



Minutes of a meeting of the Board of Governors held on November 30, 2010 at 4:00 p.m., in the main Dining Room, Faculty Club, 3450 McTavish Street, Montreal.

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| PRESENT: | Newburgh, Zach | |
| Cobbett, Stuart (<i>Chair</i>) | Pekeles, Gary | Masi, Anthony C. |
| Bishop, Alexandra | Raz, Amir | Mendelson, Morton J. |
| Chan, Ian | Richards, Michael | Moreau, Pierre |
| Critchley, Ronald | Steinberg, H. Arnold | Weinstein, Marc |
| de Grandpré, Lili | (<i>Chancellor</i>) | |
| Généreux, Claude | Turcotte, Martine | |
| Guitton, Daniel | Vroom, Ann | Strople, Stephen (Secretary-General) |
| Fazel, Kathy | Youster, Allan | |
| Harpp, David Noble | | Maria Kontzidis (Secretariat) |
| Maldoff, Eric | Resource Persons | Edyta Rogowska (Secretariat) |
| Munroe-Blum, Heather | Di Grappa, Michael | |
| | Dowie, Vaughan | |

Invited Guests: Sandra Crocker, Assistant Vice-Principal (Strategic Planning & Partnerships); Lynne Gervais, Associate Vice-Principal (Human Resources); Janice McGraw, Associate Director, Risk Management and Insurance; Jim Nicell, Associate Vice-Principal (University Services); Adrien Pouliot (Governor Emeriti and Chair, Audit Committee), Ian Soutar (Governor Emeriti and Chair, Investment Committee), Susan Aberman, Chief of Staff.

REGRETS: Roshi Chadha, Darren Entwistle, Daniel Gagnier, Morna Flood Consedine, Michael Meighen, Gerald Sheff, Thierry Vandal.

Chair's Remarks

The Chair of the Board of Governors welcomed all Governors and guests to the second meeting of the 2010-2011 governance year. He introduced and welcomed Mr. Michael Di Grappa, Vice-Principal (Administration & Finance) to his first Board meeting. Mr. Di Grappa expressed the honour he felt for being appointed as Vice-Principal (Administration and Finance) and spoke about his enthusiasm to work with all members of the McGill community.

The Chair acknowledged that this was the last Board of Governors meeting for four governors: Daniel Guitton, Michael Meighen, Gerald Sheff and Eric Maldoff. On behalf of the Board, the Chair thanked them for their services to the University and expressed the Board's appreciation of the commitment with which they had served the Board and its Committees.

The Chair acknowledged the presence of Mr. Ian Chan, the Macdonald Campus Student Society representative.

The Chair informed the Board that Mr. Warren Chippindale, Governor Emeritus, had died and briefly spoke about Mr. Chippindale's contributions to the Board and to McGill.

On a motion duly proposed and seconded, it was resolved that the Board of Governors unanimously approve a motion of condolence to Dr. Warren Chippindale's family on the passing of Dr. Warren Chippindale, in acknowledgement of his great contributions to McGill University.

1. Approval of the Agenda

On a motion duly proposed and seconded, the agenda was approved.

2. Approval of the Minutes (open session) of September 28, 2010 [10-11 BR:01]

On a motion duly proposed and seconded, the minutes of the open session of September 28, 2010, were approved.

3. Principal's Remarks

The Principal informed the Board of Governors that Professor David Harpp received the first ever McGill University Lifetime Achievement Award for Leadership in Learning at the Fall Convocation ceremonies. She extended congratulations to Professor Harpp on this honourable achievement.

The Principal informed the Board of Governors that 1491 students received their diplomas at the Fall Convocation ceremonies and thanked Governors and the University Marshall, Governor David Harpp, for their participation.

The Principal stated that the University was celebrating the one-year anniversary of the installation of Dr. H. Arnold Steinberg as McGill's Chancellor. She expressed her gratitude to the Chancellor and thanked him in particular for his leadership during the Convocation ceremonies.

The Principal notified the Board of Governors that she had participated in the second meeting of the National Research Council's Committee on Research Universities, noting that this was a good time for McGill to engage in discussions about the role of research in North America. She provided an overview of some of the key themes that had emerged at the meeting.

The Principal informed Governors of the University's undertaking to realign McGill's priorities through the Strategic Reframing Initiative (SRI) in order to accelerate progress and achievement. She informed the Board that the SRI would focus on transformative research, scholarship and innovation, student enrolment, cost efficiencies, philanthropy and performance management. She thanked Mr. Vaughan Dowie, Executive Head, Public Affairs, for his contribution to the SRI video that was broadcasted on the Principal's website and expressed her thanks to Governor Claude Généreux and Alumnus Mr. Eric Lamarre for their support on the SRI file.

The Principal informed Governors of an upcoming *Rencontre des partenaires en éducation* that was to take place in Quebec City on December 6, 2010, with representatives from Quebec universities, the provincial government and stakeholders from the education sector. She stated that some of the key themes of the *Rencontre* would include financial accessibility, performance

and financing of universities. She stated that CREPUQ was aiming to propose that university tuition and grants reach, at minimum, the Canadian average by 2020.

The Principal encouraged all Governors to support the University's Centraide Campaign.

4. Report of the Finance Committee (Part 1 of 2) [GD10-12]

Mr. Stuart Cobbett, Chair, Board of Governors, introduced the report. Ms. Sandra Crocker, Assistant Vice-Principal (Strategic Planning & Partnerships) was present to answer questions.

4.1 Principles and Guidelines for the Disposal of Major Research Instruments, Equipment and Software

On a motion duly proposed and seconded, it was resolved that the Board of Governors, on the recommendation of the Finance Committee, approve the Principles and Guidelines for Disposal of Major Research Instruments, Equipment and Software.

5. Report on Campaign McGill [GD10-13]

Mr. Marc Weinstein, Vice-Principal (Development and Alumni Relations) delivered a PowerPoint presentation on Campaign McGill, noting the success of the Campaign in raising funds for McGill athletics. He provided an overview of the achievements of Campaign McGill to date as well as the Campaign's future challenges. In summary, at November 19, 2010, the University had reached 77% of the Campaign's target. He also outlined the role Governors could play in the Campaign's continued success and acknowledged the outstanding contributions that students had made to the Campaign.

6. Report from Senate [GD10-14]

The Principal presented the Report from Senate for approval.

McGill Writing Centre

On a motion duly proposed and seconded, it was resolved that the Board of Governors, on the recommendation of Senate, approve the creation of a McGill Writing Centre within the Centre for Continuing Education, as proposed.

Governor Zach Newburgh thanked senior administration for providing student leaders with the report on matters related to the Architecture Café and encouraged continued communication between students, administration and the Board.

7. Report of the Joint Board-Senate Meeting [GD10-15]

The Provost presented the Report of the Joint Board-Senate meeting of October 25, 2010, for information, noting that the recommendations proposed at the meeting were under advisement.

The Board of Governors moved into Closed Session to consider the following matters:

- 8. Approval of the Minutes (closed session) of September 28, 2010** [10-11 CR:01]
- 9. Board of Governors Committee Reports**
 - 9.1 Report of the Nominating and Governance Committee [GD10-16]
 - 9.2 Report of the Building and Property Committee [GD10-17]
 - 9.3 Report of the Investment Committee [GD10-18]
 - 9.3.1 2009-2010 Report on Endowment Performance
 - 9.4 Report of the Audit Committee [GD10-19]
 - 9.5 Report of the Human Resources Committee [GD10-20]
 - 9.6 Report of the Finance Committee (Part 2 of 2) [GD10-21]
 - 9.6.1 Budget Considerations Report 1
 - 9.7 Report of the Executive Committee [GD10-22]
- 10. Report on Promotion and Tenure** [GD10-23]
- 11. Report on New Appointments with Tenure** [GD10-24]
- 12. Other Business**