



Minutes of a meeting of the Board of Governors held on Tuesday, April 24, 2012 in room 301 of the James Administration Building, 845 Sherbrooke Street West, Montreal.

PRESENT:

Cobbett, Stuart (*Chair*)
 Coughlin, Peter
 Critchley, Ronald
 de Grandpré, Lili
 Fazel, Kathy
 Harpp, David Noble
 Hastings, Kenneth
 Hour, Nadia
 Kalant, David
 Munroe-Blum, Heather
 Nassim, Roland
 Pekeles, Gary

Price, Cynthia
 Raz, Amir
 Steinberg, H. Arnold
 (*Chancellor*)
 Vandal, Thierry
 Vroom, Ann

Resource Persons
 Di Grappa, Michael
 Marcil, Olivier
 Masi, Anthony C.

Mendelson, Morton
 Rose Goldstein
 Marc Weinstein
 Aberman, Susan

 Strople, Stephen (Secretary-
 General)
 Edyta Rogowska (Secretariat)

Guests: Phil Barker, Interim Director, Montreal Neurological Institute and Hospital; Jeffrey Ives, Director, Office of the Budget; Chandra Madramootoo, Dean, Faculty of Environmental and Agricultural Sciences; Jim Nicell, Associate Vice-Principal (University Services); Michael Richards, Chair, Building and Property Committee.

REGRETS: Michael Boychuk, Gerald Butts, Morna Flood Consedine, Daniel Gagnier, Claude Généreux, Audrey Hasegawa, Maggie Knight, Samuel Minzberg, Martine Turcotte.

OPEN SESSION

6. Approval of Meeting Minutes of March 13, 2012

On a motion duly proposed and seconded, the minutes from a meeting held on March 13, 2012, were approved.

7. Chair's Remarks

The Chair welcomed all members to the Board's open session meeting. He introduced Ms. Nadia Hour, a representative of the McGill Association of Continuing Education Students to her first meeting. The Chair also stated that recent events had raised concerns about security and the Board's ability to properly conduct business. He noted that for the duration of the open session, visitors were accommodated via an enclosed circuit transmission of the meeting's deliberations into the Cyberthèque classroom. The Chair reminded visitors that tape, video or other means of recording sound or images were not permitted prior to, during or after a Board meeting. He stated that the occurrence of any such activity would result in the transmission of the open session transmission.

The Chair reported on his recent attendance at the Canadian Universities Boards' Association annual conference. Noting the conference's theme of 'Leadership on the Edge', the Chair informed members of the address that Dr. Kevin Lynch, Vice-Chair, BMO Financial Group, had delivered to participants. The Chair reiterated Dr. Lynch's five drivers of change influencing

university leadership: demographics, new competitiveness, the effects of the financial crisis, decline of trust in leaders and systems, and information revolution.

8. Principal's Remarks

The Principal spoke about recent student boycotts of classes, noting that only a handful of students were continuing their boycott their academic activity. The Principal stated that exams had begun without major disruptions but noted that the administration would continue monitoring the situation. Reminding members that the University devotes thirty cents of every net new dollar of revenue to student aid and that the goal was to bring Quebec tuition fees to over half of the Canadian average of tuition fees at the end of five years, the Principal expressed her hope for a resolution of the tuition protests.

The Principal informed members of her recent attendance at the Spring Membership Meeting of the American Association of Universities (AAU) held in Washington DC. She stated that the AAU Membership Committee had reviewed its membership policy and was considering indicators that resemble the Key Performance Indicators developed by McGill. She stated that this AAU initiative reinforced the importance of the KPI exercise at McGill.

The Principal reported that she had recently participated in a plenary session of the American National Research Council Committee on Research Universities, which addressed the ability of research universities to maintain excellence in research and doctoral education needed to ensure their competitiveness and prosperity. She stated that in areas of funding and investment in education, American universities were facing similar challenges to those of Canadian universities. A further update on this matter is expected at a future meeting.

The Principal informed members that she was participating, along with thirty other Canadian University representatives, in the 2012 mission to Brazil organized by the Association of Universities and Colleges of Canada. She stated that the mission builds on a federal strategy to support Canada's international priorities as determined by the Prime Minister and key Ministers and in this case, is part of a strategy for improving Canada-Brazil academic relations. She stated that the mission would be led by His Excellency the Right Honourable David Johnston, Governor General of Canada and former McGill Principal and Vice-Chancellor. The Principal stated that during this trip McGill would be signing four memoranda of agreement.

The Principal reminded members of two special events planned as part of the conclusion of the University's 190th Anniversary celebrations. The first was a an honorary Doctorate ceremony honouring the Principals and Vice-Chancellors of the University of Edinburgh and the University of Glasgow and the second, the recognition of the Governor General, as McGill's Official Visitor. She encouraged members to participate in these events.

The Principal reported on awards achieved by members of the McGill community, including the acceptance of the Scarlet Key Society Award by Governors Maggie Knight and Roland Nassim.

9. Quartier de l'Innovation

[GD11-48]

Dr. Rosie Goldstein, Vice-Principal (Research and International Relations) and Dr. Phil Barker, Interim Director of the Montreal Neurological Institute and Hospital, delivered a presentation on

the Quartier de l'Innovation (QI), a partnership between McGill and École de technologie supérieure (ÉTS) to establish an innovation hub in Montreal. Described as an "ecosystem" created by the fusion of science and technology, the QI is founded on four pillars related to education and innovation, industry, society and culture, and urbanization. It was noted that QI's aim to create a state-of-the-art sustainable urban environment presented opportunities that would benefit the University and various levels of government. Vice-Principal Goldstein stated that a business case for the QI would be finalized in the fall of 2012 and an agreement between the ÉTS and McGill would follow thereafter. A further report is expected at a future meeting.

In response to a question concerning real-estate ownership, Dr. Goldstein specified that the two host QI buildings (INGO I and INGO II) were owned by ÉTS. She added that the financial envelope for the renovation of the buildings would be substantial but that third-party collaborations were a possibility.

It was also mentioned that the QI site would allow for the University to maintain campus presence and that some transportation between the QI site and the University's campus may be required.

In response to a question concerning affordability of housing in the QI area, it was stated that the University would be proposing a housing plan that would respect various levels of affordability.

The Principal thanked Dr. Goldstein and Dr. Barker for the presentation and expressed her satisfaction with the University's progress on developing the QI.

10. Report of the Joint Meeting of the Senate Steering and Executive Committee [GD11-49]

The Chair announced that the topic of the upcoming joint meeting of the Board of Governors and Senate will be Universal Design. He stated that a discussion on the topic would provide an opportunity to learn more about accessibility needs for students with disabilities and other non-conventional learners, and noted that the topic was consistent with the recommendations of the Principal's Taskforce on Excellence, Diversity and Community Engagement. The Chair stated that Professor Morton Mendelson, Deputy Provost (Student Life and Learning), would be striking a working group to prepare for the meeting.

Professor Mendelson added that the theme of universal design will generate topics of discussion of interest to the Board and to Senate.

11. Report from Senate [GD11-50]

The Principal presented the Report from Senate from its meeting of March 21, 2012. The Report contained recommendations to approve the McGill University Award for Equity and Community Building and the Centre on Populations Dynamics.

1. Approval of the McGill University Award for Equity and Community Building

The Principal stated that the award seeks to enhance McGill's commitment to equity by recognizing outstanding achievements by students, faculty and administrative and support staff in advancing equity and community building.

On a motion duly proposed and seconded, the Board of Governors, on the recommendation of Senate, approved the establishment of a McGill University Award for Equity and Community Building.

2. Approval of the Centre on Population Dynamics

The Principal called on the Provost to present Senate's recommendation to approve the Centre on Population Dynamics. The Provost stated that the Centre would be established as a collaborative project between three main departments across two faculties: Sociology and Economics in the Faculty of Arts and Epidemiology, Biostatistics and Occupational Health in the Faculty of Medicine. He noted that the Centre would build upon existing strengths in the area of population dynamics, in social statistics in the Faculty of Arts and in population health in the Faculty of Medicine.

Be it resolved that the Board of Governors, on the recommendation of Senate, approved the creation of the Centre on Population Dynamics at McGill University / Centre de recherche sur la dynamique des populations.

12. Faculty Presentation

Presentation

Professor Chandra Madramootoo, Dean of the Faculty of Agricultural and Environmental Sciences, delivered a presentation that provided a general overview of enrolment, industry-based internship opportunities for students and outreach activities currently underway at the Faculty. Some of the outreach initiatives include projects related to reducing obesity rates in childhood growing ecological produce on campus and establishing a water resources management program.

In response to a question concerning the efforts devoted to establishing better student connections between the Macdonald Campus and the main campus, the Dean stated that the Faculty was continually working with the Deputy Provost (Student Life and Learning) to ensure that students from the Macdonald Campus were well integrated into the overall McGill community.