

Secretariat

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This report summarizes approvals made by the Executive Committee in the name of the Board of Governors at the Committee's June 17, 2021 meeting and October 4, 2021 special meeting, and by means of an electronic vote that concluded on July 20, 2021. It also presents key informational items reviewed by the Executive Committee. It is presented to the Board of Governors for information.

I. APPROVED BY THE EXECUTIVE COMMITTEE IN THE NAME OF THE BOARD OF GOVERNORS**1. Grant Agreement through the *Fonds d'accélération des collaborations en santé (FACS) Program* [ED20-42]**

The Executive Committee, on the recommendation of the Vice-Principal (Research and Innovation), approved a grant award agreement for a project entitled "The Neuro-Cervo Alliance for Drug Discovery in Brain Disease" (NCADD), valued at \$15 million between McGill University, the *Consortium Québécois sur la découverte de médicament (CQDM)*, and the *Centre intégré universitaire de santé et de services sociaux (CIUSSS) de la Capitale-Nationale*. This project was awarded under the Quebec government program *Fonds d'accélération des collaborations en santé (FACS) 2020* competition. The Principal Investigator is Dr. Edward Fon, Professor, Department of Neurology and Neurosurgery, within the Faculty of Medicine and Health Sciences, Montreal Neurological Institute (the Neuro).

2. CFI Interinstitutional Agreement [ED20-43]

The Executive Committee, on the recommendation of the Vice-Principal (Research and Innovation), approved an inter-institutional agreement between *Université de Montréal* and McGill University in support of a research infrastructure project entitled "PURE: Particles in URban Environments", awarded under the Canada Foundation for Innovation (CFI) Innovation Fund (IF) 2020. The value of McGill's portion of this joint project is \$6.9 million. The total project budget is \$13.7 million.

3. Commitment Concerning the *Règles budgétaires et calcul des subventions de fonctionnement aux universités du Québec (art. 5.8)* [ED20-44]

The Executive Committee, on the recommendation of the Vice-Principal (Administration and Finance), approved the resolution prepared by the *Ministère de l'Enseignement supérieur* (MES), confirming the Board of Governor's commitment under Section 5.8 of the *Règles budgétaires et calcul des subventions de fonctionnement aux universités du Québec*.

Section 5.8 of the *Règles budgétaires* allows the MES to withhold a percentage of its provincial grant if a university-level institution runs an annual deficit without providing a plan to return to a balanced budget. In this way, the section incentivizes university-level institutions to achieve a balanced budget. In 2020-2021, significant changes were made to the requirements under section 5.8 as a result of flexibilities granted to universities by the MES due to the COVID-19 pandemic. In this context, the general condition for awarding the 2020-2021 *Subvention conditionnelle* was simplified and it is no longer conditional on the MES' receipt of a university's adjusted projected results. In return, the MES required a resolution of the Board of Governors in which the Board adopts a commitment to provide the MES a list of measures or a recovery plan in the event that the budget is not balanced in 2020-2021.

4. CFI Award Agreement: CFI Innovation Fund 2020 [ED21-03]

The Executive Committee of the Board of Governors, on the recommendation of the Vice-Principal (Research and Innovation), approved the award agreement between The Royal Institution for the Advancement of Learning/McGill University and the Canada Foundation for Innovation, valued at up to \$7,682,961, in support of the research award entitled "Building Architecture Research Node".

5. Annual Borrowing Resolution from Financement Quebec [ED21-01]

The Executive Committee of the Board of Governors approved a standard borrowing resolution received from Financement Quebec for 2021-2022.

6. Board Committee Reports

6.1 Report of the Investment Committee [ED20-46]

6.1.1 Annual Distribution Rate for Endowment Income FY2023

The Executive Committee, on the recommendation of the Investment Committee, approved, for the fiscal year ending April 30, 2023, an income distribution rate of

4.0% applied to the three-year rolling average of the McGill Investment Pool market value determined at April 30, 2019, April 30, 2020 and April 30, 2021.

6.2. Report of the Building and Property Committee

6.2.1 Strathcona Music Building: Rehabilitation of Building Envelope Lot 1 and 2

The Executive Committee, on the recommendation of the Building and Property Committee, approved a request to proceed with Lot 1 and 2 of 3 of the project in the Strathcona Music Building involving the rehabilitation of the building envelope. The funding required for Lot 1 and 2, based on tender results, is \$1,625,039 and \$2,666,952 respectively.

The total project budget is currently estimated at \$23.5 million. Lot 1 and 2 will be funded mainly by Infrastructure Canada's Integrated Bilateral Agreement (IBA) and the balance by the *Ministère de l'Enseignement supérieur* (MES) in the form of capital allocations for deferred maintenance.

The project has been divided into three work packages:

- Lot 1 (Repairs to the foundation): The work is anticipated to be completed by December 2021.
- Lot 2 (Structural reinforcement of the roof and interior walls): The work is anticipated to be completed by December 2021.
- Lot 3 (Rehabilitation of the envelope of the building): Tender for construction is planned for the Spring 2022. The work is anticipated to take approximately 2 years to complete.

6.2.2 Wilson Hall: Redevelopment of the Building Lot 1 (Interior deconstruction)

The Executive Committee of the Board of Governors, on the recommendation of the Building and Property Committee, approved a request to proceed with Lot 1 of 2 of the project in Wilson Hall involving the redevelopment of the The funding required for Lot 1, based on tender results, is \$2,056,794.

The total project budget is currently estimated at \$45.1 million. The project's main funding source is a special grant of the *Ministère de l'Enseignement supérieur* (MES) in the amount of \$35 million, which is listed in the *Plan quinquennal d'investissements universitaires 2020-2025* under "Bonification du parc – nouvelle initiatives". The funds required to complete Lot 1 will be funded mainly by Infrastructure Canada's Integrated Bilateral Agreement (IBA).

The project is divided into two work packages:

- Lot 1: Demolition and asbestos abatement of the interior
- Lot 2: Rehabilitation of the envelope and renovation of interior spaces

The construction of Lot 1 is anticipated to be completed by the Winter 2022. The design phase for Lot 2 is underway. The tender for the construction of Lot 2 is planned for the Fall 2022.

6.2.3 Downtown Powerhouse: Replacement and Electric Conversion of Boiler #2

At its December 2020 meeting, the Board of Governors, on the recommendation of the Building and Property Committee, approved this project in principle with an estimated total budget of \$23.8 million, subject to approval of each lot when tender results are available. At the same meeting the Board also approved, on the recommendation of the Building and Property Committee, to proceed with Lot 1A of the project, involving the pre-purchase of the boilers, at a cost of \$4,294,580, and approved \$1,040,276 in funding for the design phase.

The Executive Committee, on the recommendation of the Building and Property Committee, approved to proceed with the construction of the project in the Downtown Powerhouse involving the replacement and electric conversion of Boiler #2. The funding required to proceed with Lot 1B is \$21,448,185, based on tender results.

The project is primarily located in and around the Downtown Powerhouse with a minor intervention in the Rutherford Physics Building and the tunnels between Rutherford and the Ferrier Building. This project will allow the University to reduce its GHG emissions by 13% per year, consequently making this project one of the most important elements of McGill's Energy Management Plan to become carbon neutral by 2040.

6.2.4 Ferrier: Heat Recovery from Flue Gases

The Executive Committee, on the recommendation of the Building and Property Committee, approved to proceed with the project involving the installation of Heat Recovery from Flue Gases in the Ferrier Building. The funding required is \$6,620,372, based on tender results, and the total project budget is \$7,620,000.

The project is mainly funded by the *Ministère de l'Enseignement supérieur* (MES) in the form of capital allocations for deferred maintenance projects and an internal energy conservation loan, which will be repaid over time through savings from energy conservation. It will also receive funding in the amount of \$1.5 million from Énergir and the Federal Low Carbon Energy Fund (LCEF).

The construction phase of the project was planned to begin in July/August 2021 with completion anticipated for the Fall 2022.

6.2.5 Increased Budget: Duff Medical Building – Pain CERC Renovation of Basement, 1st and 2nd Floor of New Wing

Lot 1 of the project (demolition) was approved by the Board of Governors in February 2019. The construction began in February 2019 and was completed in late September 2019. Lot 2 of the project (construction) was approved by the Board of Governors in October 2019. The construction began in October 2019 and substantial completion was planned for August 2021.

The Executive Committee, on the recommendation of the Building and Property Committee, approved a request to revise the total budget of the project involving renovations at the Lyman Duff Medical Building, in support of the Human Pain Genetics (CERC), by \$2,110,000 to complete and close the project. This increase will be funded by the *Ministère de l'Enseignement supérieur* (MES) in the form of capital allocations for deferred maintenance projects and would bring the revised project budget to \$17,110,000 from \$15,000,000.

The project is mainly funded by the *Ministère de l'Économie et de l'Innovation* (MEI) through the *Programme de soutien à la recherche, volet 2: Soutien au financement d'infrastructures de recherche* (PSRv2) and by the MES in the form of capital allocations for deferred maintenance projects.

The building houses several departments such as the Departments of Pathology, Biomedical Engineering, Microbiology and Immunology, and several research centres, including the Sheldon Biotechnology Centre. The Human Pain Genetics Renovation Project will bring a multi-disciplinary team of researchers under one roof. The renovated space, which includes labs and administrative spaces, will become a central hub for the Alan Edwards Centre for Research on Pain, including Canada Excellence Research Chair (CERC) Dr. Luda Diatchenko and her team at the Human Pain Genetics Lab.

6.2.6 Plan décennal des investissements universitaires 2022-2032

[ED-21-02]

The Executive Committee of the Board of Governors, on the recommendation of the Building and Property Committee, approved the submission of the Plan décennal des investissements universitaires 2022-2032 to the *Ministère de l'Économie et de l'Innovation* (MEI) and the *Ministère de l'Enseignement supérieur* (MES), and any other governmental authority, as required.

The Government of Quebec requires that all universities submit a PDIU annually along with a resolution from their Board. The PDIU outlines all major capital projects planned to be executed over the next ten years.

**6.2.7 Raymond Building: Renovation to Research Space Related to CFI 9
Geitmann – Work Package 1** [ED-21-02]

The Executive Committee of the Board of Governors, on the recommendation of the Building and Property Committee, approved Work Package 1 of Renovations to research space: CFI 9 Geitmann at a cost of \$12,874,836 to bring the total funding for this project to \$14,758,749.

The Work Package 1 of the project involves renovations to research space in the Raymond and Stewart Biology Buildings, in relation to a Canada Foundation for Innovation (CFI) grant, led by Professor Geitmann, Dean of the Faculty of Agricultural and Environmental Sciences.

The funding required for Work Package 1 is \$12,874,836 based on tender results, and the total project budget, including taxes, rebates, soft costs and contingencies, is \$14,758,778. The project is mainly funded by a Canada Foundation for Innovation (CFI) Grant and by the *Ministère de l'Éducation et de l'Enseignement supérieur* (MEES) in the form of capital allocations for deferred maintenance projects and institutional priorities (Institutional Priorities Capital Budget).

6.2.8 Raymond Building: Deferred Maintenance [ED-21-02]

The Executive Committee of the Board of Governors, on the recommendation of the Building and Property Committee, approved the project related to deferred maintenance of the Raymond Building at a cost of \$45,010,232 to bring the total funding for this project to \$47,412,899.

The project will be funded by the Ministère de l'Enseignement supérieur (MES) in the form of capital allocations for deferred maintenance projects.

7. Reports on New Appointments, Promotions and Tenure [ED20-48]

The Executive Committee approved one academic appointment, a record of which is provided in Appendix A.

II. FOR THE INFORMATION OF THE BOARD OF GOVERNORS

1. Board Committee Reports

1.1 Report of the Investment Committee [ED20-46]

1.1.1 Annual Capital Withdrawal

The Executive Committee was informed that the Investment Committee had authorized an annual capital withdrawal from the McGill Investment Pool (MIP) in the aggregate amount of approximately \$90.6 million for the 2021-2022 fiscal year.

Annual withdrawals of capital from the MIP are required to fund income distribution, the management fee and other required contributions. The Chief Investment Officer and Treasurer executes such withdrawals subject to annual approval by the Investment Committee.

1.2 Report of the Human Resources Committee [ED20-40]

1.2.1 Drug Plan for Members of the Supplemental Health Plan aged 65 and above

The Executive Committee was informed that the Human Resources Committee approved a recommendation to establish a drug plan for members of the supplemental health plan aged 65 and above. Members of McGill's Supplemental Health Plan receive drug coverage at a reimbursement rate of 80%. At age 65, drug coverage under the plan ceases, except for non-RAMQ drugs covered under the McGill drug formulary which continue to be covered at 80%. However, RAMQ requires that if drug coverage is offered to plan participants under age 65, coverage is to remain available after age 65.

1.2.2 Report on the Application and Compliance with *Règle Budgétaire 5.11*

The Executive Committee was informed that the Human Resources Committee approved for the purpose of complying, for fiscal year 2021, with the remuneration conditions under *Règle budgétaire 5.11*, the submission of the Letter of Attestation concerning the University's application and compliance with the conditions governing the remuneration of senior administrative personnel and invited the Chair of the Board of Governors to submit the Letter of Attestation and relevant documentation to the *Ministère de l'Enseignement supérieur*.

2. Reports

2.1 Annual Report on Research Ethics Board-3

[ED20-41]

The Executive Committee received the Annual Report on Research Ethics Board-3 for 2020-21. The Research Ethics Board-3 (REB-3), one of the five Research Ethics Boards in place at the University, is designated by the *Ministère de la Santé et des services sociaux* (MSSS) to review research that falls under the auspices of Article 21 of the Quebec Civil Code. Article 21 requires that research which could interfere with the integrity of a person who is a minor and/or an adult unable to consent for themselves must be reviewed by a Research Ethics Board that has been designated by the MSSS.

The REB-3 is required to complete an annual report for the MSSS on the membership, the operating procedures of the REB-3 and the projects that the REB reviewed throughout the year. The Board of Governors, in accordance with the requirements of the MSSS, is to receive this annual report from the REB-3 for informational purposes.

2.2 *Rapport de conformité* and Redesignation of McGill's Research Ethics Boards

[ED20-49]

The Executive Committee received the *Rapport de conformité des comités d'éthique de la recherche et leurs établissements aux exigences ministérielles liées à la désignation en vertu de l'article 21 du Code civil du Québec*.

The Research Ethics Board-3 and the REB of the Faculty of Medicine and Health Sciences are currently designated by the MSSS to review research that falls under the auspices of Article 21 of the Quebec Civil Code. Article 21 requires that research which could interfere with the integrity of a person who is a minor and or an adult unable to consent for themselves must be reviewed by a REB that has been designated by the MSSS.

The MSSS requires redesignation every 3 years. The current designation expired on September 30, 2021. A new MSSS redesignation process requires the completion of the *Rapport de conformité*, which includes a main form identifying the administrative documentation regulating the research activities of the University and two annex forms completed by the two REBs identifying their processes. Confirmation of the Board of Governors' reception of this Report was required by the MSSS in order to redesignate McGill's Research Ethics Boards (REBs).

3. Update on Resumption of University Activities in Light of COVID-19

The Executive Committee of the Board of Governors received an update on the resumption of University activities in light of the COVID-19 pandemic. A more detailed version of this presentation will be presented to the Board at its October 7th meeting.

4. Board Standing Committee Reports Received

- Report of the Building and Property Committee (meetings of June 8, 2021 and October 4, 2021 and e-vote of July 14, 2021)
- Report of the Investment Committee (meeting of June 15, 2021)
- Report of the Human Resources Committee (meetings of May 28 and June 10, 2021)
- Report of the Nominating, Governance and Ethics Committee (e-vote of June 11, 2021)

END

October 2021

Appendix A

The following appointment was approved by the Executive Committee of the Board of Governors:

1. Appointment to the Rank of Full Professor with Tenure

<u>Name</u>	<u>Department</u>	<u>Faculty</u>	<u>Effective Date</u>
Jocelyn Maclure	Arts	Philosophy	August 1, 2021