



Minutes of a meeting of the Board of Governors held on April 27, 2011 at 6:00 p.m., in the Main Dining Room, Faculty Club, 3450 McTavish Street, Montreal.

**PRESENT:**

Cobbett, Stuart ( <i>Chair</i> )	Newburgh, Zach	Masi, Anthony C.
Butts, Gerald	Pekeles, Gary	Weinstein, Marc
Chadha, Roshi	Richards, Michael	
Critchley, Ronald	Steinberg, H. Arnold	
Coughlin, Peter	( <i>Chancellor</i> )	Strople, Stephen (Secretary-General)
de Grandpré, Lili	Turcotte, Martine	
Fazel, Kathy	Vroom, Ann	Maria Kontzidis (Secretariat)
Flood Consedine, Morna	Youster, Allan	Edyta Rogowska (Secretariat)
Gagnier, Daniel		
Hastings, Kenneth		
Minzberg, Samuel	<b>Resource Persons</b>	
Munroe-Blum, Heather	Di Grappa, Michael	

**Invited Guests:** Hélène Perrault, Dean of the Faculty of Education; Jeffrey Ives, Director, Office of the Budget.

**REGRETS:** Alexandra Bishop, Ian Chan, Darren Entwistle, Claude Généreux, David Noble Harpp, Amir Raz, Thierry Vandal.

**Chair's Remarks**

The Chair welcomed all members and guests to the fourth and additional special meeting of the Board of Governors for the 2010-11 governance year, which had been organized to consider the approval of the University budget for 2011-2012 before the end of the revised fiscal year end of April 30.

**OPEN SESSION**

**1. Approval of the Agenda and Minutes (Open Session) of March 15, 2011** [10-11: BR-03]

With respect to agenda item 4, Report and Proposed Recommendations of the *Principal's Task Force on Diversity, Excellence and Community Engagement*, Governor Hastings requested that minor changes be made to the minutes in order to clarify the points raised by members during discussion of the Report.

His amendments have been incorporated in the minutes of March 15, 2011 and form part of the permanent record.

*On a motion duly proposed and seconded, the Agenda and the open session minutes of March 15, 2011 were approved, as amended.*

**2. Principal's Remarks**

The Principal informed members that at the invitation of the Minister of Higher Education, she attended an educational conference in Riyadh and participated in a series of meetings concerning potential research opportunities. Her trip also provided the opportunity to further government relations, visit McGill Alumni living in Saudi Arabia and advance the recruitment of students to

McGill. The Principal reported that during her visit, she had the opportunity to attend important discussions on higher education. The Principal noted the need to continue building strong long-term relationships with institutions inside and outside of Canada.

Following a message that had been sent to the Board of Governors regarding Dr. Richard Levin's decision not to seek reappointment for the position of Vice-Principal (Health Affairs), the Principal acknowledged Dr. Levin's contributions to the Faculty of Medicine and the University and informed members that the Advisory Committee would now focus on the selection of Dr. Levin's successor.

The Principal also informed members that the University was proceeding to reactivate the position of Vice-Principal (External Relations), which had been left unfilled since the departure of Mr. Michael Goldbloom. She noted that senior administrative staff of two major peer universities (Laval and Université de Montreal), were former government operatives, which allowed both institutions to benefit from established networking with the provincial government and the civil service. She informed members that an Advisory Committee was being established and that she would have more to report on this file in the future.

The Principal informed members that McGill would be celebrating its 190<sup>th</sup> anniversary this year and that plans were underway on how to appropriately commemorate this important milestone.

The Principal acknowledged the work of the Provost and his team in developing the 2011-2012 University budget, noting that the budget represents a well drafted plan to deal with a challenging fiscal situation.

**3. Report from Senate** [GD10-40]

The Principal presented the report from Senate, which arose from the Senate meeting of March 23, 2011, and contained information items only.

**4. Report of the Joint Senate Steering / Executive Committee** [GD10-41]

The Provost presented the report of the Joint Senate Steering / Executive Committee, noting that after a review of proposed topics, the Committees agreed on the next topic of the joint Board of Governors and Senate meeting, to be held in the fall of 2011. This topic is: "Research, Innovation and Community Placement in the Undergraduate Educational Experience". A working group will be organized to plan the joint meeting and develop background material.

**5. Faculty Presentation**

The Dean of the Faculty of Education delivered a PowerPoint presentation that informed the Board of the faculty and student composition, research projects and initiatives underway as well as some key outreach activities and community projects that the Faculty of Education was organizing within McGill and in the broader community.

In response to a question concerning gender ratio, the Dean reported that approximately 70% of its students are female. It was also noted that female students represent the majority of students in other faculties.

The Board of Governors moved into closed session to consider the following matters:

- 6. Approval of Minutes (closed session) of March 15, 2011** [10-11: CR-03]
- 7. Report of the Finance Committee** [GD10-42]
  - 7.1 McGill University Budget 2011-2012
- 8. Recommendation for Appointment of the Dean of the Faculty of Music** [GD10-43]
- 9. Other Board Committee Reports**
  - 9.1 Report of the Nominating and Governance Committee [GD10-44]
  - 9.2 Report of the Executive Committee [GD10-45]
- 10. Report on Promotions and Tenure** [GD10-46]
- 11. Other Business**