



## Minutes of Open Session

Thursday, October 7, 2021 21-22 BR:01

Minutes of a meeting of the Board of Governors held on Thursday, October 7, 2021 at 4:00 p.m. in room 301 of the James Administration Building, 845 Sherbrooke Street West, Montreal, and via the Zoom Conferencing Application.

### Present:

Bertrand, Maryse ( <i>Vice-Chair</i> )	Headon, Fred	Pilote, Louise
Boychuk, Michael	Jabalpurwala, Inez	Price-Verreault, Cynthia
Coughlin, Peter	Kouchakji, Kristi	Rohrbach, Petra
Desnoyers, Alan	Matuszewski, Pierre	Sakhia, Samira
Dworek, Nikulas	McCall MacBain, John	Sciortino, Karen
Fortier, Suzanne	Panda, Ram ( <i>Chair</i> )	Zorychta, Edith
Gilbert, Lucy	Paul, Maarika	
Halperin, Stephen	Piggott, Adrienne	

**Regrets:** Bob Babinski, Darshan Daryanani, Claude G n reux (*Vice-Chair*), Samuel Minzberg.

*Secretary-General:* Edyta Rogowska, supported by Nicole Dobbie (Associate Director) and Emily Barriere (Governance Officer), Secretariat.

*Resource Persons:* Professor Yves Beauchamp, Vice-Principal (Administration and Finance); Professor Christopher Manfredi, Provost and Vice-Principal (Academic).

*Guests:* Mr. Louis Arseneault, Vice-Principal (Communications & External Relations); Ms. Veronique Belanger, Chief of Staff, Office of the Principal and Vice-Chancellor; Professor Angela Campbell, Associate Provost (Equity and Academic Policies); Mr. Marc Weinstein, Vice-Principal (University Advancement); Professor Fabrice Labeau, Deputy Provost (Student Life and Learning); Ms. Cristiane Tinmouth, Associate Vice-Principal (Financial Services), Professor Chris Buddle, Associate Provost (Teaching and Academic Programs); Dr. Don Sheppard, Director, McGill Interdisciplinary Initiative in Infection and Immunity; Me Line Thibault, General Counsel; Dr. Richard Martin, Executive Director Analysis, Planning and Budget Unit.

### 7. Chair's Remarks

Governor Ram Panda, Chair of the Board of Governors (Chair), welcomed members to the first regular meeting of the Board of Governors for the 2021 – 2022 governance year.

The Chair began the meeting by making the following land acknowledgment:

*McGill University is on land which has long served as a site of meeting and exchange amongst Indigenous peoples, including the Haudenosaunee and Anishinabeg nations. We acknowledge and thank the diverse Indigenous peoples whose presence marks this territory on which peoples of the world now gather.*

The Chair welcomed new student members and student observers Mr. Darshan Daryanani, Mr. Nikulas Dworek, and Mr. Rod Louisa who were introduced to the Board of Governors at its special meeting held on June 17<sup>th</sup>.

The Chair welcomed Dr. John McCall MacBain, the new Chancellor, to the meeting, noting that the Board of Governors looked forward to working with him in the years ahead. He noted that Dr. McCall MacBain, who assumed his functions in July 2021, was a longtime supporter of McGill University, and asserted his belief that the new Chancellor will represent McGill University with the highest level of integrity and reflect the values and mission of the University.

In addition, the Chair welcomed Ms. Adrienne Piggott as a new member of the administrative and support staff representatives serving on the Board of Governors.

The Chair acknowledged the passing of Ms. Giovanna Santullo, Executive Director, Internal Audit, noting her numerous contributions to the University. He offered condolences to the family of Ms. Santullo on behalf of the Board, noting that the University's flag had been lowered in her memory on October 4, 2021.

The Chair reminded members that a Community Session would follow the meeting. He stated that five questions were on the program and that responses had been provided to the requesters and posted on the Board of Governors' Community Session website. He also noted that an email would be sent to Governors after the meeting, asking them to complete an evaluation form so that their feedback could be considered for future meetings.

The Chair thanked members for attending the Board of Governors' Orientation Session, which took place on September 20, 2021. He noted that the session provided an opportunity to receive governance training as well as information on key university priorities, and some of the items that would be coming forward to the Board of Governors this year. He noted that this year's Orientation Session had also featured a presentation by guest speaker Cheryl Foy, and that Governors had received a copy of her book on university governance.

## **8. Consent Items**

*On a motion duly proposed and seconded, the Board of Governors approved the following as consent items:*

### *8.1 Minutes (Open Session) of May 20, 2021*

*The following items were received by the Board of Governors, as consent items, for information:*

- |     |   |           |
|-----|---|-----------|
| 8.2 | Report of the Investment Committee          | [GD21-09] |
| 8.3 | Report of the Executive Committee (Part II) | [GD21-10] |

8.4	Report of the Finance Committee (Part II)	[GD21-11]
8.4	Report of the Committee to Advise on Matters of Social Responsibility	[GD21-12]
8.5	Report from Senate	[GD21-13]
8.6	Notice of Joint Board of Governors and Senate Meeting	[GD21-14]
8.7	Board of Governors’ Reference Book	[GD21-15]

## **9. Business Arising from Open Session Minutes**

There was none.

## **10. Presentation on Resumption of University Activities in Light of COVID-19**

### **10.1 Introduction**

Professor Suzanne Fortier, Principal and Vice-Chancellor, opened her remarks by stating that the University’s administration was approaching the latest phase of the COVID-19 pandemic with prudence and optimism. She asserted that, while the virus was unpredictable, statistics surrounding the fourth wave in Quebec were promising with decreased rates of infection. The Principal credited Quebec’s vaccination campaign and its implementation of the vaccine passport for these positive results, noting that McGill, in particular, had implemented more safety measures than were required by law in order to protect its community. She noted that Danielle McCann, Minister of Higher Education, had praised Quebec universities for the pandemic measures they had adopted and encouraged university heads to continue with these precautions.

Professor Christopher Manfredi, Provost and Vice-Principal (Academic), elaborated on the Principal’s comments, noting that McGill continued to be a safe research and learning environment as a result of vigorous safety measures and planning. He asserted that the administration was continuing to monitor the situation and to identify additional measures to enhance protection, noting that a \$15 million COVID-19 contingency fund had been included in the fiscal year 2022 budget for this purpose. He noted that McGill was taking some initial steps to transition from emergency processes to normal business, including the establishment of the Senate Ad Hoc Advisory Committee on COVID-19 Academic Planning and Processes.

### **10.2 Presentation on Resumption of University Activities in Light of COVID-19** [GD21-16]

Dr. Don Sheppard, Director, McGill Interdisciplinary Initiative in Infection and Immunity, presented a report on the current epidemiological status of Quebec in the fourth wave of the COVID-19 pandemic, as well as some predictions for the near future.

Dr. Sheppard began by presenting some up-to-date data on infection, hospitalization and vaccination rates, noting that the province was currently in a battle of variants versus vaccinations. He highlighted the Delta variant, which had emerged just before the fourth wave of the pandemic, noting that it was at least four times more contagious than the Wuhan strain. He noted that the Delta variant had a much shorter incubation period followed by a longer infection period, and that the Delta strain was responsible for more lengthy hospitalizations than previous strains of the virus.

Dr. Sheppard asserted that two doses of any of the available vaccines offered over 90% protection against severe illness, with no evidence of declining immunity so far. He noted that vaccines were less effective at preventing asymptomatic or mild infection and warned that even vaccinated individuals could transmit the virus if infected. He emphasized that mask-wearing, in addition to vaccination, was an integral component of protection against COVID-19 and its variants.

In terms of new developments, Dr. Sheppard noted that the vaccine was being tested in children ahead of initiating a pediatric vaccine rollout. He also noted that a new oral medication had been introduced to reduce COVID-19 hospitalizations by half, but posited that booster vaccinations were inevitable given that the virus would not be going away anytime soon. He asserted that we would, collectively and individually, have to relearn how to handle risk in our day-to-day lives.

Professor Fabrice Labeau, Deputy Provost (Student Life and Learning) provided an update on the Fall 2021 return to campus, noting that 85% of classes were being held in-person, with research labs at 2/3 capacity and with a 30% in-person presence of administrative and support staff. Professor Labeau indicated that the provincial vaccine passport had already been implemented for recreational activities on campus and for dining areas, and would be in effect in University libraries starting in mid-October. He noted that masks and one-meter distancing were required in all indoor locations on campus except for classrooms, where distancing measures were no longer in effect. He noted that additional cleaning continued to be undertaken in campus spaces and noted that all ventilation systems requiring updates were being upgraded.

Professor Labeau outlined the process surrounding contact tracing at McGill, noting that this initiative had started in September 2020 in collaboration with the *Direction Régionale de Santé Publique*. He explained that a Case Management Group was established to log reported cases and to analyze high, moderate and low risk contacts to reach out to them accordingly. Professor Labeau also provided up-to-date numbers on the rate of infections on campus and noted that, given the number of people on campus, the number of infections was relatively small. He shared that at least 91% of McGill staff was adequately vaccinated, noting that he was awaiting updated data from the Ministry of Education and expected that number to rise.

To conclude, Professor Labeau outlined some additional initiatives undertaken by McGill to ensure the safety of members of the community on campus, including CO2 testing in classrooms without CO2 sensors and wastewater analysis in student residences. He also highlighted the University's ongoing vaccination campaign and its partnership with CLSCs to facilitate vaccination for students. He noted that McGill was launching a pilot study on the potential use of the vaccine passport in academic activities, which would only be implemented if necessary.

Professor Christopher Buddle, Associate Provost (Teaching and Academic Programs) noted that academic planning at the University had been an journey since March 2020 and that regular meetings were still being held to discuss the evolving situation, communicate with teachers and students, and to plan for future semesters. He explained that McGill was already thinking about the final exam schedule for the academic year and considering contingencies for the Winter 2022 semester. He noted that the University was supporting both hybrid and online learning for some courses and would continue with this practice while aiming for more in-person classroom experiences.

In response to a question about how long hybrid University activities might continue, Professor Manfredi noted that McGill was considering a higher use of blended learning to optimize classroom space and to expand the number of students in a class. Professor Yves Beauchamp, Vice-Principal (Administration and Finance) noted that the Office of New Models of Work had launched a pilot study with 125 employees to test hybrid work environments and consider the structure of University workspaces moving forward.

## **11. Principal's Remarks (Continued)**

Professor Suzanne Fortier, Principal and Vice-Chancellor, opened her remarks by providing a reminder of McGill's mission to advance learning by creating and disseminating knowledge, offering the best possible education, and by carrying out research judged to be excellent by the highest international standards. She noted that the University embraces principles of academic freedom, integrity, responsibility, equity, and inclusiveness, and holds itself to the highest international standards.

The Principal provided an update on Fall 2021 enrolment, noting that it was very steady, meeting the University's targets. She noted that there was a small, planned decrease in undergraduate enrolment and a small increase in Master's and PhD enrolment, emphasizing that McGill continued to attract international students from other countries such as China, France, India and Iran.

The Principal noted that the results of the recent election were favorable to McGill based on certain elements of the Liberal Party platform, notably the creation of 1000 Research Chairs as well as funding for colleges and universities to enable the commercialization of leading research. On a provincial level, the Principal noted that McGill had concerns,

shared by both French and English universities in Quebec, that Bill 96 would affect how the province was perceived by prospective students from across the world looking for an open and accepting learning environment.

The Principal spoke briefly about community relations, noting that Dr. Anthony Fauci gave the Beatty lecture at McGill's virtual homecoming ceremony. She noted that the University was hoping to have an in-person convocation ceremony in the fall and highlighted that bicentennial celebration events had gone well, notably a giveaway of 6000 plants grown on the MacDonald campus. Finally, the Principal commended the Provost on his thoughtful op-ed written for the National Day on Truth and Reconciliation.

The Principal noted that McGill had been listed as the top university in Maclean's magazine for the seventeenth year in the row. She emphasized that these numbers were not scientific but posited that there was a value in the University's repeated success in this category. She noted that McGill also had positive results over the summer in QS, THC and Shanghai rankings, noting that McGill was still amongst the top universities in the world.

Finally, the Principal gave kudos to the 10 members of the McGill community who were newly inducted into the Royal Society of Canada, as well as Professor Alan Evans for receiving the McLaughlin medal and Professor Catherine Boivin for receiving the Sir John William Dawson medal. She noted that Professor Vicky Kaspi had been awarded the Shaw Prize in Astronomy and that Dr. Sheila Wang had won the 2020 Governor General's Innovation award. The Principal added that four McGill students were winners of Weston Family Awards in Northern Research, and that two other members of the McGill community had won awards from the Canadian Alliance on Mental Illness and Mental Health.

## **12. Board Committee Reports: Part II**

### **12.1 Report of the Audit and Risk Committee**

[GD21-08]

Governor Maarika Paul, Chair of the Audit and Risk Committee, presented the Report of the Audit and Risk Committee arising from the Committee meeting of September 27, 2021. She noted that the report contained two items requiring approval.

#### **12.1.1 Financial Report to the Board of Governors 2020-2021, Audited Financial Statements and Auditor's Report**

Governor Paul presented the external audit report concerning the audit of the financial statements for the year ended April 30, 2021. She informed members that the external auditors had confirmed their opinion that the financial statements present fairly and in all material respects the financial position of the University as at April 30, 2021, and that the opinion is without qualification.

Governor Paul noted that following approval by the Audit and Risk Committee, the Financial Report, Audited Financial Statements and Auditor's Report were being presented to the Board for its consideration.

Following the presentation, members approved the recommendation, as presented.

*On a motion duly proposed and seconded, the Board of Governors, on the recommendation of the Audit and Risk Committee, approved the 2020-2021 Financial Report to the Board of Governors including the external auditor's report and Audited Financial Statements of The Royal Institution for the Advancement of Learning/McGill University for the year ended April 30, 2021.*

### **12.1.2 Appointment of External Auditors for Period Ending April 30, 2022**

Governor Paul presented the recommendation to appoint Deloitte as McGill's external Auditors for the fiscal year ending April 30, 2022, representing the fifth and final year of the five-year contract.

Following a public call for tender in April 2017 for external audit services, the Board of Governors had approved on October 2017, the appointment of Deloitte as the external auditor of the University for fiscal years ending April 30, 2018 through April 30, 2022, subject to annual appointment by the Board.

Following the presentation, members approved the recommendation, as presented.

*On a motion duly proposed and seconded, the Board of Governors, on the recommendation of the Audit and Risk Committee, approved the appointment of Deloitte as external auditors of the University for the fiscal year ending April 30, 2022.*

*The Board of Governors, on the recommendation of the Audit and Risk Committee, also authorized the Vice-Principal (Administration and Finance) or the Associate Vice-Principal (Financial Services) to sign the contract and any related documents, subject to review by Legal Services.*

To conclude her comments, Governor Paul noted that the Committee had received a presentation from Professor Yves Beauchamp, Vice-Principal (Administration and Finance) regarding the action plan for the *Vérificatrice Générale du Québec* (VGQ) further to the report that was filed at the National Assembly on June 2, 2021. She noted that the Audit and Risk Committee would monitor the progress related to the implementation of the plan. Governor Paul also noted that the Audit and Risk Committee had received a presentation on the ongoing initiative to increase awareness and compliance with University policies and regulations related to conduct, and that implementation of this work was in the initial stages.

## **12.2 Report of the Nominating, Governance and Ethics Committee [GD21-17]**

Governor Stephen Halperin, Vice- Chair of the Nominating, Governance and Ethics (NGE) Committee, presented Part II of the Report of the NGE Committee, arising from the Committee’s meeting of September 15, 2021 on behalf of the Committee’s Chair Samuel Minzberg.

### **12.2.1 Recommendations for Appointments to the Rank of Governor Emeriti** *Governors Michael Boychuk and Peter Coughlin recused themselves for the duration of this item.*

#### **12.2.1.1 Governor Peter Coughlin**

Governor Halperin presented the recommendation to appoint Governor Peter Coughlin to the rank of Governor Emeritus, effective July 1, 2022, as Governor Coughlin’s second five-year term of office will end on June 30, 2022.

Governor Halperin noted that Governor Coughlin had been appointed as a member-at-large in January 2011 and had been serving as Chair of the Building and Property Committee since January 1, 2014 and previously as its Vice-Chair. He emphasized the importance of the BPC’s mandate to fulfill its governance responsibilities with respect to the planning, development stewardship and financial sustainability for property related matters, and asserted that Governor Coughlin had done an excellent job of leading the Committee. In particular, Governor Halperin highlighted Governor Coughlin’s contributions towards advancing the New Vic Project.

He also noted that, in addition to Governor Coughlin’s leadership role as Chair of BPC, he had also been a member of the Board of Governors’ Executive Committee since July 2018 and served as a Board of Governors’ representative on several advisory committees.

#### **12.2.1.2 Governor Samuel Minzberg**

Governor Halperin presented the recommendation to appoint Governor Samuel Minzberg to the rank of Governor Emeritus, effective July 1, 2022, as Governor Minzberg’s second five-year term of office will end on June 30, 2022.

Governor Halperin noted that Governor. Minzberg had been appointed as a member-at-large in January 2011 and had been serving as Chair of the Nominating, Governance and Ethics Committee since January 1, 2014. He noted that, as Chair of the NGE Committee, Governor Minzberg had assured that the Board upheld the highest standards of Governance and Ethics.



Governor Halperin noted that Governor Minzberg had also been member and Vice-Chair of the Investment Committee since 2018 and member of the Executive Committee since March 2015. In addition, he noted that Governor Minzberg had served as a Board of Governors’ representative on several advisory committees and was a former member of the Human Resource Committee.

### **12.2.1.3 Governor Michael Boychuk**

Governor Halperin presented the recommendation to appoint Governor Michael Boychuk to the rank of Governor Emeritus, effective July 1, 2022, as Governor Boychuk’s second five-year term of office will end on June 30, 2022.

Governor Halperin noted that Governor Boychuk had been appointed as a member-at-large in January 2012 and had been a member of the Board of Governor’s Audit and Risk Committee since 2007 and served as its Chair from 2012 to 2018. He noted that Governor Boychuk had also served as a Board of Governors’ representative on several advisory committees. Governor Halperin emphasized that Mr. Boychuk had generously dedicated his time to McGill over the course of many years.

In light of the exceptional service and contributions of Governor Peter Coughlin, Governor Sam Minzberg, and Governor Michael Boychuk to the Board’s governance activities, Governor Halperin moved on behalf of the NGE Committee, their appointment to the Rank of Governor Emeritus.

Following the presentation, the Board approved the recommendations, as presented below.

*On a motion duly proposed and seconded, the Board of Governors, on the recommendation of the Nominating, Governance and Ethics Committee, approved the appointment of Governor Peter Coughlin, Governor Samuel Minzberg, and Governor Michael Boychuk to the rank of Governor Emeritus, commencing July 1, 2022.*

### **12.2.2 Board Standing Committees**

Governor Halperin presented the recommendations listed below concerning appointments and reappointments to the Board Standing Committees.

Following the presentation, the Board approved the recommendations, as presented below.

*On a motion duly proposed and seconded, the Board of Governors, on the recommendation of the Nominating, Governance and Ethics Committee, approved the following:*

*[With respect to the Building and Property Committee]:*

- *The appointment of Ms. Adrienne Piggott as a member of the Building and Property Committee for a term commencing immediately and ending June 30, 2024.*

*[With respect to the Committee to Advise on Matters of Social Responsibility (CAMSR)]:*

- *The appointment of Ms. Adrienne Piggott as a member of the Committee to Advise on Matters of Social Responsibility to succeed Ms. Karen Sciortino for a term commencing immediately and ending June 30, 2024.*

*[With respect to the Executive Committee]:*

- *The appointment of Ms. Karen Sciortino as a member of the Executive Committee for a term commencing immediately and ending June 30, 2022, to coincide with the end of her term on the Board of Governors.*

*[With respect to the Human Resources Committee]:*

- *The reappointment of Ms. Diletta Prando as a member of the Human Resources Committee for another three-year term commencing July 1, 2022 and ending June 30, 2025.*

*[With respect to the Information Technology (IT) Committee]:*

- *The appointment of Mr. Alan Desnoyers as Chair of the IT Committee for a term commencing immediately and ending June 30, 2022, to coincide with the end of his term on the Board of Governors.*
- *The appointment of Ms. Samira Sakhia as Vice-Chair of the IT Committee for a term commencing immediately and ending June 30, 2023, to coincide with the end of her term on the Board of Governors.*
- *The appointment of Ms. Adrienne Piggott as a member of the IT Committee for a term commencing immediately and ending June 30, 2024.*

*[With respect to the Nominating, Governance and Ethics Committee]:*

- *The appointment of Mr. Stephen Halperin as Chair of the Nominating, Governance and Ethics Committee for a term commencing July 1, 2022 and ending June 30, 2023, to coincide with the end of his term on the Board.*

### **12.2.3 Internal and External Non-Board Bodies**

Governor Halperin presented the recommendation listed below concerning the reappointment to an Internal Non-Board Body.

Following the presentation, the Board approved the recommendation, as presented below.

*On a motion duly proposed and seconded, the Board of Governors, on the recommendation of the Nominating, Governance and Ethics Committee, approved the reappointment of Mr. Pierre Lavigne as an Independent Member (appointed by the Board of Governors pursuant to advice from the Pension Administration Committee) on the Pension and Administration Committee (PAC) for another three-year term commencing January 1, 2022 and ending December 31, 2024.*

## **13. Annual Reports**

Professor Christopher Manfredi, Provost and Vice-Principal (Academic) called on Professor Angela Campbell, Associate Provost (Equity & Academic Policies) to present the Annual Implementation Report on the Strategic EDI Plan as well as the Annual Implementation Report on the Action Plan to Address Anti-Black Racism. He introduced Professor Terri Givens, who had recently been appointed as the Provost's Academic Lead and Advisor on McGill's Action Plan to Address Anti-Black Racism, to assist with the presentation relating to the Action Plan to Address Anti-Black Racism. Professor Manfredi noted that Professor Givens was an accomplished scholar and a seasoned administrator, and that her role as Academic Lead and Advisor on this project would be to ensure that the administration honour its commitments to the McGill community.

### **13.1 Annual Implementation Report: Strategic EDI Plan** [GD21-18]

Professor Campbell preceded the annual report on McGill's Strategic EDI Plan by noting that the plan was the first of its kind within the U15 Group of Canadian Research Universities. She revealed that the process leading up to the initial implementation of the plan had involved about a year of consultations, asserting that this development process was crucial to the successful formulation of such a strategy. She noted that, during her six years in the role of Associate Provost (Equity & Academic Policies), one of her main goals was to ensure that EDI was integrated into the core activities of the University, rather than

being peripheral to them. Professor Campbell highlighted a few key points from the report, noting that an effort had been made to set concrete metrics to measure the plan's progress. She stressed that, while there was much enthusiasm across the University surrounding EDI initiatives, there was still a lot to be accomplished.

Professor Campbell proposed that the collection and interpretation of data related to staff and students was important in properly tracking the implementation of the Strategic EDI plan moving forward. She noted that persons with physical disabilities had been underrepresented in EDI considerations at McGill, and that the University would be focusing on enhancing equity and inclusivity for this population.

**13.2 Annual Implementation Report: Action Plan to Address Anti-Black Racism** [GD21-19]

Professor Campbell noted that there had been a distinct need to identify the specific requirements for addressing anti-black racism at McGill that led to the development of the action plan. She called on Professor Givens to elaborate on the status of implementation of this plan on campus.

Professor Givens noted that she had been very engaged with the Anti-Black Racism Strategy since starting work at McGill but emphasized that much of the groundwork for this initiative had been laid by the Black Faculty Caucus and McGill's students prior to her arrival at the University. She asserted that the Anti-Black Racism Strategy was being expanded to include athletes, and that she had been conducting workshops and consultations with graduate students, faculty, and administrators about ways to enhance the McGill experience for Black students and staff. She noted that there were both challenges and opportunities ahead in terms of the implementation of the action plan, and that McGill staff and administration had been very welcoming and supportive overall.

**14. Other Business**

There was none.

The meeting ended at 6:42 p.m.

*Secretary's note:* Ms. Edyta-Rogowska, Secretary General, noted that a Community Session would not be held as no follow-up questions had been received to the responses provided.

**END.**

## **SUMMARY OF MATTERS CONSIDERED IN CLOSED SESSION OF THE BOARD OF GOVERNORS HELD ON OCTOBER 7, 2021**

### **1. Report on New Appointments, Promotions and Tenure**

The Board of Governors approved the promotion of six Associate Professors to the rank of Full Professor.

### **2. Board Committee Reports**

#### **2.1 Report of the Building and Property Committee and Finance Committee**

The Board of Governors, on the recommendation of the Building and Property Committee and Finance Committee, approved to proceed to the *Dossier d'affaires* phase of the New Vic project.

#### **2.2 Report of the Nominating, Governance and Ethics (NGE) Committee (Part I)**

The Board of Governors received a notice of motion relating to the appointment of a member-at-large of the Board of Governors of McGill University. This motion will be presented for approval at the next meeting of the Board of Governors.

#### **2.3 Report of the Finance Committee**

The Board of Governors received, for information, a report on the September 16, 2021 meeting of the Finance Committee, where the Committee endorsed a proposal related to the McGill University's Pension Plan.

#### **2.4 Report of the Executive Committee**

The Board of Governors received, for information, a report of the Executive Committee which outlined the Committee's approval, in principle, to modify the terms of an emphyteutic lease. It also provided an update on the University's Library Collection Management Facility project.