



Minutes of a meeting of the Board of Governors held on November 23, 2009 at 4:00 p.m., in the Salon Ville-Marie, Best Western Ville-Marie Hotel and Suites, 3047 Peel Street, Montreal.

PRESENT:

Chadha, Roshi	Rabinovitch, Robert (<i>Chair</i>)	Moreau, Pierre
Cobbett, Stuart (<i>Vice-Chair</i>)	Richards, Michael	Nicell, Jim
Fazel, Kathy	Simeone, Daniel	Roy, François R.
Flood Consedine, Morna	Steinberg, H. Arnold	Soutar, Ian
Garland, Trevor	Vroom, Ann	Thérien, Denis
GowriSankaran, Kohur	Youster, Allan	Weinstein, Marc
Guitton, Daniel		
Harpp, David Noble	Resource Persons	Susan Aberman
Maldoff, Eric	Dowie, Vaughan	
Munroe-Blum, Heather	Gervais, Lynne	Stephen Stropole (<i>Secretary</i>)
Neilson, Ivan	Giguere, Marie	Edyta Rogowska (<i>Secretariat</i>)
Peeters, Jan	Masi, Anthony C.	
Pekeles, Gary	Mendelson, Morton J.	

REGRETS: Lili De Grandpré, Darren Entwistle, Alexandra Kindrat, Michael Meighen, Yves Roy, Gerald Sheff, Thierry Vandal

The meeting began in open session at 4:10 p.m.

1. Approval of the Agenda

On motion duly proposed and seconded, the agenda was approved.

2. Approval of the minutes

2.1 Meeting of September 15, 2009 (open session) [09-10 BR:01]

On motion duly proposed and seconded, the minutes of the open session of September 15, 2009 were approved.

3. Principal's Reports

3.1 General Remarks

The Principal informed the Board that the annual McGill *Centraide* campaign began on October 1, 2009. She mentioned that McGill raised \$ 316,000 last year and hopes to raise \$ 320, 000 this year. The campaign has already generated 58.5% of its objective. The Principal encouraged the members of the Board to support *Centraide* and, if possible, to donate through McGill.

The Principal invited Prof. Jim Nicell to speak on the H1N1 pandemic. He informed the Board that contingency plans have been put in place to address the potential for a significant disruption of normal operations in the event of a pandemic. He added that several students have already self-reported. He finished by stating that the University is monitoring this situation closely.

The Principal then provided the Board members with an update on Campaign McGill, which has surpassed the \$ 500 million mark. Thanks to 70,000 donors, McGill is well on its way toward a \$

750 million goal. She also commented on the success of the Leadership Summit and indicated that the follow-up process has started for the President Clinton ceremony. She then commented on the good turnout for the “History in the Making” tour in Ottawa and congratulated the team and the Emeriti for the success of their initiatives. In addition, the Principal stated that the Six-Word website has been launched in French.

The Principal next spoke on the 8th Annual Rethink Conference and the Quarter Century Club event, both held on October 22, 2009. Organized by the Sustainability Office, the Rethink Conference focused on the link between education and sustainability. The Principal thanked Prof. Nicell and Prof. Mendelson as well as the students and volunteers who contributed to the success of this event. The Principal noted that the Century Club has 2356 returning active members and thanked Mrs. Gervais for the success of the October event.

The Principal noted the Remembrance Day ceremony, which the University organized in partnership with the city of Montreal. She also mentioned the success of the Family Medicine Summit, the AUCC Board and the membership meeting, which McGill hosted. She also pointed out that the McGill men’s rowing team won the gold medal at the Canadian University Rowing Championships, held on November 1st, 2009 in Montreal.

There was a brief discussion on the H1N1 pandemic. Mr. Garland inquired about the McGill protocol for missing exams. Prof. Mendelson stated that the University is accepting self-reports made by the students as well as medical reports and indicated that these may apply for the purposes of deferring exams. Prof. GowriSankaran asked whether students are obliged to report H1N1 incidents on Minerva and indicated that there might be a problem doing so. Prof. Mendelson responded by saying that he has not heard of any complications.

Mr. Ian Soutar, Chair of the Investment Committee joined the meeting.

3.2 Principal’s Priorities

[GD09-11]

The Principal’s power point presentation on Priorities focused on the core priorities of the University which aim to confirm McGill’s position as a research-intensive, student-centered university, committed to excellence at the highest international standards.

3.2 Key Performance Indicators

Dr. Pierre Moreau, Executive Director (Planning and Institutional Analysis) and Senior Advisor (Policy Development)

Dr. Moreau provided the Board with a power point presentation on the Key Performance Indicators (KPI), which identified 2 Super Key Performance Indicators, 12 Key Performance Indicators and 49 Performance Indicators. These KPIs will result in a Performance Report which will serve as an internal management tool and a public accountability report. It will also establish a baseline for indicating how well the University is doing in achieving its goals. The intention is to have this report ready by fall 2010.

Prof. Pekeles asked whether this presentation will be offered at Senate. The Principal responded that it will probably occur in the winter of 2010. The Board then had a brief discussion on the timeline of this project and the methods used to measure the key performance indicators. The

Principal invited the members to provide suggestions on what they believe the indicators should encompass.

The Board of Governors moved into Closed Session to consider the following matters:

4. Approval of the Minutes

- 4.1 Meeting of September 15, 2009 (closed session) [09-10 CR:01]
- 4.2 Meeting of September 21, 2009 (closed session) [09-10 CR:02]

5. Committee Reports to the Board of Governors

- 5.1 Report from the Building and Property Committee [GD09-12]
- 5.2 Report from the Nominating and Governance Committee [GD09-13]
- 5.3 Report from the Human Resource Committee [GD09-14]

6. Bequest from the Estate of John Darby [GD09-15]

7. Reports on Academic Staffing

- 7.1 Report on Promotion and Tenure [GD09-17]
- 7.2 Report on New Appointments with Tenure [GD09-18]

**8. Recommendation from Senate to the Board of Governors:
Proposed name change to the Department of Otolaryngology** [GD09-19]

9. Other Committee Reports to the Board of Governors

- 9.1 Executive Committee Report [GD09-20]
- 9.2 Audit Committee Report [GD09-21]
- 9.3 Finance Committee Report [GD09-22]
- 9.4 Investment Committee Report [GD09-16]
 - 9.4.1 Investment Committee Report from October 26, 2009 meeting
 - 9.4.2 Investment Committee Report from June 15, 2009 meeting

**NEXT MEETING: Monday, February 15, 2010 (4:00 – 7:00 p.m.)
Location TBA**

The meeting was adjourned at 5:20 p.m.

END