



Minutes of a meeting of the Board of Governors held on September 28, 2010 at 4:00 p.m., in the main Dining Room, second floor, Faculty Club, 3450 McTavish Street, Montreal.

PRESENT:

Cobbett, Stuart (<i>Chair</i>)	Steinberg, H. Arnold	Moreau, Pierre
Bishop, Alexandra	(<i>Chancellor</i>)	Rozen, Rima
Critchley, Ronald	Turcotte, Martine	Weinstein, Marc
Gagnier, Daniel (by phone)	Vandal, Thierry	
Guillon, Daniel	Vroom, Ann	
Harpp, David Noble	Youster, Allan	Strople, Stephen (Secretary-General)
Newburgh, Zach		Joyce Donohue (Secretariat)
Munroe-Blum, Heather	Resource Persons	Edyta Rogowska (Secretariat)
Pekeles, Gary	Dowie, Vaughan	
Richards, Michael	Masi, Anthony C.	
	Mendelson, Morton J.	

Invited Guests: Albert Caponi, Assistant Vice-Principal (Financial Services); Jim Nicell, Associate Vice-Principal (University Services); Adrien Pouliot (Governor Emeriti and Chair, Audit Committee), Susan Aberman, Chief of Staff.

REGRETS: Roshi Chadha, Ian Chan, Lili de Grandpré, Darren Entwistle, Kathy Fazel, Morna Flood Consedine, Claude Généreux, Michael Meighen, Amir Raz, Gerald Sheff.

The Chair welcomed all Governors and guests to the first Board of Governors meeting of the 2010-2011 governance year. He acknowledged the presence of two new student governors: Ms. Alexandra Bishop, President of the Post Graduate Students’ Society and Mr. Zach Newburgh, President of the Student Society of McGill University. He reminded members to submit their Declaration and Disclosure of Conflict of Interest forms to the Secretariat.

1. Approval of the Agenda

The Chair informed the Board that item 19 of the agenda (Report on New Appointments with Tenure) was deferred to a future meeting.

On a motion duly proposed and seconded, the agenda was approved, as amended.

2. Approval of the Minutes (open session) of May 25, 2010 [09-10 BR:05]

On a motion duly proposed and seconded, the minutes of the open session of May 25, 2010 were approved.

3. Principal’s Remarks

The Principal reported that the University welcomed approximately twelve thousand new students at the start of the academic year and forty-five new academic staff since the last meeting of the Board of Governors in May 2010.

The Principal informed members of the Board of Governors that as required triennially, she presented McGill’s report to the *Commission parlementaire de la culture et de l’éducation* (“Commission”), noting that the full report was accessible on the Principal’s website. In

reference to some of the themes discussed at the meeting of the *Commission parlementaire*, the Principal mentioned that there was discussion in concerning the lack of funding for higher education. She noted that the unavailability of financial support was harming the performance of universities in Quebec, Canada and in the United States.

The Principal informed the Board of Governors that thirteen McGill professors had been named Fellows of the Royal Society of Canada, including the Interim Vice-Principal (Research and International Relations) Dr. Rima Rozen. The Principal congratulated Dr. Rozen on this honour.

4. Principal's Annual Report on the University

The Principal informed the Board of Governors that the annual report would be published in October.

The Principal reported that the Principal's Task Force on Student Life and Learning had examined ways in which the student experience could be enhanced at McGill. She acknowledged there had been evidence that students did not feel they had the opportunity to get to know their professors, therefore indicating the need to review student-faculty ratio. She stated that more resources were being invested in financial aid and in the enhancement of academic advising. The Principal reported that the University would be relying on philanthropic aid to support these areas.

The Principal acknowledged the increase in research funding during the recent years. However, she noted that the University would have to compare its performance to that of its peers in order to obtain a more realistic view of its performance. She added that collaborations between industry and faculty were needed, as well as more research in large teams and in transformative areas.

The Principal spoke to the challenge of generating resources in a highly competitive provincial and national environment. In light of provincial underfunding, the Principal noted that McGill would need to continue working in the public policy area and reach out to the community for support. In this regard, she acknowledged the efforts of the Vice-Principal (Development and Alumni Relations), Mr. Marc Weinstein, for all the work he and his team have done with Campaign McGill. However, she noted the importance of collaborating efficiently and strategically in engaging students, staff and the community in an effort to develop smart ways of generating resources.

In closing, the Principal stated that the University would need to develop ways of optimizing enrolment and continue using scarce resources optimally.

5. Report on Research Performance 2009-2010

[GD10-01]

Dr. Rima Rozen, Interim Vice-Principal (Research and International Relations), delivered a PowerPoint presentation that focused on research activities of the University during the 2009-2010 year. She outlined sponsored research revenues from federal, provincial and industrial sources and highlighted some of the major international awards and prizes that were awarded to McGill researchers. She highlighted McGill's rankings in total sponsored research income, per full-time faculty, per grants received from provincial, federal and industry sources vis-à-vis those of other major Canadian universities.

In closing, Dr. Rozen noted that McGill was performing relatively well in certain areas, such as training grants and international partnerships. However, she stated that McGill needed to develop more leadership in large networks and in securing more funding from provincial competitions and the business sector, namely to help increase the support of indirect costs of research.

The Board compared McGill's performance to that of other Canadian universities, noting that some universities in Ontario were outperforming McGill. Governor Guitton indicated that the report measured McGill's research performance by referring exclusively to revenue. He suggested that the inclusion of other methods of measuring university-wide performance would be useful. The Chancellor noted the importance of investing in mentoring activities that would allow less experienced researchers to benefit from the advice of more senior researchers. The Principal reminded the Board that McGill expects all of its researchers to teach also. She also emphasized that despite the various financial challenges it was facing, McGill's standing would help in developing strategies that would improve its position at the provincial and national levels.

6. Report of the Building and Property Committee [GD10-02]

Mr. Stuart Cobbett, Interim Chair, Building and Property Committee, introduced the report and called on Governor Harpp to elaborate further on its contents. Governor Harpp stated that the Building and Property Committee was requesting that the Board approve a grant submission which, if successful, would result in funding for renovations of the Redpath Museum that would make the building universally accessible.

On a motion duly proposed and seconded, it was resolved that the Board of Governors, on the recommendation of the Building and Property Committee, approve the submission of a grant application to Canadian Heritage under the Canada Culture Spaces Fund, in support of the Redpath Museum Universal Access Project and authorize the Associate Vice-Principal (University Services) to sign, for and on behalf of The Royal Institution for the Advancement of Learning/McGill University, the grant application and any accessory documents, provided that they have been reviewed by Legal Services.

Governor Harpp indicated that the remainder of the report contained informational items.

Upon request of the Chair, Professor Nicell reported on deferred maintenance, noting the costs of projects which had been completed, those that were underway and those that were under development. Professor Nicell also mentioned the funding reserved for planned projects.

7. Report of the Nominating and Governance Committee Part 1 of 2 [GD10-03]

The Chair of the Nominating and Governance Committee presented the first part of the report of the Nominating and Governance Committee. The report contained a recommendation to approve changes to the Electoral Procedures of the Board of Governors which would allow such elections to be conducted electronically.

On a motion duly proposed and seconded, it was resolved that the Board of Governors, on the recommendation of the Nominating and Governance Committee, approve the amendments to the Guidelines on Electoral Procedures of the Board of Governors, as presented in Appendix A, and that, at the discretion of the Secretary-General, further editorial amendments be made as needed.

8. Legal Information Clinic: Memorandum of Agreement [GD10-04]

Professor Morton J. Mendelson, Deputy Provost (Student Life and Learning), presented the memorandum of agreement for approval.

The Deputy Provost noted that consistent with concerns expressed about using the McGill logo, the name of the clinic was changed from McGill Legal Information Clinic, to the “Legal Information Clinic at McGill”. He also informed the Board that all evidence of insurance coverage was to be provided to the Risk Management and Insurance office.

On a motion duly proposed and seconded, it resolved that Board of Governors, on the recommendation of the Deputy Provost (Student Life and Learning), approve the Memorandum of Agreement between McGill University and the Clinique d’information juridique de McGill for a five-year period commencing on June 1, 2010 and ending May 31, 2015.

It was further resolved that the Board of Governors authorize the Deputy Provost (Student Life & Learning) and the Dean of the Faculty of Law, to sign the said Memorandum of Agreement with the Clinique d’information juridique de McGill.

9. Tribune: Memorandum of Agreement [GD10-05]

The Deputy Provost presented this memorandum of agreement for approval, noting that it was consistent with those established with other student associations and special interest groups.

On a motion duly proposed and seconded, it was resolved that the Board of Governors, on the recommendation of the Deputy Provost (Student Life and Learning), approve the Memorandum of Agreement between McGill University and the Société de publication de la tribune inc. for a five-year period commencing on August 18, 2010, and ending May 31, 2015.

It was further resolved that the Board of Governors authorize the Deputy Provost (Student Life & Learning) to sign the said Memorandum of Agreement with the Société de publication de la tribune inc.

Governor Newburgh requested that information concerning the use of the university logo at other universities be obtained.

10. Notice/Reminder: Joint Senate/Board of Governors Meeting

The Provost reminded the Board of the joint Board-Senate meeting to be held on October 25, 2010. He further reminded Board members that the meeting would focus around strategic initiatives in graduate and postdoctoral studies in the context of academic planning and the University’s White Paper. The Principal added that Governors Emeriti also would be invited to attend this year’s meeting.

11. Board of Governors Handbook 2010-2011 [GD10-06]

The Secretary-General informed the Board that this year's handbook, normally distributed in hard copy, was available online on the Board of Governors' website.

Governor Youster mentioned that distributing the Board documents electronically shifted the printing cost for internal Governors to their respective University units, noting that many of them lack the funds to cover the cost of printing. Governor Guitton stated that printing documents from internal offices jeopardized the confidentiality of documentation. The Secretary-General noted that an option would be to download the documents to a portable computer which would allow access to the documents at the meeting without needing to print hard copies.

Governor Newburgh invited the Board of Governors to McGill's Homecoming and offered t-shirts to Board members.

The Board of Governors moved into Closed Session to consider the following matters:

12. Approval of Minutes (closed session) of May 25, 2010 [09-10 CR:07]

13. Proposed Revisions to the Statutes of McGill University

14. Administrative Appointments

15. Report of the Audit Committee [GD10-07]

15.1 2009-2010 Financial Report to the Board of Governors including audited financial statements

15.2 Appointment of External Auditors

16. Report of the Nominating and Governance Committee Part 2 of 2 [GD10-08]

17. Report of the Executive Committee [GD10-09]

18. Report of the Human Resources Committee [GD10-10]

19. Report on New Appointments with Tenure [GD10-11]

20. Other Business