



Minutes of a meeting of the Board of Governors held on Friday, April 26, 2013 at 8:00 am in room 301 of the James Administration Building, 845 Sherbrooke Street West, Montreal.

PRESENT:

Boychuk, Michael	Minzberg, Samuel	Di Grappa, Michael
Brulé-Champagne, Eric	Mooney, Jonathan	Marcil, Olivier
Cobbett, Stuart (<i>Chair</i>)	Munroe-Blum, Heather	Masi, Anthony C.
Critchley, Ronald	Redel, Josh	Mendelson, Morton
de Grandpré, Lili, (<i>Vice-Chair</i>)	Steinberg, H. Arnold (<i>Chancellor</i>)	Strople, Stephen (<i>Secretary-General</i>)
Fazel, Kathy	Vandal, Thierry (by phone)	Edyta Rogowska (<i>Governance Officer</i>)
Généreux, Claude	Vroom, Ann	
Harpp, David Noble	Zorychta, Edith	
Hastings, Kenneth		
Halperin, Stephen		
Haynes, Bryan (by phone)	Resource Persons	
Johnson, Juliet	Aberman, Susan	

REGRETS: Peter Coughlin, Daniel Gagnier, Nadia Houri, David Kalant, Cynthia Price, Martine Turcotte, Gerald Butts.

Invited Guests: François Pouliot, Director, Procurement Services; Sean Ferguson, Dean, Schulich School of Music; Mr. Jeffrey Ives, Director, Office of the Budget.

OPEN SESSION

10. Approval of the Meeting Minutes (Open session) of February 12, 2013

On a motion duly proposed and seconded, the Minutes from a meeting held on February 12, 2013, were approved.

11. Principal’s Remarks (Continued)

There were none.

12. Administrative Response to Principal’s Task Force (Diversity, Excellence and Community Engagement) [GD12-43]

The Provost presented this report for information. He presented some background on the Task Force and described its three broad recommendations:

- 1) a firm commitment to the recruitment, retention, and professional development of a diverse and excellent academic, administrative and support staff, and student community;
- 2) a broadened definition of excellence that would ensure the indicators with which we measure ourselves reflect the University’s distinctive mission; and
- 3) an affirmation of McGill’s service to society that builds on our history and expands the University’s commitment to positive engagement with—and impact on—external communities.

The Provost reported that the administration had accepted all three recommendations. In responding to the first recommendation, the Provost spoke to the growth of the SEDE office and the University's numerous outreach initiatives towards underrepresented communities. For the second recommendation, the Provost spoke of McGill's plans for interdisciplinary programs. For the third recommendation, the Provost reported that there were plans for a resource centre that would track and publicize McGill's engagement with the community. In addition, the Provost reported that in accordance with the recommendation of the Task Force, the title of one administrative position had been expanded to promote and monitor diversity at McGill.

A conversation about gender equity, as applicable to the Board of Governors, ensued. In her capacity as Chair of the Nominating, Governance and Ethics (NGE) Committee, Governor de Grandpré said that the NGE Committee was cognizant of the need to promote gender parity on the Board of Governors and considered the importance of gender in formulating recommendations of members-at-large. She pointed out that other groups represented on the Board also had a role to play in promoting gender parity.

The Board discussed the importance of ensuring that implementation of the recommendations stemming from the Task Force was carried out with broad consultation of the McGill community.

The Board discussed the possibility of working with the McGill Alumni Association in the recruitment of students. In the context of increasing student diversity, members noted the benefit of recruiting more students from underrepresented populations, including from visible and invisible minority groups.

13. University Procurement Policy: Recommendation from Audit Committee [GD12-44]

Governor Michael Boychuk, Chair of the Audit Committee, presented the Procurement Policy for approval. Mr. Francois Pouliot, Director, Procurements Services, was present to answer questions.

He noted that although a procurement policy had been planned for a number of years, McGill currently did not have one in place. He stated that the Policy would help reduce overall risk and provide for McGill's compliance with provincial legislation. He reported that in drafting the Policy, the University had conducted an analysis of the U15 and top North-American universities in order to benchmark against best practices.

Governor Boychuk reported that the Audit Committee discussed the implementation of the Policy and supported the University's plan to disseminate and publish the Policy, and provide courses on procurement to all staff.

In response to questions linked to a few articles in the Policy related to holding employees liable for failing to comply with the Policy or for soliciting or accepting improper contributions, members were told that these provisions were included in the Policy in order

to promote principles of accountability and sustainability within the University community. Members were told that the general principle of the Policy was to institute a change culture that would lead to a culture of accountability.

In reference to a question related to the absence of provisions encouraging the purchase of goods and services from the University itself, members were told that this type of an initiative was beyond the Policy's scope.

On a motion duly proposed and seconded, the Board of Governors, on the recommendation of the Audit Committee, approved the Procurement Policy.

Members of the Board of Governors thanked Mr. Francois Pouliot for his leadership in drafting this Policy.

14. Report from Senate [GD12-45]

14.1 Statement of Principles Concerning Freedom of Expression and Freedom of Peaceful Assembly

The Principal presented the Statement of Principles Concerning Freedom of Expression and Freedom of Peaceful Assembly. She noted that Senate had approved the Statement and received the Operating Procedures for information.

On a motion duly proposed and seconded, the Board of Governors, on the recommendation of Senate, approved the adoption of the Statement of Principles Concerning Freedom of Expression and Freedom of Peaceful Assembly.

14.2 Operating Procedures

The Principal presented the Operating Procedures for information. A suggestion was made to incorporate a provision for issuing a final warning by security in the Operating Procedures.

In considering the section concerning "Responsibilities", a suggestion was made to implement more discretion in issuing warnings. To that end, the Board of Governors supported that the following amendment be implemented in paragraph 4: "Prior to taking such action, University representatives will, whenever ~~possible~~ **reasonable**, issue a clear warning to the effect that the activities have gone beyond the parameters described here".

14.3 Revisions to the Code of Student Conduct and Disciplinary Procedures

The Principal presented proposed revisions to the Code of Student Conduct and Disciplinary Procedures for approval. She reported that in addition to Senate's review of the Code, the proposed revisions had been discussed by the Executive Committee at its meeting in March. At that time, members expressed some concern that the identity of the individuals who violate the provisions of the Code remained confidential and questioned whether the Code

should be amended further to provide for more transparency regarding violations of the Code.

Professor Andre Costopoulos, Dean of Students, explained that the Committee on Student Discipline, which presents a report to Senate on violations to the Code, did not have the right, under provincial legislation, to disclose the identity of those who violate the Code. The Dean specified that although this was the general rule, certain cases required that the identity of the offender be disclosed and noted that the University had some discretion in determining the legitimacy of cases that lead to the disclosure of identity. The Dean added that efforts were being made to ensure that the reporting structure at the University was similar to those in place at peer institutions.

Professor Morton Mendelson, Deputy Provost, Student Life and Learning, stated that although the report of the Committee on Student Discipline was publicly available, efforts were being made to make the report more easily accessible by the community.

15. Annual Reports on Student Life and Learning and Strategic Enrollment Plan[GD12-46]

Professor Morton Mendelson, Deputy Provost, Student Life and Learning, presented the Annual Report on Student Life and Learning and the Strategic Enrollment Plan. He noted that while the Annual Report on Student Life and Learning was presented to the Board annually, the Strategic Enrollment Plan was being presented to the Board for the first time. In referring to the Annual Report, the Deputy Provost noted that diversity and accessibility remained two important issues the University was addressing by implementing initiatives that support the Task Force on Diversity, Excellence and Community Engagement. One such initiative is the MasterCard Foundation program. Funded by the MasterCard Foundation, the program will provide 91 talented yet economically disadvantaged students from Africa the opportunity to receive financial support to pursue their studies at McGill. The Deputy Provost stated that although the MasterCard Foundation does not use a means test for applicants to the program, it does use a basic level of testing to determine financial need.

With reference to the Strategic Enrollment Plan, Professor Mendelson stated that Senate had endorsed the six strategic imperatives of the McGill SEM Plan in 2011 and that the University was now developing tools to implement the Plan's major goals.

16. Faculty Presentation

Presentation

Professor Sean Ferguson, Dean, Schulich School of Music, spoke to the Board about the different types of music schools in Canada, about the School of Music at McGill and then about some of the activities underway at the School. In summary, the Dean explained that three different types of music schools exist in North America: schools that focus on the study of music history and theory, those that specialize in fine arts and those that focus on science and technology. With reference to the Schulich School of Music, the Dean reported that McGill's School was a leader in all of these three areas in Canada. In describing some of the School's activities, the Dean talked about research creation projects such as CIRMMT

(Kermit) and *Les Gestes* and briefed members on a number of outreach initiatives led by the School. Some of these include free public concerts offered by the School, the Heart of the City piano program and the “Chamber Music Without Borders” initiative.

The Board expressed its full appreciation to the Dean for his informative presentation. Members voiced an interest in touring the School.

17. Other Business

There was none. The meeting was adjourned at 4:40 pm.