Abstract

The McGill University Health Centre (MUHC), in Montréal, Québec, currently undergoing a CAD $2.1 billion transformation with the construction of a new mega hospital and major renovations to two other sites, deployed a project management office in 2008 to support transition projects. Unlike a traditional construction project office, the Transition Support Office (TSO) has the mandate to help key players coordinate the organizational transition, support improvement in care processes and create a culture of innovation. Traditional project management methodologies as guided by the Project Management Institute are supplemented with resources specific to each project type. Process review experts, evidence-informed decision-makers, knowledge brokers and clinical practice consultants are employed in the TSO to support project managers.

Modeling and simulation is one technique used by TSO experts to develop and test interventions to improve efficiencies in clinical operations. At the TSO, modeling and simulation has been used in particular in to optimize operating room processes. A description of how these tools have been used will be provided in this seminar with a discussion about lessons learned for the future.

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A light lunch will be served