



Minutes of a meeting of the Board of Governors held on May 25, 2011 at 4:00 p.m., in the Princess Patricia Room, Mount Royal Club, 1175 Sherbrooke Street West, Montreal.

PRESENT:

Cobbett, Stuart (<i>Chair</i>)	Pekeles, Gary	Goldstein, Rose
Bishop, Alexandra	Richards, Michael	Masi, Anthony C.
Critchley, Ronald	Steinberg, H. Arnold	Mendelson, Morton
Coughlin, Peter	(<i>Chancellor</i>)	Moreau, Pierre
de Grandpré, Lili	Vandal, Thierry (by phone)	
Fazel, Kathy	Vroom, Ann	
Gagnier, Daniel (by phone)	Youster, Allan	Strople, Stephen (Secretary-General)
Généreux, Claude		Maria Kontzidis (Secretariat)
Harpp, David Noble		Edyta Rogowska (Secretariat)
Hastings, Kenneth	Resource Persons	
Munroe-Blum, Heather	Di Grappa, Michael	
Newburgh, Zach	Dowie, Vaughan	

Invited Guests: Theresa Rowat, Director, McGill University Archives; Jim Nicell, Associate Vice-Principal, University Services , Line Thibault, General Counsel; Susan Aberman, Chief of Staff, Lynne Gervais, Associate Vice-Principal (Human Resources).

REGRETS: Gerald Butts, Roshi Chadha, Morna Flood Consedine, Ian Chan, Darren Entwistle, Samuel Minzberg, Amir Raz, Martine Turcotte.

Chair's Remarks

The Chair welcomed all members and guests to the fifth and final meeting of the Board of Governors for the 2010-11 governance year. The Chair introduced Ms. Theresa Rowat, Director of McGill University Archives, who attended the meeting to deliver a presentation on the University Archives. Governor Zach Newburgh introduced Ms. Maggie Knight, the incoming President of the McGill University Students' Association and his successor on the Board of Governors, who will start her term in September.

The Chair informed the Board of Mr. Douglass McDougall's recent death and expressed, on behalf of the Board, his appreciation of Mr. Dougall for his dedication and service to McGill, and his condolences to Mrs. Sally McDougall, Governor Emerita, and a great supporter of the University.

OPEN SESSION

- 1. Approval of the Agenda and Minutes (open session) of April 27, 2011** [10-11 BR:04]

On a motion duly proposed and seconded, the Agenda was approved and the open session minutes of April 27, 2011 were approved as amended, following a minor addition clarifying the growing majority of female students in the Faculty of Education and in other faculties.

- 2. Principal's Remarks**

The Principal informed members that a number of McGill community members, including students and alumni, had been elected as representatives of the New Democratic Party in the House of Commons.

The Principal updated members on the 2011 Federal budget, noting that the Vice-Principal (Research and International Relations) was working on several applications to federal granting councils.

The Principal spoke about the debate concerning the growing tendency of the provincial government to chair programs and invest resources into institutes and noted the potential opportunities for McGill in this regard. She noted that a further update would be provided in the fall.

The Principal updated members on the MBA program, noting its success and the University's intention to continue the existing approach to tuition fee rates for students in the MBA program, despite the provincial government's opposition.

The Principal reminded Board members of upcoming Convocation ceremonies and encouraged all members to attend.

In response to a question concerning the impact of provincial legislation on the affairs of the University, the Principal noted that there were two recent bills that have the potential to affect McGill: Bill 127, which concerns the University's representation on health care bodies and hospital boards and Bill 38, which affects the University governance. She noted that Bill 38 had been introduced three years ago by the provincial government, but that it has not moved forward through the legislation and appears to have gone dormant.

3. Update on Key Performance Indicators

The Principal provided some background information on Key Performance Indicators (KPI), noting that the Board had received a progress report on the KPIs in November of 2009 and during its 2009 retreat. Updates had also been given to the Governors Emeriti in the same year. She noted that the KPIs constitute a major priority for McGill and provide a framework for measuring the University's performance in key areas. She informed Board members that during 2010-11, as the University's administration had been working on measuring performance across the University, it had become apparent that there was a need to set realistic strategic targets. With the help of Governor Claude Généreux, the University initiated the Strategic Reframing Initiative (SRI) project, of which the Board was previously informed.

Dr. Pierre Moreau, Executive Director (Planning and Institutional Analysis) and Senior Advisor (Policy Development) delivered a PowerPoint presentation on Key Performance Indicators (KPI) in the context of the SRI project. During his presentation, Dr. Moreau reminded the Board of the Principal's priorities for 2009-2012 and provided a summary of the twelve key indicators which had been developed around six major themes: students, talent, research and innovation, resources, international profile and service and reputation. He also noted that performance measurements had been developed for each indicator and would further be framed, where applicable, by results of the SRI exercise. Dr. Moreau emphasized the importance of the performance indicators in helping the University monitor the implementation of the Principal's priorities for 2009-2012.

The Principal noted that a further update on the KPIs within the context of the SRI project would be provided in the fall.

The Board discussed the timeline of the SRI-KPI exercise and noted the benefits of prioritizing indicators.

4. Report from Senate [GD10-47]

The Provost presented the report from Senate, which arose from the Senate meetings of April 27 and May 18, 2011. The report contained a recommendation to amend the University Statutes to reflect the recent name change of the Faculty of Continuing Education to the School of Continuing Studies.

1. Motion to Amend the McGill University Statutes

On a motion duly proposed and seconded, it was resolved that the Board of Governors, on the recommendation of Senate, approve that in all relevant articles of the McGill University Statutes and University regulations, the name of the Centre for Continuing Education be changed to the School of Continuing Studies (SCS) – École d'éducation permanente (ÉÉP).

It was further resolved that in all relevant articles of the McGill University Statutes and University regulations, the title of the Dean of Continuing Education be changed to the Dean of Continuing Studies – Doyen(ne) de l'éducation permanente.

5. Annual Report to Provincial Government on the Research Ethics Board III [GD10-48]

Dr. Rose Goldstein, Vice-Principal (Research and International Relations), presented the annual report. This report is a requirement of the Quebec government as a condition of eligibility for funding from provincial granting councils.

6. Presentation on the McGill University Archives

Ms. Theresa Rowat, Director, McGill University Archives, delivered a presentation on the University Archives, focusing on the value of archival records, notable collections at the Archives and the various mandates of the archives, including the records management of McGill's administrative records and preservation of historical documents.

7. Meeting Dates: Board of Governors 2011-2012 [GD10-49]

The Secretary-General presented the meeting dates for 2011-2012, for information.

The Board of Governors moved into closed session to consider the following matters:

- 8. Approval of Minutes (closed session) of April 27, 2011** [10-11 CR:04]
- 9. Recommendation for the Appointment of Vice-Principal (External Relations)** [GD10-50]
- 10. Joint Recommendations of the Pension Administration Committee and the Human Resources Committee on Pension Plan Amendments** [GD10-51]
- 11. Board Committee Reports**
 - 11.1 Report of the Audit Committee [GD10-52]
 - 11.2 Report of the Building and Property Committee [GD10-53]
 - 11.3 Report of the Human Resources Committee [GD10-54]
 - 11.4 Report of the Nominating and Governance Committee [GD10-55]
- 12. Report on New Faculty Appointments, Promotion and Tenure**
 - 12.1 Report on Appointments with Tenure [GD10-56]
 - 12.2 Report on Promotions and Tenure [GD10-57]
- 13. Other Business**