McGill

MCGILL UNIVERSITY BOARD OF GOVERNORS

Report of the Executive Committee

GD23-10

Board of Governors Meeting of October 5, 2023

Secretariat

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This report summarizes approvals made by the Executive Committee in the name of the Board of Governors at the Committee's meetings of June 15 and August 22, 2023 and electronic votes of July 21, August 8, September 9, and September 26, 2023. It also presents key informational items reviewed by the Executive Committee. It is presented to the Board of Governors for information.

I. APPROVED BY THE EXECUTIVE COMMITTEE IN THE NAME OF THE BOARD OF GOVERNORS

1. Grant Applications and Agreements

1.1 Grant Application and related Funding Agreement in support of [ED23-05] Advanced Research Computing

The Executive Committee of the Board of Governors, on the recommendation of the Vice-Principal (Research and Innovation), approved to submit a grant application and execute the related funding agreement with the *Ministère de l'Économie, de l'Innovation et de l'Énergie* (MEIE) for a grant in the amount of \$19.35 million for the replacement of computing equipment in support of advanced research computing (ARC) in Quebec.

ARC infrastructure (e.g., computing nodes, cloud storage, and software) enables Canada's academic researchers to pursue innovative research addressing important theoretical and practical problems. McGill hosts one of the major data centers in a national ARC platform that serves researchers across the country. The current application is for the replacement of the Béluga cluster, a multi-purpose supercomputer currently in operation at the McGill data center which will be five years old in October 2024. This type of infrastructure generally becomes obsolete after 5 to 6 years, so to maintain capacity, it is important to replace it with the latest, more powerful technology.

1.2 Interinstitutional Agreement – CFI BRIF

[ED23-04]

The Executive Committee of the Board of Governors, on the recommendation of the Vice-Principal (Research and Innovation), approved to submit four grant applications, each requesting amounts above \$25 million, to the Canada Biomedical Research Fund and Biosciences Research Infrastructure Fund (CBRF-BRIF) Stage 2 competition, a federal government program with matching funds requested from the Quebec Government.

Launched in 2022, the CBRF-BRIF is a new program that aligns with Canada's Biomanufacturing and Life Sciences Strategy. The CBRF-BRIF will help ensure that Canada is prepared for future pandemics by increasing domestic capacity through investments and partnerships across the academic, public, private and non-profit sectors to produce life-saving vaccines and therapeutics.

2. Applications for Funding for the Redpath Museum Project

[ED23-06]

The Executive Committee of the Board of Governors approved the submission of two applications for funding for the Redpath Museum Project under two government programs supporting the construction and renovation of arts and heritage facilities: *Patrimoine canadien's Fonds du Canada pour les espaces culturels* and *Ministère de la Culture et des Communications's Programme d'aide aux immobilisations*.

3. Revisions to the Long-Term Investment Policy Relating to the Sinking [ED23-10]

The Executive Committee of the Board of Governors approved an amendment to the Investment Policy – Sinking Fund for Repayment of McGill University Long-term Debt. This Policy provides investment guidelines for the orderly reserve of funds in order to allow the University to meet its long-term debt repayments.

4. New Contract to Subscribe to Learning Management System

[ED23-08]

The Executive Committee of the Board of Governors approved the execution of a contract by mutual agreement with Desire2Learn for the continued supply of a McGill Learning Management System (Brightspace).

The University has been utilizing a Learning Management System (LMS) as a university-wide application since 2000. The University sought to maintain its current LMS subscription which has been in use for the past 11 years.

5. Contracts for Cabling Goods and Services

[ED23-09]

The Executive Committee of the Board of Governors approved delivery order contracts for the supply of cabling infrastructure and related goods and services required for the delivery and maintenance of network access and security operations within University facilities.

The University requires cabling and related goods and services as part of planned and ongoing projects, including construction and renovation projects, and for the maintenance of existing network, telecom, and security infrastructure and operations on campus.

6. Commitments concerning the Règles budgétaires et calcul des subventions [ED22-31] de fonctionnement aux universités du Québec (arts. 5.8 & 5.11)

The Executive Committee of the Board of Governors approved the Resolution prepared by the *Ministère de l'Enseignement supérieur* (MES), confirming the Board of Governor's Commitment under *budgétaires et calcul des subventions de fonctionnement aux universités du Québec*. These commitments are to provide the MES a list of measures or a recovery plan in the event that the budget is not balanced in 2022-2023, to be submitted within 60 days of the submission of the financial report for year ended April 30, 2023, and to comply with the conditions governing the renumeration of university senior administrative personnel.

7. Delegation of Authority relating to the Act respecting the governance [ED22-39] and management of the information resources of public bodies and government enterprises

The Executive Committee of the Board of Governors approved to delegate to the Vice-Principal (Administration and Finance), without authority to sub-delegate, the authority, responsibility and functions conferred on the Board of Governors as Chief Executive Officer under the Act respecting the governance and management of the information resources of public bodies and government enterprises (the "Act"), as amended from time to time, and as described herein.

8. Review of Executive Committee Terms of Reference

[ED22-41]

The Executive Committee of the Board of Governors reviewed proposed revisions to its terms of reference and approved to recommend such revisions to the Nominating, Governance and Ethics Committee for approval.

The objective of the proposed revisions was to implement a recommendation contained in the Report of the Special Project on Board Efficiency and Effectiveness (GD22-78) that calls for the expansion of the Executive Committee's mandate to include strategic oversight of matters related to public affairs, external relations, strategic communications and donor and advancement issues.

9. Board Committee Reports

9.1 Report of the Investment Committee

[ED22-38]

9.1.1 Annual Income Distribution Rate for Endowment Income FY2025

The Executive Committee of the Board of Governors, on the recommendation of the Investment Committee, approved, for the fiscal year ending April 30, 2025, an income distribution rate of 4.0% applied to the four-year rolling average of the McGill Investment Pool market value determined at April 30, 2020, April 30, 2021, April 30, 2022 and April 30, 2023.

9.2 Report of the Building Property Committee

9.2.1 Revision to Library Collection Management Facility Project [ED22-37]

The Executive Committee of the Board of Governors approved an amendment to the Library Collection Management Facility project. This amendment involves an increase to the project's scope and a corresponding increase of \$2.55M to the total budget of the project, from \$31.3M to \$33.85M.

On January 31, 2022, the Executive Committee approved the completion of the Library Collection Management Facility in Valleyfield at a total project budget of \$31.3M. The off-campus collection management facility will enable full realization of the Fiat Lux Library project.

Since this approval, several modifications to the project scope have occurred, and some additions to the size or scope of the project have been made resulting in a corresponding increase to the total project budget (taxes and rebates included). These updates include the addition of a mezzanine to extend storage capacity, more stringent fire protection system, and modifications to the ingestion of the general collection to the facility's AutoStore system.

9.2.2 Revision to Project: Raymond Building – Deferred Maintenance

[ED22-37]

The Executive Committee of the Board of Governors approved an amendment to Project concerning the Raymond Building – Deferred Maintenance at a cost of \$2,093,711 to bring the total project budget funded for this project to \$52,493,711. This increase will be funded by the *Ministère de l'Enseignement supérieur* (MES) in the form of capital allocations for deferred maintenance projects.

This amendment and related budget change is to cover the costs related to the additional work resulting from the closure of the building earlier this year. Additional costs due to McGill becoming *Maître d'Oeuvre* of this construction site are also covered by this request, including the hiring of Health and Safety officers on site and providing a serviced trailer as a workspace.

9.2.3 Revision to Project: Replacement and Electric Conversion of [ED22-37] Boiler #2 at Downtown Powerhouse

The Executive Committee of the Board of Governors approved an amendment to the Project: Downtown Powerhouse, concerning the replacement and electric conversion of Boiler #2, at a cost of \$699,676, to bring the total project budget funded for this project to \$28,483,000.

This amendment and related budget change is to cover costs related to unforeseen site conditions and errors and omissions discovered during the construction phase. The costs also cover an increase in professional fees due to extension of schedule as a result of delays in equipment delivery and issues with the general contractor, as well as increased insurance costs due to site prolongation. The current request does not include all of the projected needs identified in the total project budget nor an allocation for potential claim from the general contractor, as the precise amounts are not yet known.

9.2.4 Revision to Project: Renovation to Research Space – [ED22-37] CFI Geitmann

The Executive Committee of the Board of Governors approved an amendment to Work Package 1 of Renovations to research space: CFI 9 Geitmann), at a cost of \$149,000, to bring the total project budget funded for this project to \$14,907,748. The project is mainly funded by a Canada Foundation for Innovation (CFI) Grant and by the *Ministère de l'Éducation et de l'Enseignement supérieur (MEES)* in the form

of capital allocations. for deferred maintenance projects and institutional priorities (Institutional Priorities Capital Budget, "IPCAP").

This amendment and related budget change is to cover the costs related to client requests and unforeseen site conditions and errors and omissions discovered during the construction phase.

9.2.5 Project McConnell Arena Upgrade – Pre-Purchase of [ED22-37] Equipment for Lot 2

The Executive Committee of the Board of Governors, on the recommendation of Building and Property Committee, approve Lot 2A of Project: McConnell Arena Upgrade in the amount of \$710,060 to bring the total project budget funded for this project to \$3,610,060.

II. FOR THE INFORMATION OF THE BOARD OF GOVERNORS

1. Reports on New Appointments, Promotions and [ED22-30, ED22-40, ED23-03]
Tenure

The Executive Committee approved three academic appointments and four promotions, a record of which is provided in Appendix A.

2. Board Standing Committee Reports Received

The Executive Committee received the following Committee Reports:

- Report of the Building and Property Committee (meeting of June 9, 2023)
- Report of the Committee on Sustainability (meeting of March 23, 2023)
- Report of the Human Resources Committee (meeting of May 26, 2023)
- Report of the Investment Committee (meeting June 8, 2023)

3. Other Reports Received

- 2022-23 Annual Reports of Research Ethics Boards

[ED22-32]

END

October 2023

Appendix A

The following appointments and promotions were approved by the Executive Committee of the Board of Governors:

1. <u>Appointment to the Rank of Full Professor with Tenure</u> [ED22-30, ED23-12]

<u>Name</u>	Department	Faculty	Effective Date
KOUSHNIK, Anita	Gerald Bronfman Department of Oncology	Medicine and Health Sciences	August 1, 2023
FORSTER, Alan	Medicine	Medicine and Health Sciences	October 1, 2023

2. <u>Appointment to the Rank of Associate Professor with Tenure</u> [ED22-40, ED23-11]

<u>Name</u>	Department	Faculty	Effective Date
MOHAJERANI, Majid	Psychiatry	Medicine and Health	August 1, 2023
		Sciences	

3. Promotion to the Rank of Full Professor

[ED22-30, ED23-11]

<u>Name</u>	Department	Faculty	Effective Date
Markus Poschke	Economics	Arts	July 1, 2023
Demetrios Vakratsas	N/A	Management	July 1, 2023
Anne Kietzig	Chemical Engineering	Engineering	September 1, 2023
Laurent Mydlarski	Mechanical Engineering	Engineering	September 1, 2023