This report summarizes approvals made by the Executive Committee in the name of the Board of Governors at the Committee’s March 28, 2019 meeting. It also presents key informational items reviewed by the Executive Committee. It is presented to the Board of Governors for information.

I. APPROVED BY THE EXECUTIVE COMMITTEE IN THE NAME OF THE BOARD OF GOVERNORS

1. Report of the Building and Property Committee

1.1 Southwest-Northeast Smart Energy Grids (Project 17-133)

The Executive Committee of the Board of Governors, on the recommendation of the Building and Property Committee, approved the Southwest-Northeast Smart Energy Grids Project. This project consists of the deployment of low-temperature heat recovery loops in the buildings of the southwest and northeast quadrants of McGill’s downtown campus and is a key component of the 2016-2020 implementation phase of McGill’s Energy Management Plan.

2. Report from Senate

2.1 Revisions to the Policy against Sexual Violence

The Executive Committee of the Board of Governors, on the recommendation of Senate, approved proposed revisions to the Policy against Sexual Violence. The revisions to the Policy were developed through an extensive consultation process led by a working group chaired by the Associate Provost (Equity and Academic Policies). The Policy is available at: https://www.mcgill.ca/secretariat/files/secretariat/policy_against_sexual_violence.pdf

2.2 Revisions to the Policy on Harassment, Sexual Harassment and Discrimination Prohibited by Law

The Executive Committee of the Board of Governors, on the recommendation of Senate, approved proposed revisions to the Policy on Harassment, Sexual Harassment and Discrimination Prohibited by Law. The Policy was reviewed to reflect concurrent revisions to the Policy against Sexual Violence. Also captured by the revisions is an amendment to the name of the Policy from the Policy on Harassment, Sexual Harassment, and

2.3 Report of the Senate Nominating Committee

The Executive Committee of the Board of Governors approved:

- The appointment of Professors Catherine Lu (Department of Political Science, Faculty of Arts) to the University Appeals Committee for a term beginning September 1, 2019 and ending August 31, 2022.

- The appointments of Professors Daniel Bernard (Department of Pharmacology and Therapeutics, Faculty of Medicine) and Caroline Riches (Department of Integrated Studies in Education, Faculty of Education) to the Committee on Staff Grievances and Disciplinary Procedures, each for terms beginning September 1, 2019 and ending August 31, 2022.

3. Canada Excellence Research Chair in Genomics Medicine Grant Agreement: *Genes to drug targets for next generation therapies* [ED18-36]

The Executive Committee of the Board of Governors, on the recommendation of the Vice-Principal (Research and Innovation) approved the Grant Agreement supporting the establishment of the Canada Excellence Research Chair (CERC) in Genomic Medicine, valued at $10 million, between McGill University and the Tri-agency Institutional Programs Secretariat (TIPS). This funding will allow the CERC Chairholder to set up a program that will leverage information from large-scale sequencing of the human genome to identify and validate new drug targets and to advance a drug development program at McGill.

4. Report of the Nominating, Governance, and Ethics Committee [ED18-32]

4.1 Advisory Committees

The Executive Committee of the Board of Governors, on the recommendation of the Nominating, Governance, and Ethics Committee approved:

- The appointments of Mr. Pierre Matuszewski, Ms. Sally McDougall, Mr. Ram Panda and Ms. Kathy Fazel as representatives of the Board of Governors on the Advisory Committee for the Possible Reappointment of the Provost and Vice-Principal (Academic), and the appointment of Mr. Eric Maldoff as an alternate member.
• The appointments of Mr. Don Lewtas and Mr. Claude Généreux as representatives of the Board of Governors on the Advisory Committee for the Possible Reappointment of the Dean of the Desautels Faculty of Management and the appointment of Ms. Maarika Paul as an alternate member.

• The appointments of Mr. Stuart (Kip) Cobbett as a representative of the Board of Governors on the Advisory Committee for the Possible Reappointment of the Dean of the Faculty of Science and the appointment of Dr. Kappy Flanders as an alternate member.

• The appointments of Dr. Arthur Lau as a representative of the Board of Governors on the Advisory Committee for the Possible Reappointment of the Dean of the Faculty of Agricultural and Environmental Sciences and the appointment of Ms. Manon Vennat as an alternate member.

4.2 Appointments to Board Standing Committees

The Executive Committee of the Board of Governors, on the recommendation of the Nominating, Governance, and Ethics approved:

• The reappointment Mr. Michael Boychuk as a member of the Audit Committee to June 30, 2022, to coincide with the end of his term on the Board of Governors in 2022.

• The reappointment of Ms. Maryse Bertrand as a member and Vice-Chair of CAMSR to June 30, 2021, to coincide with the end of her term on the Board in 2021.

• The reappointment of Mr. Eric Rodier as a member of the Finance Committee for a three-year term commencing July 1, 2019 and ending June 30, 2022;

• The appointment of Mr. Simon Lauzier as a member of the Finance Committee for a three-year term commencing immediately and ending June 30, 2022.

• The extension of the term of Ms. Manon Vennat as a member of Nominating Governance and Ethics Committee to August 31, 2019.
4.3  Internal and External Non-Board Bodies

The Executive Committee of the Board of Governors, on the recommendation of the Nominating, Governance, and Ethics approved:

- The reappointment of Mr. Alex Kalil as a Board Representative to Senate for a three-year term beginning July 1, 2019 and ending June 30, 2022.

- The appointment of Mr. Bob Babinski as a Board Representative to Senate for a three-year term beginning July 1, 2019 and ending June 30, 2022.

- The appointment of Mr. Sylvain Coulombe as a Board representative on Aligo Inc. and MSBiV for a two-year term commencing June 1, 2019 and ending May 31, 2021.

- The reappointment of Ms. Marie Giguère as a Board representative on Aligo Inc. and MSBiV for a two-year term commencing June 1, 2019 and ending May 31, 2021.

5.  Revisions to McGill University Archives Terms of Reference [ED18-26]

The Executive Committee of the Board of Governors, on the recommendation of the Secretary-General, approved revisions to the McGill University Archives Terms of Reference. These changes were minor, reflecting an adjustment to the Terms that was needed to align them with the University’s Policy on the Approval of Contracts and Designation of Signing Authority (Signing Policy).

6.  Reports on New Appointments, Promotions and Tenure [ED18-25]

The Executive Committee approved a series of academic appointments and promotions, a record of which is provided in Appendix A.
II. FOR THE INFORMATION OF THE BOARD OF GOVERNORS

1. Board Committee Reports

1.1 Report of the Committee to Advise on Matters of Social Responsibility (CAMSRS)

The Executive Committee, on behalf of the Board of Governors, received the Report of the Committee to Advise on Matters of Social Responsibility, arising from the Committee’s meeting of February 18, 2019 and the Investment Framework Information Session of March 19, 2019.

2. Report of the Finance Committee

The Executive Committee, on behalf of the Board of Governors, received the Report of the Finance Committee, arising from the Committee’s meeting of March 28, 2019. The Report included a review of financial considerations related to McGill Master Plan and an updated portrait of the University’s accumulated deficit.

3. Report of the Information Technology Committee

The Executive Committee, on behalf of the Board of Governors, received the Report of the Information Technology (IT) Committee, arising from the IT Committee meeting of February 26, 2019. The report contained informational items, which included an update on Recruitment to Retirement (R2R) Project.

4. Report of the Human Resources Committee

The Executive Committee, on behalf of the Board of Governors, received the Report of the Human Resources (HR) Committee, arising from the HR Committee meeting of March 25, 2019. The Report contained informational items, which included updates regarding active and imminent negotiations with bargaining units, and an update on pay equity.

5. Report of the Investment Committee

The Executive Committee, on behalf of the Board of Governors, received the Report of the Investment Committee, arising from the Committee’s meeting of March 20, 2019. The Report contained informational items, which included a preliminary consideration of the prospective endowment distribution rate of 4% for FY2021, and a review of asset allocation and market value of the McGill Investment Pool (MIP).
6. **Report of the NGE Committee: Student Representation on Board Committees**

The Committee received a request from Committee member Helena Zakrzewski, to discuss the possible addition of a student observer (with voice, no vote) to each Committee of the Board, with the objective of enhancing student engagement and representation on Board Committees.

It was also noted that student representation at the Board level at McGill is generally consistent with that at other U15 universities. In considering the request, members discussed the opportunities for student participation or representation through a variety of channels. Notably, in addition to serving on the Board, students have opportunities for engagement with the Board through Board-attended events and other initiatives such as, Board Community Sessions and the Board-Student Forum.

Members also pointed out that increasing the number of students on Committees, even as observers, would create an imbalance in the current committee structure that would be difficult to justify in the context of the Board’s stewardship role. The Committee discussed McGill’s shared governance system, noting that students had strong representation on Senate, which supported Senate’s academic mandate. In that context, members discussed the fiduciary role of the Board, the obligation of members to serve the best interests of the University (rather than individual groups or constituencies) and the requisite specialized skills that are needed for members to fulfill Board duties. In summary, the NGE Committee did not recommend any changes to the current committee structure or any further action.

7. **Reports Received**

7.1 **Annual Reports**

- Annual Strategic Enrolment Management Report [ED18-38]
- Annual Report on Student Life and Learning [ED18-39]

Appendix A
1. **Appointment to the Rank of Full Professor with Tenure**

The Executive Committee of the Board of Governors approved the promotion of the following candidate to the rank of Full Professor with Tenure:

<table>
<thead>
<tr>
<th>Name</th>
<th>Department</th>
<th>Faculty</th>
<th>Effective Date</th>
</tr>
</thead>
<tbody>
<tr>
<td>Eric Galbraith</td>
<td>Earth and Planetary Sciences</td>
<td>Science</td>
<td>1 August 2019</td>
</tr>
</tbody>
</table>

2. **Appointment to the Rank of Associate Professor with Tenure**

The Executive Committee of the Board of Governors approved the appointment of the following candidate to the rank of Rank of Associate Professor with Tenure:

<table>
<thead>
<tr>
<th>Name</th>
<th>Department</th>
<th>Faculty</th>
<th>Effective Date</th>
</tr>
</thead>
<tbody>
<tr>
<td>Elkin, Rosetta</td>
<td>School of Architecture</td>
<td>Engineering</td>
<td>1 August 2019</td>
</tr>
</tbody>
</table>

3. **Promotions to the Rank of Full Professor**

The Executive Committee of the Board of Governors approved the promotion of the following academic staff to the rank of Full Professor:

<table>
<thead>
<tr>
<th>Name</th>
<th>Department</th>
<th>Faculty</th>
<th>Effective Date</th>
</tr>
</thead>
<tbody>
<tr>
<td>Gary Scavone</td>
<td>Music Research</td>
<td>Music</td>
<td>April 1, 2019</td>
</tr>
<tr>
<td>Lloyd Whitesell</td>
<td>Music Research</td>
<td>Music</td>
<td>April 1, 2019</td>
</tr>
<tr>
<td>Thomas Duchaine</td>
<td>Biochemistry and Goodman Cancer Research Centre</td>
<td>Medicine</td>
<td>April 1, 2019</td>
</tr>
<tr>
<td>Peter Siegel</td>
<td>Medicine and Goodman Cancer Research Centre</td>
<td>Medicine</td>
<td>April 1, 2019</td>
</tr>
</tbody>
</table>