

Memorandum

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TO: Board of Governors

FROM: Dr. David H. Eidelman, Vice-Principal Health Affairs and Dean of the Faculty of Medicine

SUBJECT: Approval of Contracts of Affiliation with the following health-care establishments (the “Establishment(s)“):

1. Douglas Mental Health University Institute (“Douglas”)
2. Jewish Rehabilitation Hospital (“JRH”)
3. MAB-Mackay Rehabilitation Center (“MAB-Mackay”)
4. Maimonides Geriatric Center (“Maimonides”)

DATE: February 2, 2015

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ACTION REQUIRED: INFORMATION APPROVAL/DECISION

ISSUE & EXPECTED OUTCOME: Need to obtain the approval of the Board of Governors of Contracts of Affiliation (the “Contract(s)”) with each of the following Establishments: the Douglas, the JRH, the MAB-Mackay and Maimonides.

The contract of affiliation with the Douglas expired in 2013; with the JRH in 2014 and with the MAB–Mackay in 2014. The proposed Contract with Maimonides is a new contract of affiliation.

BACKGROUND & RATIONALE:

Douglas:

The Douglas is a designated health care Institute under the Act respecting Health and Social Services (R.L.Q chap S-4.2) (the “Act”), specialized in the care, teaching and research in mental health. It offers specialized and ultra-specialized services in psychiatry and related mental health disciplines, and has participated with the University since the 1970’s in medical education and research. It manages a research center recognized by the Fonds de recherche – Santé (“FRQS”) and collaborates with the University in research in mental health. It has been designated by the World Health Organization (WHO) as the Montreal WHO Collaborating Center for Research and Training in Mental Health to carry out specific international mental health research projects and offer training to international students.

JRH:

JRH is an acute care hospital specialized in the field of rehabilitative medicine. JRH and the University have collaborated since 1990 in teaching sizeable numbers of McGill students particularly in medicine, physical and occupational therapy, nursing, psychology and social work. JRH is a member of the Centre de recherche interdisciplinaire en réadaptation (the “CRIR”) and collaborates with researchers from McGill on research projects involving vestibular rehabilitation, posture and gait, family and community integration.

MAB-Mackay:

MAB-Mackay is a rehabilitation center specializing in children and youth with motor and/or language impairments and persons of all ages with a visual or hearing impairment. It is the result of a merger in 2006 of two institutions; Montreal Association for the Blind (MAB) and the Mackay Centre (Mackay). The University and the MAB and Mackay have had an ongoing collaboration since 1974 in teaching and research with each Establishment accepting McGill students in various disciplines; particularly physical and occupational therapy, psychology and social work. These educational activities continue in the merged Establishments.

Maimonides:

Maimonides is a geriatric center which provides care and treatment of the frail and elderly, including the management of the many facets of the behavioral and psychological symptoms of dementia and assistance with decisions for end of life care. Maimonides and the University have collaborated since 1979, through a series of renewable teaching service contracts signed at the Faculty level, in providing a unique clinical experience to McGill students in a nursing home environment and in developing geriatric long-term care research. The development of the teaching and research programs have resulted in an evolution of the relationship between Maimonides and the University which is now more appropriately reflected in a contract of affiliation.

Rationale:

The proposed Contracts with each of the Douglas, JRH and MAB-Mackay are basically a renewal of the previous contract with each respective Establishment. Each proposed Contract, including the Contract with Maimonides has been drafted to meet current accreditation and legal requirements, and to update the mission and programs of each of the Establishments. In particular, each proposed Contract clarifies the relationship between the Establishment and University and describes the coordination and organization of teaching and research in the Establishment. Each proposed Contract is for five years from the date of the approval of Minister of Health and Social Services with an automatic renewal of one year. Each proposed Contract is similar to contracts of affiliation which the University has entered into with other similar health-care institutions.

Each of the proposed Contracts has already been approved by the Board of Directors of the respective Establishment.

ALIGNMENT WITH MISSION AND STRATEGIC PRIORITIES: Approval of the contracts of affiliation is necessary for the University to pursue its academic mission of teaching and research in its health care programs. Discussions were conducted between the respective appropriate authorities in the Faculty of Medicine and each Establishment and each proposed Contract reflects the operational needs and requirements of each of the parties.

COMPLIANCE WITH UNIVERSITY POLICY: The signature of a contract of affiliation responds to the University's requirement that the respective obligations and responsibilities of the University and entities with which it is engaged in activities be officially established and confirmed.

COMPLIANCE WITH LEGISLATION/EXTERNAL REGULATIONS: The proposed Contracts have been reviewed by Legal Services and the signature of each contract of affiliation responds to the contractual obligations under the current Act. The Contracts also meet accreditation requirements which require that there be contracts for all sites used for teaching and/or research purposes by students of the University.

RISK FACTORS: As the precise consequences of the major reorganization under Bill 10 of the health –care system are uncertain, the approval of these Contracts may require subsequent revision. Given, however, that no legislative modifications have been proposed to the current Act regarding the designation of institutions under the Act, nor the obligation for contracts of affiliation, the requirements for such contracts under the current Act should continue to be respected by the respective parties.

IMPACT OF DECISION AND NEXT STEPS: The signature of the Contracts will result in the University's contractual requirements being clarified and confirmed and its legislative obligations under the current Act being respected.

Following approval by the Board, the proposed Contracts will each be sent by the respective Establishment to the relevant Agency for Health and Social Services (or its replacement or successor under Bill 10) for subsequent transmission to the Minister of Health and Social Services for review and approval, after which the Contracts will be signed by the University and each Establishment.

MOTION OR RESOLUTION FOR APPROVAL: *Be it resolved that the Board of Governors, on the recommendation of the Vice-Principal, Health Affairs and Dean (Faculty of Medicine), approve the following Contracts of Affiliation, each valid for a period of 5 years effective upon approval by the Minister of Health and Social Services:*

- i. between The Royal Institution for the Advancement of Learning/McGill University and the Douglas Mental Health University Institute;*
 - ii. between The Royal Institution for the Advancement of Learning/McGill University and the Jewish Rehabilitation Hospital;*
 - iii. between The Royal Institution for the Advancement of Learning/McGill University and the MAB-Mackay Rehabilitation Center;*
 - iv. between The Royal Institution for the Advancement of Learning/McGill University and the Maimonides Geriatric Center;*
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Be it further resolved that the Board of Governors authorize the Vice-Principal (Health Affairs) and Dean, (Faculty of Medicine):

a) to incorporate minor changes, additions or modifications as may be identified by the Minister of Health and Social Services, subject to review and agreement by the Provost and Legal Services, and to sign the Contract; or

b) to refer a revised contract to the Board of Governors for approval in the event that substantive changes are required.

APPENDICES: A copy of each proposed Contract is available for consultation in the Office of the Secretariat.
