



Minutes of a meeting of the Board of Governors held on Tuesday, November 29, 2011 in room 301 of the James Administration Building, 845 Sherbrooke Street West, Montreal.

PRESENT:

Cobbett, Stuart (<i>Chair</i>)	Steinberg, H. Arnold	Masi, Anthony C.
Critchley, Ronald	(<i>Chancellor</i>)	Mendelson, Morton
Coughlin, Peter (by phone)	Turcotte, Martine (by phone)	Moreau, Pierre
de Grandpré, Lili	Vandal, Thierry	Strople, Stephen (Secretary-General)
Fazel, Kathy	Vroom, Ann	Edyta Rogowska (Secretariat)
Gagnier, Daniel (by phone)		
Généreux, Claude	Resource Persons	
Harpp, David Noble	Di Grappa, Michael	
Hastings, Kenneth	Goldstein, Rose	
Munroe-Blum, Heather	Marcil, Olivier	
Pekeles, Gary		

Invited Guests: Dr. Mark Lathrop, Scientific Director of the McGill University and Génome Québec Innovation Centre; Mr. John Limeburner, Executive Director, Office of Investments.

REGRETS: Governor Darren Entwistle

Chair’s Remarks

The Chair welcomed all members and guests to the third meeting of the Board of Governors for the 2011-12 governance session. The Chair welcomed and introduced to the Board Ms. Audrey Hasegawa, student observer appointed to the Board by the Macdonald Campus Students’ Society.

OPEN SESSION

- 1. **Approval of the Agenda and Meeting Minutes (open session) of September 27, 2011** [11-12 BR-01]

On a motion duly proposed and seconded, the meeting’s agenda and the minutes from a meeting held on September 27, 2011, were approved.

- 2. **Business Arising from the Minutes**

In reference to his remarks concerning the new audiovisual equipment in the conference room, noted in the September open session minutes, the Chair clarified that Panasonic had provided the University with a discount to be applied against the purchase of equipment in future, which will result in a cost saving for the University.

- 3. **Principal’s Remarks**

The Principal informed the Board that following the events which had occurred on campus on November 10, 2011, she had asked the Dean of the Faculty of Law to conduct an independent investigation in order to provide a factual account of events and make recommendations that would reduce the likelihood of a similar incident occurring in the future. She stated that this report would be discussed by both the Senate and the Board of Governors.

The Principal reported that following the events of November 10, 2011, she had been meeting with various groups from across McGill and would continue to do so in order to listen and develop dialogue with the community in an effort to create a safe, collegial space on campus for debate and dissent.

The Principal reported that the University and the Association of Graduate Students Employed at McGill (AGSEM) had reached an agreement that provides teaching assistants a 1.2 % salary increase for each of the three years of the contract.

The Principal stated that McGill and MUNACA were continuing intensive negotiations in an effort to end the labour dispute as soon as possible.

The Principal informed the Board that Standard & Poor's Rating Services had reaffirmed its 'AA-' long-term issuer credit and senior unsecured debt ratings for McGill. She stated that this rating reflects Standard & Poor's opinion of the University's excellent enrollment mix, research profile and government support.

The Principal encouraged Board members to support the University's Centraide Campaign, which had been launched on September 23, 2011. She noted that the Centraide of Greater Montreal was hoping to raise \$59 million for this year's annual campaign.

The Principal thanked the Chancellor for his support in making the convocation ceremony held at Place des Arts a special occasion. She reported that 705 students had graduated during the fall convocation ceremony and noted that the youngest student graduating was 20 and the oldest 62 years old. She also stated that the top five international countries from which students graduated this fall were the United States, France, China, Japan and Saudi Arabia.

A discussion ensued about the level of independence of the Dean Jutras report concerning the events of November 10, 2011, the forums at which the report would be discussed and the value of having the report conducted from someone who works at the University.

4. Principal's Annual Report on the University

Verbal Report

Noting that the Board had already received a copy of her Annual Report on the University, the Principal focused her remarks on McGill's plans and goals for the coming year. She stated that one of the University's key priorities would be the development of a research plan as well as the administrative response to recommendations of the Principals' Task Force on Diversity, Excellence and Communitary Engagement. She stated that the administrative response to the recommendations of the Task Force would be presented to the Board of Governors and the Senate in the spring of 2012.

5. Update on Strategic Reframing Initiative (SRI) and Key Performance Indicators

Verbal Report

The Principal presented an update on the strategic reframing initiative, noting that since the SRI had been launched in 2010, a series of different initiatives had been formulated in an effort to streamline costs, diversify and increase revenue sources and enhance the University's research, scholarship, teaching and services.

The Principal stated that the SRI should positively impact the University's ability to better track progress in achieving strategic objectives. The Principal also reported that the University was reviewing its list of Key Performance Indicators (KPIs) and would be providing a fuller update to the Board on the SRI and KPIs at a future meeting.

In response to a question concerning the progress of the SRI exercise, the Principal stated that the administration had completed phase one of the exercise and was now working on phase two, which included the SRI implementation phase. She stated that the benefits of the SRI exercise should be apparent in the budget for the next fiscal year.

6. Grant Application to MDEIE

[GD11-18]

Dr. Rose Goldstein, Vice-Principal (Research and International Relations), presented a request to submit a research grant application to the Ministère du Développement Économique de l'Innovation et de l'Exportation (MDEIE PSRv2) in the amount of \$8.0M. She stated that the approval of the Board of Governors was a requirement of the Ministère du Développement Économique, Innovation et Exportation.

Dr. Goldstein specified that the funding request to the MDEIE was 80% (\$6.4 million) of \$8.0 million. She stated that the remaining 20% (\$1.6 million) had been secured through funds from a line of credit valued up to \$50 million, which had been approved by the Executive Committee on March 22, 2010, as part of the Genomics Funding Proposal.

On a motion duly proposed and seconded, the Board of Governors, on the recommendation of the Vice-Principal (Research and International Relations), approved the submission of a grant application valued at \$8.0 million, including McGill University's contribution of \$1.6 million, in support of the Programme de Soutien à la Recherche Volet 2 (PSRV2) of the Ministère du Développement Économique, de l'Innovation et de l'Exportation.

It was further resolved that the Board of Governors authorize the Principal and Vice-Chancellor to sign the application on behalf of The Royal Institution for the Advancement of Learning/McGill University and any related documents, provided that where necessary, they are reviewed by Legal Services, and designate the Vice-Principal (Research and International Relations) as the official contact person on the application.

Having declared a conflict of interest, Governor Coughlin abstained from voting on this item.

7. Report on Campaign McGill

[GD11-19]

Mr. Marc Weinstein, Vice-Principal (Development and Alumni Relations) delivered a PowerPoint presentation, which provided an overview of the achievements of Campaign McGill and illustrated the Campaign's progress, accomplishments and philanthropic milestones in the last fiscal year.

The Vice-Principal noted that McGill's achievements and capacity to remain competitive across a full spectrum of scholarly activities were directly linked to the support received from philanthropic endeavours.

8. Report from Senate

[GD11-20]

The Principal presented the report from Senate, which contained two proposals for the creation of research centres. In response to a question, the Principal noted that the University would not incur any costs related to the creation of both centres.

8.1 Creation of a research centre in the Faculty of Arts: the Indian Ocean World Centre

On a motion duly proposed and seconded, the Board of Governors, on the recommendation of Senate, approved the proposal for the creation of the Indian Ocean World Centre (IOWC)/ Centre d'études du monde de l'océan Indien (CEMOI) in the Faculty of Arts.

8.2 Creation of the Centre for Applied Mathematics in Bioscience and Medicine

On a motion duly proposed and seconded, the Board of Governors, on the recommendation of Senate, approved the proposal for the creation of the Centre for Applied Mathematics in Bioscience and Medicine (CAMBAM) / Centre des mathématiques appliquées en bioscience et médecine (CMABM) in the Faculties of Dentistry, Engineering, Medicine, and Science.

9. Report of the Joint Board-Senate Meeting

[GD11-21]

The Chancellor presented the report of the joint Board-Senate meeting held on November 1, 2011 and noted the success of the event. It was suggested that the topic of faculty and student mentoring could be explored as a future topic for a joint meeting.

10. Presentation: McGill University and Génome Québec Innovation Centre

Presentation

The Chair introduced Dr. Mark Lathrop, Scientific Director of the McGill University and Génome Québec Innovation Centre, who then delivered a PowerPoint presentation about the activities of the Centre. He spoke about the Centre's current initiatives, noting that a major project underway was the study of the significance of genome differences in the detection and treatment of various diseases. He informed the Board that the Centre had secured funding from the Canada Foundation for Innovation and was working on securing a number of other important grants that would be pivotal in supporting the research activities of the Centre.

CLOSED SESSION

The Board moved into closed session to consider the following:

- 11. Approval of Minutes (closed session)** [11-12 CR:01]
 - 11.1 Meeting of September 27, 2011
 - 11.2 Meeting of October 11, 2011

- 12. Génome Québec Funding Agreements** [GD11-22]

- 13. Board Committee Reports (for approval)**
 - 13.1 Report of the Building and Property Committee** [GD11-23]
 - 13.1.1 Strathcona Anatomy and Dentistry Project – Change in Scope and Budget
 - 13.2 Report of the Human Resources Committee** [GD11-24]
 - 13.2.1 Benefit Rate Renewal
 - 13.2.2 Update on MUNACA Contract Talks
 - 13.2.3 Negotiations with Other Employee Groups
 - 13.3 Report of the Nominating, Governance and Ethics Committee** [GD11-25]
 - 13.3.1 Proposed Appointment of Member-at-Large
 - 13.3.2 Proposed Appointment of Governor Emeritus
 - 13.3.3 Appointments to Standing Committees and Other Bodies
 - 13.3.4 Proposed Reappointment of Board Vice-Chair
 - 13.4 Report of the Investment Committee** [GD11-26]
 - 13.4.1 Annual Distribution Rate for the Endowment Income: Fiscal Year 2013
 - 13.4.2 Report on Endowment Performance

- 14. Board Committee Reports (for information)**
 - 14.1 Report of the Executive Committee** [GD11-27]

- 14.2 **Report of the Finance Committee** [GD11-28]
 - 14.2.1 Budget Planning 2012-2013 Report I
- 15. **Report on New Promotions and Tenure** [GD11-29]
- 16. **Other Business**