



Minutes of a meeting of the Board of Governors held on Thursday, May 23, 2013 at 4:00 pm in room 301 of the James Administration Building, 845 Sherbrooke Street West, Montreal.

**PRESENT:**

Boychuk, Michael	Haynes, Bryan (by phone)	Goldstein, Rose
Brulé-Champagne, Eric	Johnson, Juliet (by phone)	Masi, Anthony C.
Butts, Gerald (by phone)	Kalant, David	Moreau, Pierre
Cobbett, Stuart ( <i>Chair</i> )	Mooney, Jonathan	Thibault, Line
Coughlin, Peter	Munroe-Blum, Heather	
Critchley, Ronald	Price, Cynthia	Strople, Stephen
de Grandpré, Lili, ( <i>Vice-Chair</i> )	Redel, Josh	(Secretary-General)
Fazel, Kathy	Steinberg, H. Arnold	Edyta Rogowska
Gagnier, Daniel	( <i>Chancellor</i> )	(Governance Officer)
Généreux, Claude	Zorychta, Edith	
Harpp, David Noble		
Hastings, Kenneth	<b><i>Resource Persons</i></b>	
Halperin, Stephen	Aberman, Susan	
	Di Grappa, Michael	

**REGRETS:** Ms. Nadia Houri, Mr. Samuel Minzberg, Ms. Martine Turcotte, Mr. Thierry Vandal, Ms. Ann Vroom.

**Invited Guests:** Dr. Suzanne Fortier, Principal-Designate, Professor Daniel Jutras, Dean, Faculty of Law.

The Chair reconvened the meeting in Open session. He reminded visitors that tape, video or other means of recording sound or images were not permitted prior to, during or after a Board meeting.

**10. Approval of the Meeting Minutes (Open session) of April 26, 2013**

On a motion duly proposed and seconded, the minutes from a meeting held on April 26, 2013, were approved.

**11. Principal's Remarks (Continued)**

There was none.

**12. Progress Report on Quartier de l'innovation**

[GD12-53]

Dr. Rose Goldstein, Vice-Principal (Research and International Relations), delivered a progress report on the Quartier de l'innovation (QI). Dr. Goldstein informed members of the launch of the QI, which took place on May 13 and described some of the QI-related events, such as the Montreal Summits on Innovation, which were being organized in support of the QI initiative. Dr. Goldstein explained the role of the QI Ambassadors as key community leaders who would raise awareness of the QI by promoting it locally. She added that the QI initiative was supported by all three levels of government.

In response to a question related to the development of schools within the QI area, Vice-Principal Goldstein explained that McGill's Faculty of Education was involved in developing a school initiative within the QI district. She also stated that current residents living within the QI district were involved in the consultation process related to the planning of a real-estate project that would ensure the promotion of sustainable and affordable housing within the area.

Board members discussed the impact of the QI initiative on the McGill community. Members were informed that the QI did not involve extending or relocating the campus, but rather offering an opportunity for the community to benefit from the resources that would be developed in support of the initiative.

**13. ASAP Implementation Progress Report** [GD12-54]

Professor Anthony Masi, Provost, delivered a progress report on the implementation of the University's ASAP 2012: *Achieving Strategic Academic Priorities*, which had been endorsed by the Board of Governors in February 2013. He described the implementation process, focusing on the need for implementation exercises at the Faculty and administrative level that reflected ASAP priorities and matched the University's strategic plans, ensuring that identified resources match priorities and budget realities, and developing a framework to realize the McGill Innovative Learning Environment (MILE) vision.

Board members discussed the potential need to prioritize objectives or build collaborations with other universities in order to respond to current budgetary constraints. Members were informed that one of the priorities would be to maintain faculty and student ratios. With regard to the possibility of building collaborations, members were apprised of a number of collaborations that had already been established such as the executive MBA program with the Haute École Commerciale (HÉC). Certain members pointed out that collaborations did not always result in cost-savings for the University.

**14. Report of the Committee to Advise on Matters of Social Responsibility** [GD12-55]

Mrs. Brenda Norris, Chair, CAMSR, presented the Committee's report for information. She provided an overview of previous submissions considered by the Committee and gave details on the Committee's recent review of submissions received from Divest McGill. She explained that the two submissions expressed concern about the University's investments in companies engaged in the oil sands and in fossil fuels, and in the Plan Nord. She reported that the Committee had reviewed the petitions in accordance with its terms of reference, and explained that in its review of both petitions, it considered whether the test of social injury had been met. Mrs. Norris reported that following thorough review and consideration, the Committee agreed that Divest McGill had failed to demonstrate that social injury, as defined in the terms of reference, had been met with regard to both submissions. As a result, no action was considered or being recommended to the Board. Mrs. Norris conveyed the Committee's appreciation of the work that had been done in support of the submissions, noting that the supporting documentation provided by Divest McGill had been well

organized and raised a number of important points. On behalf of the Committee, Mrs. Norris thanked members of Divest McGill for their submissions.

In discussion, certain members commented on the definition of social injury contained in the CAMSR terms of reference, noting that it could be clarified or expanded. They encouraged that it be reviewed at the upcoming review of the CAMSR terms of reference.

In regard to the submission on the Plan Nord, it was noted that communities affected by the Plan viewed it with varying opinions that showed no unanimity of voice. This lack of consensus called into question the recommendation for divestment proposed by Divest McGill.

In discussion, members were informed that the Committee did not reject the values of the recommendations that had been but put forward by Divest McGill, and that both submissions provided the Board an opportunity to reflect on the University's commitment to social injury. Certain members noted the value of the Committee's report, suggesting that it could be used as a model for future accounts submitted to the Board.

## **15. Report from Senate**

[GD12-56]

The Principal presented the Report from Senate, arising from Senate's meeting of May 15. The report contained three recommendations, two of which concerned revisions to University regulations. The third recommendation involved a proposal to approve the creation of a new centre.

### **1. Revisions to Regulations Relating to the Employment of Tenure Track and Tenured Academic Staff**

The Principal presented Senate's recommendation to approve proposed amendments in the Regulations Relating to the Employment of Tenure Track and Tenured Academic Staff.

*On a motion duly proposed and seconded, the Board of Governors, on the recommendation of Senate, approved the Regulations Relating to the Employment of Tenure Track and Tenured Academic Staff as amended.*

### **2. Creation of the Microbiome and Disease Tolerance Centre / Centre microbiome et tolérance aux maladies**

The Principal presented Senate's recommendation to approve the creation of the Microbiome and Disease Tolerance Centre.

*On a motion duly proposed and seconded, the Board of Governors, on the recommendation of Senate, approved the creation of the Microbiome and Disease Tolerance Centre / Centre microbiome et tolérance aux maladies.*

### **3. Revisions to Regulations on the Retirement of Academic Staff**

The Principal presented Senate's recommendation to approve amendments in the Regulations on Retirement of Academic Staff, as noted in the resolution below.

*On a motion duly proposed and seconded, the Board of Governors, on the recommendation of Senate, approved the following:*

- (i) The Regulations on the Retirement of Academic Staff, effective Sept 1st 2013*
- (ii) That the Regulations on the Retirement of Academic Staff replace the following:*
  - Regulations Concerning the Retirement of Academic Staff and Librarian Staff,*
  - Sections 7.8 – 7.10 of the Regulations Relating to the Employment of Academic Staff*
  - Section 6 of the Regulations Relating to Employment of Librarian Staff*
- (iii) That any reference to any of these regulations in other McGill regulations or policies be amended accordingly.*

### **16. Annual Report on Safe Disclosure** [GD12-57]

The Secretary-General presented the annual Report on Safe Disclosure in accordance with the provisions of the Policy on Safe Disclosure. The Secretary-General reported that no reports arising from the Policy had been filed during the academic year and added that the University was working on improving the on-line process for making safe disclosure reports.

### **17. Board of Governors Meeting Dates 2013-14** [GD12-58]

The Secretary-General presented the Board of Governors meeting dates for 2013-2014.

### **18. Faculty Presentation** *Presentation*

Professor Daniel Jutras, Dean, Faculty of Law, delivered a presentation highlighting the academic programs, initiatives and outreach activities within the Faculty. He informed members that McGill's Faculty of Law, established in 1848, was Canada's oldest law school, which was consistently ranked among the top thirty schools in the world. He described the Faculty's international body of staff and students and mentioned that the Faculty organized about fifty to sixty international student exchanges annually. In describing some of the Faculty's outreach initiatives, the Dean highlighted international human rights internships and high school outreach programs. He also informed members about initiatives planned to reorganize the Faculty Advisory Board and to conduct a curriculum review in order to maintain a position of leadership in legal education.

The Board thanked Dean Jutras for his informative and interesting presentation.

### **19. Other Business**

There was none. The meeting was adjourned at 7:10 pm.

**SUMMARY OF MATTERS CONSIDERED AT THE CLOSED SESSION OF THE BOARD OF GOVERNORS HELD ON MAY 23, 2013**

**1. Recommendation of the Advisory Committee for Selection of the Deputy Provost (Student Life and Learning)**

The Board of Governors, on the recommendation of the Advisory Committee for the Selection of the Deputy Provost, Student Life and Learning, approved the appointment of Professor Ollivier Dyens as Deputy Provost, Student Life and Learning.

**2. Proposed Change of Term for Vice-Principal, Administration and Finance**

The Board of Governors approved the extension of Mr. Michael Di Grappa's term as Vice-Principal, Administration and Finance, for one year.

**3. Progress Report on Key Performance Indicators**

The Board of Governors received a progress report on key performance indicators.

**4. Report on New Appointments, Promotion and the Grant of Tenure**

The Board of Governors approved a report on new academic appointments, promotions and the grant of tenure.

**5. Board Committee Reports**

**5.1 Nominating, Governance and Ethics Committee**

The Board of Governors received a Report of the Nominating, Governance and Ethics Committee arising from the Committee's meeting of May 22<sup>nd</sup>. The Board approved the Committee's recommendations related to appointments to the Board, Board standing Committees and internal and external non-Board bodies.

**5.2 Audit Committee**

The Committee received a Report of the Audit Committee, arising from the Committee's meeting of May 16.