



Minutes of a meeting of the Board of Governors held on Tuesday, March 13, 2012 in room 301 of the James Administration Building, 845 Sherbrooke Street West, Montreal.

PRESENT:

Boyчук, Michael

Butts, Gerald

Cobbett, Stuart (*Chair*)

Critchley, Ronald

Coughlin, Peter (by phone)

de Grandpré, Lili

Fazel, Kathy

Flood Consedine, Morna

Gagnier, Daniel (by phone)

Généreux, Claude

Harpp, David Noble

Hasegawa, Audrey

Hastings, Kenneth

Kalant, David

Munroe-Blum, Heather

Nassim, Roland

Pekeles, Gary

Price, Cynthia

Raz, Amir (by phone)

Steinberg, H. Arnold

(*Chancellor*)

Turcotte, Martine

Vandal, Thierry

Marcil, Olivier

Masi, Anthony C.

Mendelson, Morton

Moreau, Pierre

Strople, Stephen (Secretary-General)

Edyta Rogowska (Secretariat)

Resource Persons

Di Grappa, Michael

Invited Guests: Christopher Manfredi, Dean of the Faculty of Arts; David Eidelman, Vice-Principal (Health Affairs) and Dean of Medicine; Paul Allison, Dean of the Faculty of Dentistry; Ms. Susan Aberman, Chief of Staff, Office of Principal and Vice-Chancellor.

REGRETS: Maggie Knight, Samuel Minzberg, Ann Vroom.

OPEN SESSION

6. Approval of the Agenda and Meeting Minutes

Following the decision to move the presentation of the dentistry opportunity in Qatar to closed session, the meeting agenda was approved as amended.

6.1 Meeting of November 29, 2011

On a motion duly proposed and seconded, the minutes from a meeting held on November 29, 2011, were approved.

6.2 Meeting of January 31, 2012

On a motion duly proposed and seconded, the minutes from a meeting held on January 31, 2012, were approved.

7. Chair's Remarks

The Chair welcomed all members to the Board's open session meeting. He stated that room 2100 of the Lorne Trottier Building had been prepared to accommodate visitors via a secure transmission of the open session.

However, noting the absence of visitors to the open session, the Chair stated that the transmission would not be required for this meeting.

In general, the Chair announced that video or other means of recording sound or images were not permitted prior to, during or after a Board meeting. The Chair stated that the transmission of the open session would be terminated in the event that the University became aware of the occurrence of such activity.

8. Principal's Remarks

The Principal updated the Board on the results of the Montreal and McGill Centraide Campaign, noting that this year's campaign had set a fundraising record of \$58.7 million to fight against poverty and exclusion in Montreal and surrounding areas. The amount raised this year represents a 6% increase over last year's Centraide Campaign. The Principal thanked all members for their support of the Campaign.

The Principal reported on the recent data leak within the Development and Alumni Relations unit. She stated that the University had undertaken a thorough analysis of the leaked documents and was in the process of contacting all individuals who had been affected by this breach of confidentiality. Additionally, the Principal reported that the University was pursuing an investigation to identify the source of the leak. She noted that the investigation provided an opportunity for the University to re-examine its policies and protocols relating to information management.

The Principal reported on the Entente de partenariat, noting that this was an agreement with the provincial government that would ensure the government's support of the development of Quebec universities. In preparation of the Entente, the Principal stated that the University was working on preparing a list of key performance indicators that would be submitted to the Ministry of Education, Leisure and Sports. A further update will be provided at a future meeting.

The Principal reported on the upcoming announcement of the provincial budget for 2012-2013 and stated that the University had identified strategic issues for its relationship with the Quebec government, including the University's case for more adequate funding for infrastructure. The Principal also stated that the upcoming release of the federal budget would implement budget cuts that could affect the university sector. The Principal reported that the University was working with key civil servants in an effort to ensure that any proposed cuts to universities would be minor.

The Principal spoke about the University's level of preparedness for the March 22 planned demonstrations and student boycotts, arising from the decision of certain student associations to boycott classes in order to protest the recent increase in tuition fees. The Principal stated that the University was working with student leaders and administration to encourage and ensure that any protests on campus remain peaceful.

The Principal ended her remarks by reporting on a number of successful events that had taken place on campus in recent months. She expressed her congratulations to the women's hockey team for a successful season and noted that the men's hockey team had qualified for the national championships, which would take place in Fredericton from March 22 to 25. In addition, the Principal stated that four female students from the Desautels Faculty of Management would be receiving funding from HBSB for a new scholarship program for Women in Business Leadership. She also stated that the McGill's Life Sciences Complex has been awarded the Leadership in Energy and Environmental Design (LEED) gold certification for a new construction from the Canada Green Building Council.

9. Update on Recent Statements Concerning Asbestos Research

Verbal update

The Chair called on Dr. David Eidelman, Vice-Principal (Health Affairs) and Dean of the Faculty of Medicine, to provide members with an update on the recent statements concerning asbestos research, which had been previously communicated to the Board at its meeting in February.

Dr. Eidelman reported that Professor Rebecca Fuhrer, Chair of the Department of Epidemiology, Biostatistics and Occupational Health, and a Canada Research Chair, had been mandated to review Professor J. Corbett McDonald's work. He informed members that Dr. Furher was in the process of completing a preliminary report for his review. Dr. Eidelman stated that in the event that Professor Fuhrer's preliminary review raises any concerns, Dr. McDonald's file would be referred to a Research Integrity Officer. A further update on the findings of Dr. Furher's report is expected at a future meeting.

10. Annual Report on Student Life and Learning

[GD11-37]

The Chair called on Professor Morton Mendelson, Deputy Provost (Student Life and Learning) to present the Annual Report on Student Life and Learning. Professor Mendelson highlighted a number of initiatives that had been completed or underway in the areas of student life and learning. He stated that despite some of the challenges of the current academic year, there had been a number of significant achievements made by various units in the areas of food and dining services, residences, enrollment, teaching and learning services.

A discussion ensued about recent events in the area of student life and learning. It was mentioned that the report presented a remarkably positive account of events. In addition the activities contained in the report, it was noted that there had also been a number of protests and demonstrations on campus and that these played a role in student life on campus.

11. Report from Senate

[GD11-39]

The Principal presented the Report from Senate, which contained two approval items.

11.1 Approval of Creation of the McGill University-Qatar Institute of Oral Health

The Principal reported that the creation of the McGill University-Qatar Institute of Oral Health corresponded to the dentistry opportunity in Qatar, which had been discussed by the Board in closed session.

On a motion duly proposed and seconded, the Board of Governors, on the recommendation of Senate, approved the creation of the McGill University-Qatar Institute of Oral Health, subject to the necessary resources being provided by the Qatar Foundation and to the conditions for the successful operation of the programs being agreed upon.

11.2 Approval of Change to the Term Lengths on University Tenure Committee Slates

The Principal presented Senate's recommendation to change the term lengths on the University Tenure Committee, noting that the term length of three years would allow Senate to more efficiently populate the slates each year, and would ensure that the University benefit from faculty members' expertise.

On a motion duly proposed and seconded, the Board of Governors, on the recommendation of Senate, approved:

- the extension of term lengths of members appointed to University Tenure Committee slates from two to three years;*
- an amendment to Section 5.28.2 of the Regulations Relating to the Employment of Academic Staff to reflect this extension of term lengths.*

12. Annual Report on Policy on Safe Disclosure

[GD11-40]

The Secretary-General presented the Annual Report on Policy on Safe Disclosure. He stated the Report was presented to the Board of Governors in accordance with the provisions of the Policy on Safe Disclosure. The Secretary-General noted that during the twelve-month period from 1 November 2010 through 31 October 2011, no reports utilizing the process established by the *Policy on Safe Disclosure* had been filed with the Secretary-General or with any other member of the senior administration of the University.

13. Faculty Presentation

Presentation

The Chair called on Professor Christopher Manfredi, Dean of the Faculty of Arts, to deliver a presentation about topical initiatives underway at the Faculty of Arts. The Dean reported on the importance of research at the Faculty of Arts, noting that McGill is Canada's leading recipient of funding from the Social Sciences and Humanities Research Council. The Dean informed members about developing programs within the Faculty of Arts, including the launch of a new Liberal Arts program and an initiative to consolidate languages, literatures and culture programs in order to provide students with a more enriched interdisciplinary learning experience. The Dean also informed members about the Faculty's initiative to enhance the undergraduate research experience through the Arts Research Internship Awards Program (ARIA).

CLOSED SESSION

1. Approval of the Agenda and Confidential Minutes

- 1.1 Meeting of November 29, 2011
- 1.2 Meeting of January 31, 2012
- 1.3 Meeting of February 6, 2012
- 1.4 Electronic Vote of February 13, 2012

2. Proposed Reappointment of the Dean, Faculty of Graduate and Postdoctoral Studies [GD11-31]

3. Board Committee Reports

3.1 Report of the Finance Committee [GD11-32]

- 3.1.1 Increase to the University's Borrowing Limit
- 3.1.2 Budget Planning 2012-2013 Report II

3.2 Report of the Nominating, Governance and Ethics Committee [GD11-33]

3.3 Report of the Executive Committee [GD11-34]

3.4 Report of the Investment Committee [GD11-35]

4. Report on New Promotions and Tenure [GD11-36]

5. Other Business