and seconded, the Board of Governors, on the recommendation of the Building and Property Committee, approved an initiative to respond to the University’s accumulated deferred maintenance, information technology and space needs, on the understanding that the Finance Committee will consider and make recommendations to the Board of Governors on resources required to implement this initiative.

12.2 Investment Committee

[GD14-18]

The Chair presented a report of the Investment Committee on behalf of Mr. Joel Raby, Chair, Investment Committee. The report summarized matters considered by the Investment Committee at its December 5th, meeting.

12.3 Human Resources

[GD14-19]

The Chair called on Governor Martine Turcotte, Chair of the Human Resources Committee, to present the report of the Committee arising from a meeting held on January 15, 2015. Governor

Turcotte provided a summary of the report highlighting the Committee's review of the Annual University Safety Report and the Annual University Staffing Report. She also explained that the Human Resources Committee approved a policy dealing with total compensation for senior administrators at McGill.

With regard to the University Safety Report, members were informed that the Human Resources Committee would be reviewing additional information on the University Safety Laboratory Inspection Program at a future meeting.

12.4 Audit Committee [GD14-20]

The Chair invited Governor Boychuk, Chair of the Audit Committee, to present the Committee's report arising from a meeting held on January 29, 2015. The report contained a summary of matters considered and approved by the Committee, notably the external audit plan for fiscal year 2015.

13. Grant Agreement and Financing Mechanism in support of Green Chemistry (CERC) Initiative [GD14-21]

The Chair called on Professor Sarah Stroud, Assistant Vice-Principal, Research and International Relations, to present, on behalf of Dr. Rose Goldstein, a request to approve a grant agreement in support of the Green Chemistry CERC Initiative.

Professor Stroud explained that approval was requested to enter into an agreement with the Québec Ministère de l'Économie, de l'Innovation et des Exportations (MEIE) for a grant agreement in support of an infrastructure award under the PSRv2 program, related to the Green Chemistry Canada Excellence Research Chair (CERC).

In discussion, members were informed that Green Chemistry, which involved efforts to reduce environmental harm, was an area of considerable research strength at McGill. Members asked whether in addition to the Faculty of Science, this area of study would involve other Faculties, and were told that the some research within Green Chemistry had been designed for interdisciplinary collaborations, notably among the Faculties of Science, Engineering and Medicine.

Following Professor Stroud's presentation, Vice-Principal Di Grappa presented a request for the Board to approve a resolution from Financement-Quebec, which was required by the provincial government for establishing the financial mechanism needed to implement the grant agreement.

On a motion duly proposed and seconded, the Board of Governors, on the recommendation of the Vice-Principal (Research and International Relations) approved the Convention d'aide financière with the Ministère de l'Économie, de l'Innovation et des Exportations which will confirm the Ministry's \$9.2 million financial contribution toward the CERC Green Chemistry Renovation Project, with the understanding that a renovation

project in support of this grant will be submitted to the Building and Property Committee for consideration.

The Board of Governors also authorized the Vice-Principal (Research and International Relations) to sign the Convention d'aide financière and any associated document, following review by Legal Services.

Additionally, the Board of Governors approved the Financement-Quebec resolution as presented.

14. Annual Report on Research Performance and Innovation (2013-2014) [GD14-22]

The Chair called on Professor Sarah Stroud to present the report on Research Performance and Innovation on behalf of Dr. Goldstein. Professor Stroud presented key indicators of McGill's research funding performance and innovation, highlighting that McGill's research funding intensity (i.e. research funding per capita) was the second highest in Canada. She explained that while the primary sources of McGill's research funding revenue remained the federal and provincial governments, the University was working to diversify its research funding revenue sources given that the amount of public funds remains stagnant. Professor Stroud also indicated that while McGill continued to face challenges in moving research into the community and the market, the Quartier de l'Innovation and the McGill University Business Engagement Centre were helping the University improve in this area.

In discussion, members were informed that McGill was continually learning from other universities on how to advance its innovation portfolio. Members noted the value of this work for the development of best practices or alternate structures of funding that would be geared towards promoting innovation.

15. Annual Report on Student Life and Learning (2013-2014) [GD14-23]

The Chair invited Professor Ollivier Dyens, Deputy Provost, Student Life and Learning, to present the 2013-14 Report on Student Life and Learning.

Professor Dyens presented this report, which provided an overview of Student Life and Learning's current activities and goals. He highlighted some of Student Life and Learning's successes in 2013-2014 including: holding the best Frosh in North America; the creation of the McGill App; Registrar Kathleen Massey's receipt of the *Association of Registrars of Universities and Colleges of Canada Outstanding Achievement Award*; and the development of a Counsellor in Residence program to better facilitate student access to therapists and mental health clinicians.

Members asked about the availability of surveys measuring student satisfaction in the area of Student Life and Learning. Members were told that while the overall student experience was positive, some improvements could be made to reduce administrative delays in the delivery of

certain student services. Members also noted the value of establishing mechanisms that would allow students to excel academically without jeopardizing their mental health.

16. Progress Report on the Quartier de l’Innovation [GD14-24]

The Chair asked Professor Sarah Stroud to present a progress report on the Quartier de l’Innovation (QI). Professor Stroud provided an overview of the project’s achievements since last year, discussed current activities and outlined its goals and priorities for the coming year. Professor Stroud described some of the goals for 2015-2016 including the plan to enrich academic experiences of students, researchers and professors through projects, internships, entrepreneurship and outreach.

In discussion, members were informed that students expressed an interest to play a bigger role in the activities and development of the QI. It was noted that while the QI was constantly evolving, there was a desire to work with students and to share information broadly. Members then discussed McGill’s partnership with the L’École de technologie supérieure (ÉTS). It was noted that the ÉTS and McGill had established a strong partnership, which was based on a complementarity of strengths of the two institutions.

Members were informed that the Office of the Vice-Principal, Research and International Relations, would be organizing a tour of the Quartier de l’Innovation on May 8th.

17. Annual Report from University Advancement (2013-2014) [GD14-25]

The Chair called on Mr. Marc Weinstein, Vice-Principal, University Advancement, to present the 2013-14 report from University Advancement. He noted that the report was received by Senate on January 21st and the Investment Committee on December 4, 2014.

Mr. Weinstein provided an overview of philanthropic results for FY2014 and identified future fundraising challenges and opportunities. He explained that in the post-Campaign McGill period, gifts to McGill remain strong, and that University Advancement streamlined its operations to ensure alumni relations was fully integrated into the University Advancement team.

In a discussion that followed, members reviewed the impact of the most recent Campaign, noting that some work still needed to be done to secure outstanding commitments. Members were informed that University Advancement was working on securing all outstanding commitments, as well as starting to plan for the next campaign to take place in 2021.

Members reviewed funding categories outlined in the report, particularly focusing on the “Parent” category. It was noted that only a limited number of universities had fundraising programs designed for this category. As such, comparisons in this area with other universities were limited.

18. Report from Senate

[GD14-26]

The Principal presented a report arising from a Senate meeting held on January 21, 2015. She explained that the report contained one item requiring approval by the Board.

On a motion duly proposed and seconded, the Board of Governors, on the recommendation of Senate, approved the proposed name change for the “McGill Centre for the Study of Host Resistance” to the “McGill International Tuberculosis Centre” (MITBC)/ “Centre international de la tuberculose McGill.”

19. Presentation on the School of Social Work

Presentation

The Chair welcomed and introduced to the Board Dr. Nico Trocmé, Director of the School of Social Work and the Philip Fisher Chair in Social Work. Dr Trocmé delivered a presentation on the activities of the School of Social Work, focusing on current research related to the availability of services and programs for vulnerable populations, notably to children in need.

20. Other Business

The meeting was adjourned at 6:50 p.m.

**SUMMARY OF MATTERS CONSIDERED IN CLOSED SESSION OF THE BOARD
OF GOVERNORS HELD ON FEBRUARY 2, 2014**

1. Recommendation from Decanal Advisory Committees

The Board of Governors approved the reappointment of Colleen Cook as Trenholme Dean of Libraries of McGill University for a second five-year term, commencing September 1, 2015 and ending on August 31, 2020.

2. Update on the Royal Victoria Hospital

The Board of Governors received an update on the Royal Victoria Hospital redevelopment project and the anticipated funding for the project from the provincial government.

3. Report on New Promotions and Tenure

The Board of Governors approved recommendations concerning the promotion of nine academic staff to the rank of Full Professor effective February 1, 2015.