



Minutes of a meeting of the Board of Governors held on Thursday, September 26, 2013 at 4:00 pm in room 301 of the James Administration Building, 845 Sherbrooke Street West, Montreal.

**PRESENT:**

Arezki, Amine

Boychuk, Michael

Butts, Gerald

Cobbett, Stuart (*Chair*)

Coughlin, Peter

Critchley, Ronald

Fazel, Kathy

Fortier, Suzanne

Harpp, David Noble

Hastings, Kenneth

Halperin, Stephen

Haynes, Bryan (by phone)

Johnson, Juliet

Kalant, David

Larson, Katie

Minzberg, Samuel

Mooney, Jonathan

Roy, Mario

Steinberg, H. Arnold  
(*Chancellor*)

Turcotte, Martine

Vandal, Thierry

Vroom, Ann

Zorychta, Edith

***Resource Persons***

Aberman, Susan

Di Grappa, Michael

Eidelman, David

Weinstein, Marc

Goldstein, Rose

Masi, Anthony C.

Marcil, Olivier

Moreau, Pierre

Thibault, Line

Strople, Stephen

(Secretary-General)

Edyta Rogowska

(Governance Officer)

Kevin Chan (Deputy

Secretary-General)

**REGRETS:** Lili de Grandpré, Claude Généreux, Cynthia Price, Daniel Gagnier.

**Invited Guests:** Dr. Lydia White (Associate Provost, Policies and Procedures and Equity); Mr. Albert Caponi, Assistant Vice-Principal, Financial Services, Dr. David Eidelman, Vice-Principal, Health Affairs and Dean, Faculty of Medicine, Mr. Marc Weinstein, Vice-Principal, Development and Alumni Relations.

The Chair reconvened the meeting in Open session. He reminded visitors that tape, video or other means of recording sound or images were not permitted prior to, during or after a Board meeting.

**9. Approval of the Meeting Minutes (Open Session) of May 23, 2013**

In their review of the Open session minutes, members agreed to add that one of the priorities arising from the implementation of the University's ASAP 2012 would be to maintain faculty and student ratios.

*On a motion duly proposed and seconded, the minutes from a meeting held on May 23, 2013, were approved, as amended.*

**10. Principal's Remarks (Continued)**

The Principal welcomed everyone to the start of the academic year and expressed her enthusiasm in attending her first Board meeting.

The Principal shared with members her main areas of focus for the coming months. These included becoming a full member of the McGill community, building a relationship of trust

with students, alumni, friends, partners and hospitals, and continuing to build on McGill's strengths in enhancing the student experience.

The Principal commented on the fall's orientation, noting that it had been well-organized and well-received by students, staff, parents and the community at large. She thanked student leaders for their efforts to continually improve Orientation Week.

The Principal reported on the fall enrollment, stating that the University had a total of 38,800 new and returning students, 23,600 of whom were undergraduate students and 7,700, graduate degree-seeking students. In addition, the Principal mentioned that there were approximately 7,500 students seeking certificates and diplomas in a variety of programs.

Referencing the current debate on the proposed Quebec Charter of Values, the Principal noted that the University had reaffirmed its commitment to respecting and promoting diversity and inclusiveness. She noted that a statement issued by the University and the Academic Health Network had been drafted in line with the University's principles of a commitment to diversity and equity. She acknowledged the work of Dr. David Eidelman, Vice-Principal, Health Affairs and Dean, Faculty of Medicine and Professor Lydia White, Associate Provost, Policies, Procedures on this file.

The Principal commented on the 2013 QS World University Rankings and the 2013 Academic Ranking of World Universities (Shanghai Rankings), noting that while in the QS rankings, McGill's standing had dropped a few spots, from 18<sup>th</sup> to 21<sup>st</sup>, it had slightly advanced in the Shanghai Rankings, from 63<sup>rd</sup> to 58<sup>th</sup> position. She commented on the value of rankings, noting that although they were not entirely a scientifically accurate exercise, they helped to detect trends and identify areas for improvement.

The Principal updated members on a recent meeting between the Minister of Higher Education, Research, Science and Technology (Minister), and university rectors, students and employees. She shared the Minister's message that the Government of Quebec would reinvest in universities beginning in 2014-15. She informed members of another meeting that she would be having with the Minister in November.

The Principal updated members on the chantiers de travail. She noted that the chantier related to establishing the Conseil national des universités would be accepting submissions, which would provide the University with an opportunity to deliver key messages and recommendations. With respect to the chantier on governance, the Principal reported that one of the recommendations arising from the chantier's work is related to compensation for senior administrators. Noting that the chantier concerned with the funding policy was working on developing a funding formula, the Principal reported that a final report of the chantier was not anticipated until 2014.

The Principal provided highlights on recent accomplishments by members of the McGill community, including the appointment of a Canada Excellence Research Chair in Pain, the honouring of eight McGill professors by the Royal Society of Canada, and the success of the

MBA students in winning the \$1-million Hult Prize for social entrepreneurship. She congratulated all members on their accomplishments.

**11. Report on Summer Activities from the Acting Principal**

[GD13-06]

Professor Anthony Masi, Provost, provided a summary outlining the various actions he had undertaken in his capacity as Acting Principal. He spoke about his participation in various events, meetings and the memoranda of understanding and agreements that he had signed during his term as Acting Principal. Some of his responsibilities included representing McGill University at the U15 Executive Heads meeting, formulating McGill's submission to the Chantier on University Financing and preparing a transition document for the incoming Principal. He thanked the Board for granting him the opportunity to serve as Acting Principal, noting that it had been a challenging yet enjoyable experience.

The Principal and the Board thanked the Provost for his service as Acting Principal. In discussion, members were informed that the U15 meeting, which the Acting Principal had attended on behalf of McGill, attempted to create a sense of unity among the research-intensive universities in their efforts to promote the importance of research and higher education to the federal government. Members also noted that federal funding had evolved during the last fifteen years and that the University would have to maintain advocacy efforts in order to benefit from funding resources in place.

**12. Board Committee Reports: Part II**

**12.1 Nominating, Governance and Ethics Committee**

[GD13-07]

The Chair presented Part II of the Report of the Nominating, Governance and Ethics Committee, which contained a series of recommendations to bodies arising from University policy.

1. Appointments to Internal and External Non-Board Bodies, Health Care Bodies and the Advisory Committee (Dean, Large Faculty)

*On a motion duly proposed and seconded, the Board of Governors, on the recommendation of the Nominating, Governance and Ethics Committee, approved the following:*

- *the appointment of Mr. Yves Fortier as a Trustee nominated by McGill University on the Board of Trustees of the McGill Institute for the Study of Canada for a four-year term beginning immediately and ending August 31, 2017;*
- *the nomination of Professor Suzanne Fortier as a member of the Quartier de l'innovation Board of Directors for a two-year term to be determined upon approval by the Board of Directors of the Quartier de l'innovation;*

- *the appointment of Dr. Carmen Loiselle as member of the Board of Directors of the Consortium des établissements de réadaptation exploitant un institut universitaire (CÉRIU) – Centre de recherche interdisciplinaire en réadaptation du Montréal métropolitain (CRIR) for a three-year term effective immediately and ending December, 31, 2016;*
- *the appointments of Mr. Claude Généreux and Ms. Lili de Grandpré as representatives of the Board of Governors on the Advisory Committee for the Selection of the Dean (Desautels Faculty of Management) and the appointments of Mr. Jan Peeters as an alternate representative or Ms. Kathy Fazel (subject to her willingness to serve) in the event that Mr. Peeters is unavailable to serve.*

## **12.2 Executive Committee**

[GD13-08]

The Chair presented the report of the Executive Committee, which contained informational items arising from meetings of the Executive Committee held during the summer.

## **13. Final Report on Campaign McGill**

[GD13-09]

Mr. Marc Weinstein, Vice-Principal, Development and Alumni Relations, delivered a presentation of the success of Campaign McGill. The Vice-Principal underlined the success of the Campaign, which had raised \$1.026 billion, far surpassing the original \$750,000 goal. The Vice-Principal provided an overview of some of the impacts of the Campaign on the University, noting that more than half of the raised funds had been earmarked for student aid. The Vice-Principal then described challenges and opportunities for future fundraising initiatives.

Members congratulated the Vice-Principal on a successful campaign. Members discussed differences between Campaign McGill and those at other Canadian universities. Members were informed that fundraising efforts at other universities could rely on the presence of local alumni.

## **14. Report from Senate**

[GD13-10]

The Principal presented the Report from Senate, arising from Senate's meeting of September 18, for approval. The Report contained Senate's recommendation to approve a proposed amendment to the University Statutes and an update to the Regulations Relating to the Employment of Librarian Staff.

## **14.1 Items for Approval**

### **14.1.1 Proposed Amendment to McGill University Statutes**

*On a motion duly proposed and seconded, the Board of Governors, on the recommendation of Senate, approved an amendment to Article 13.1 of the University Statutes as follows:*

*- delete the existing wording of Article 13.1 from the Statutes, and substitute the following:*

*The University may offer degrees-in-course in any field of knowledge as shall be approved from time to time in accordance with these Statutes. The official record of degrees granted by the University shall be maintained by the Secretary General.*

\*Article 13.1.1 and subsequent clauses are unchanged.

### **14.1.2 Updates to the Regulations Relating to the Employment of Librarian Staff**

*On a motion duly proposed and seconded, the Board of Governors, on the recommendation of Senate, approved the Regulations Relating to the Employment of Librarian Staff as amended:*

- 1. Section 2.3.5.2 shall read: The staff member shall request such consideration in writing to the Provost within 3 months prior to the beginning of the staff member's year of reappointment consideration. The Provost shall confirm approval of such an extension no later than 2 months prior to the beginning of the staff member's year of reappointment consideration.*
- 2. Section 3.4.3. The words 'no later than August 31 of the year of consideration' be replaced by 'no later than June 1 of the year of consideration'.*
- 3. Section 3.32.10. The words 'by September 1 of the year of consideration' shall be replaced by 'by August 15 of the year of consideration'.*
- 4. Section 2.1.4 shall be deleted.*
- 5. Section 6 shall be deleted.*

## **15. Notice of Joint Board-Senate Meeting: November 12, 2013**

[GD13-11]

Dr. H. Arnold Steinberg, Chancellor, announced that this year's joint Board-Senate meeting would be held on November 12. He noted the value of Mental Health as the meeting's topic and encouraged all to attend.

**16. Board of Governors Handbook 2013-14**

[GD13-12]

The Secretary-General informed members that the 2013-14 Board of Governors Handbook, which had been posted online, included updated reference materials.

**17. Faculty Presentation**

Presentation

Dr. David Eidelman, Dean, Faculty of Medicine, delivered a presentation on the Faculty of Medicine, highlighting its strengths and challenges and noting that the Faculty continued to do well despite funding constraints. The Dean provided an overview of the Faculty's establishment, noting that McGill had been the first University to establish a faculty of medicine in 1829. He spoke about the different schools housed in the Faculty and described efforts of the Réseau Universitaire Intégré de Santé (RUIS) to improve the provision of healthcare services within Quebec and advance medical education for the twenty-first century.

In discussion, members were informed that McGill's admission standards were generally based on academic standing, and the results of the Medical College Admissions Test (MCAT). The admission process also includes multiple interviews and simulation exercises. Members were told that the number of applicants usually exceeded the number of student spots available.

**18. Other Business**

There was none. The meeting was adjourned at 7:05 p.m.

**SUMMARY OF MATTERS CONSIDERED AT THE CLOSED SESSION OF THE BOARD OF GOVERNORS HELD ON SEPTEMBER 26, 2013**

**1. Contract of Affiliation: MUHC**

The Board of Governors approved a contract of affiliation with the McGill University Health Centre.

**2. Appointment of Member-at-Large**

The Board of Governors, on the recommendation of the Nominating, Governance and Ethics Committee, approved the appointment of Mr. Ram Panda as a member-at-large of the Board of Governors, for a five-year term starting January 1, 2014.

**3. Audit Committee: Auditor's Report, Financial Statements and Financial Report to the Board of Governors for Fiscal Year Ending 30 April, 2013**

The Board of Governors, on the recommendation of the Audit Committee, approved the 2012-2013 Financial Report to the Board of Governors including the external Auditor's Report and Audited Financial Statements of The Royal Institution for the Advancement of Learning/McGill University for the year ended April 30, 2013.

The Board of Governors also confirmed the reappointment of Deloitte as external auditors of The Royal Institution for the Advancement of Learning/McGill University for the fiscal year ending April 30, 2014.

**4. Human Resources Committee**

The Board of Governors received a report of the Human Resources Committee, arising from the Committee's meetings of July 3 and September 20, 2013.

**5. Report on New Appointments with Tenure**

The Board of Governors approved a report on new academic appointments.